

City of Philadelphia
RECOMMENDED

6 YEAR
CAPITAL
PROGRAM

FRANKFORT AND BELGRADE
PEDESTRIAN SAFETY IMPROVEMENTS
FISHTOWN

SIX-YEAR CAPITAL PROGRAM FOR FISCAL YEARS 2023-2028 CAPITAL BUDGET FOR FISCAL YEAR 2023

RECOMMENDED CAPITAL PROGRAM AND BUDGET

James F. Kenney, Mayor

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CITY OF PHILADELPHIA

James F. Kenney, Mayor

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LETTER FROM THE MAYOR



FELLOW PHILADELPHIANS,

Philadelphia is a city that has stood the test of time – we’ve endured and evolved through pandemics, economic shifts and even periods of war. Philadelphians, being the fighters that we are, have resiliently adjusted through everchanging conditions. As we emerge from COVID-19, we are looking at the infrastructure that has served us with new eyes and a commitment to maintain and modernize the spaces and systems Philadelphians rely on today and in the future. We will make strategic investments in our assets with our local dollars and leverage state and federal funds to maximize the opportunities in front of us.

The City proposes to invest \$181 million in tax-supported funding, as part of a \$3.84 billion capital investment in our communities in FY23. Although our limited financial capacity means that not all needs can be met, we’re prioritizing investments that reduce racial disparities, increase the quality of life of all Philadelphians, and set Philadelphia up for equitable growth in the coming years.



The FY23-28 Capital Program will invest:



\$576 million for an Inclusive Economy and Thriving Neighborhoods.

The Six-Year Program will prioritize safe, efficient and comfortable mobility for Philadelphians. As in past years, the largest investment in the Six-Year Program, \$173 million, will support road reconstruction and resurfacing, including installation of ADA ramps. In addition, \$34.8 million of new tax supported dollars for SEPTA will leverage funds from the Commonwealth of Pennsylvania, and \$17.7 million will be dedicated to traffic control improvements. More than \$85.2 million will be invested in economic development initiatives including funds for neighborhood commercial centers, and projects along our waterfronts including a cap over I-95. Over \$148.5 million will be invested in our park and recreation network, including a transformational project at FDR Park and planning for a similarly scaled initiative in West Fairmount Park. The Capital Program includes \$23.7 million for District City Council members to allocate in their communities. In addition to the new tax supported dollars, the City anticipates a significant increase in Federal funding, primarily from the recent Infrastructure Investment and Jobs Act. The Capital Program includes repurposing \$60 million in unspent funds from prior years to provide local matches for federal dollars. It is anticipated that future Capital Budgets will add further funds to maximize the investments from this source.



\$256 million for a Diverse, Inclusive, Efficient, and Effective Government.

With a portion of our employees and our residents shifting to work-from-home amidst rising threats of cyberterrorism, the City investments of over \$124.4 million in network infrastructure and business applications are essential to providing secure service delivery across the government, including the replacement of decades old systems for accounting and procurement that have reached end of life. The City will invest \$82.3 million to replace aging fleet vehicles such as fire engines, trash compactors, ambulances, and various other vehicles to ensure that services delivery to residents, particularly for the most critical needs, are not unexpectedly disrupted.



\$133 million for a Safer, More Just Philadelphia.

\$51.5 million will be invested in upgrading the Philadelphia Department of Prisons facilities, improving core elements such as the lock systems and roof replacement at Curran-Fromhold Correctional Facility. Over \$35 million will support infrastructure improvements at Fire Stations, including holistic improvement to Engine 57 in West Philadelphia. More than \$44.3 will be used to renovate Philadelphia Police Department facilities.



\$28 million for Health Equity for All.

As a supplement to funding from other sources, these funds will deliver \$19 million for health facilities, supporting a new Health Center and maintaining existing facilities that serve more than 350,000 patients a year. City-owned homeless shelters will receive \$9 million to improve conditions for some of our most vulnerable Philadelphians facing housing instability.



\$42 million for Quality Education for All.

The City will encourage learning and discovery for Philadelphians of all ages. In addition to other resources from the Rebuild initiative, \$13 million will enable improvements to Free Library of Philadelphia facilities. The Philadelphia Museum of Art and the Philadelphia Zoo will each receive \$14.5 million to support two of the City's loved institutions that allow Philadelphians to experience world-class amenities while drawing visitors around the globe that generate economic activity.

As Philadelphia transitions from response to recovery from the global coronavirus pandemic, my Administration will maximize the resources we have to ensure that Philadelphia's physical assets and infrastructure can equitably serve generations of Philadelphians to come.

Sincerely,

Jim Kenney
Mayor

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EXECUTIVE SUMMARY

As we make spending decisions, key priorities for lasting and true equity for all Philadelphians are

- ▲ **INCLUSIVE ECONOMY AND THRIVING NEIGHBORHOODS,**
- ▲ **DIVERSE, EFFICIENT, AND EFFECTIVE GOVERNMENT**
- ▲ **A SAFER AND MORE JUST PHILADELPHIA**
- ▲ **HEALTH EQUITY FOR ALL**
- ▲ **QUALITY EDUCATION FOR ALL**

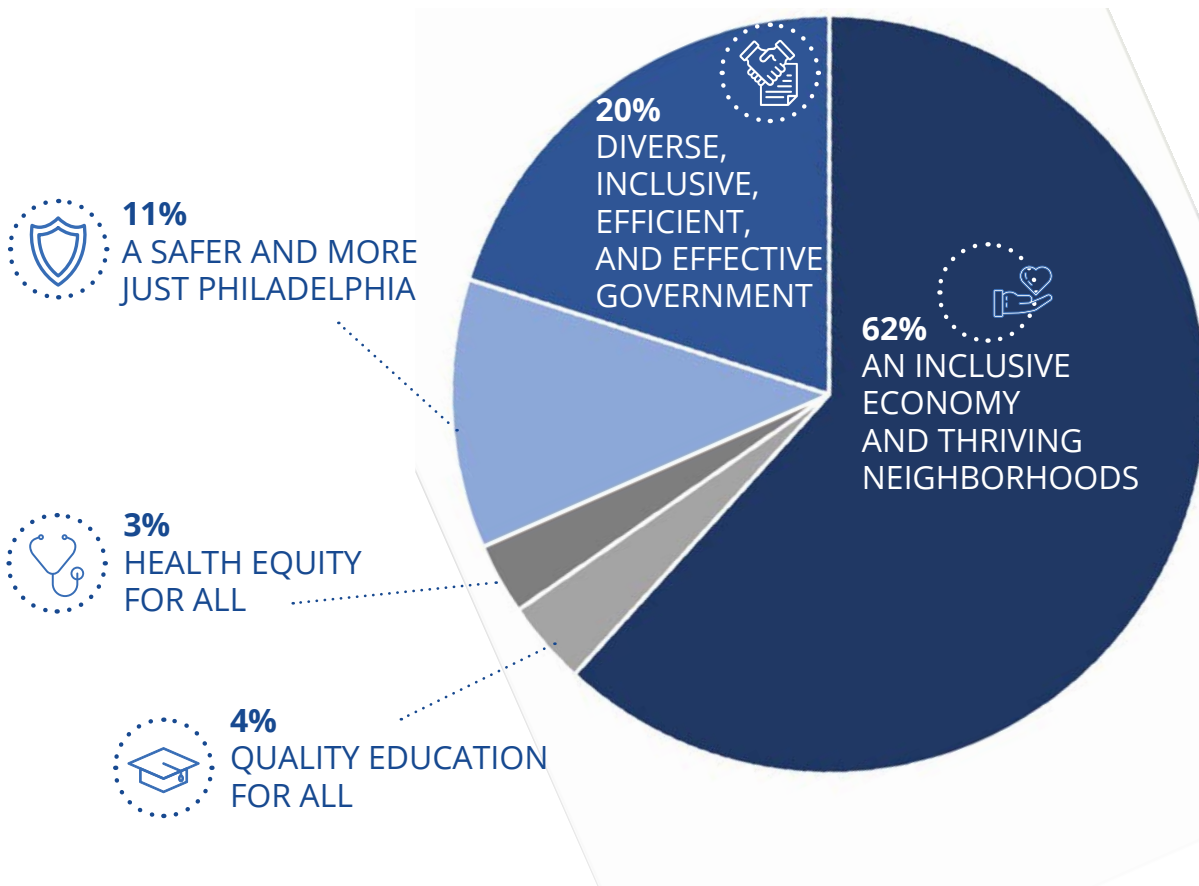
With a mix of treasured landscapes and facilities, that in some cases are centuries old, and new systems and infrastructure to support a modern city, Philadelphia must maintain and modernize its assets to meet the needs of Philadelphians today and in the future. The FY23 Capital Budget and FY23-28 Capital Program will balance leveraging state, federal and other outside funds to maximize investments, while pursuing other critical investment with local funding, to ensure that residents, workers, and visitors have safe, efficient, and high-quality public services and spaces. Philadelphia's numerous assets paired with constrained finances due to both long-time challenges like poverty, and more recent disruptions like COVID-19, mean that not all desirable projects can be supported. Given the necessity of prioritizing and making trade-offs, the City has centered racial equity as a guiding principle for allocating resources. For this Capital Budget and Plan, that means prioritizing projects in communities of color and ensuring facilities that are used disproportionately by Black and Brown Philadelphians are supported. Funding choices reflect current needs and corrections for past spending influenced by historic institutionalized racism in government

priorities and funding. As we make spending decisions, key priorities for lasting and true equity for all Philadelphians are Quality Education for All, A Safer and More Just Philadelphia, Health Equity for All, Inclusive Economy and Thriving Neighborhoods, and Diverse, Inclusive, Efficient, and Effective Government.

To achieve these goals, the FY23 Capital Budget provides approximately \$181 million in new, City-supported general obligation borrowing (identified as CN funds) and \$540 million of prior year, tax-supported City loans. This City commitment will help leverage \$3.1 billion from federal, state, private, City self-sustaining enterprise, operating, and revolving fund sources for a total FY23 budget of \$3.84 billion. Over six years, the FY23-28 Capital Program includes a commitment of more than \$1 billion in new CN borrowing as part of a proposed \$10.99 billion in total capital investment.

Funding decisions for the upcoming capital budget reflect all available resources. While some departments have made considerable progress in spending down funds appropriated in prior years, many departments have existing carryforward (CT) funds to continue implementation of capital projects through the coming year. Recommendations for new funding are made within the context of assessing what resources a department and specific projects already have access to and the expected timing of expenditure.

THE RECOMMENDED CAPITAL PROJECTS AND FUNDING ALIGN WITH THE FOLLOWING MAYORAL PRIORITIES:





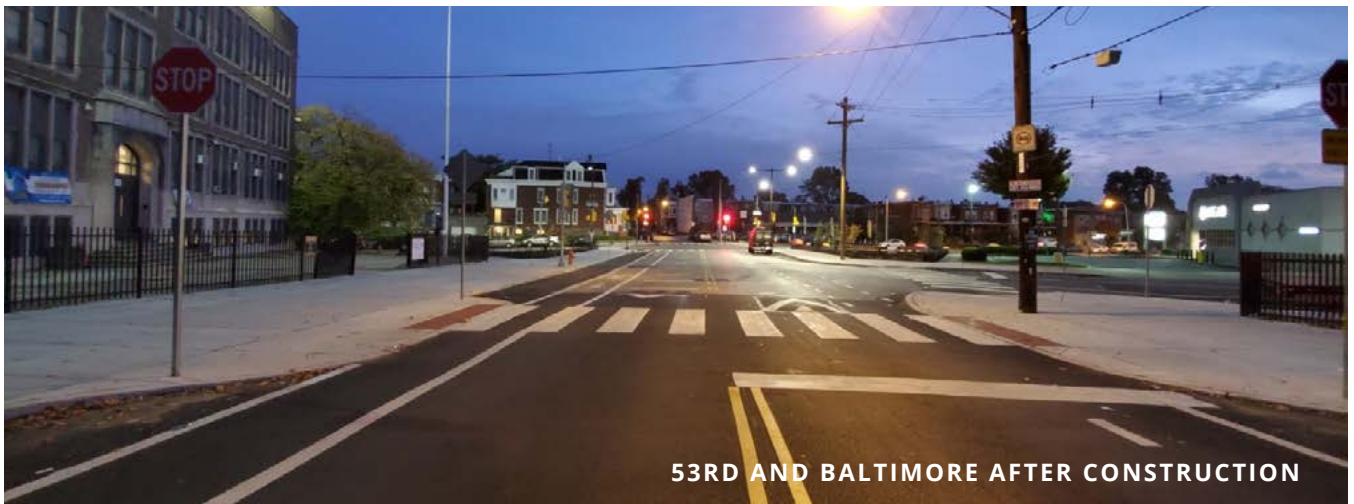
INCLUSIVE ECONOMY AND THRIVING NEIGHBORHOODS

FY23 = \$112M

The Administration is committed to creating inclusive and resilient neighborhoods. We continue to prioritize improvements to streets, transit, and recreation centers. Sixty-two percent of the FY23 Capital Budget's tax-supported funds will be used for street resurfacing, public transportation, upgrades to park and recreation facilities, business corridors, energy efficiency improvements, and Administration and Council improvements to existing facilities (ITEF) citywide. Highlights include:

▲ **Streets:** To increase efficiency and safety of our streets, the largest investment of City tax-supported funding in the FY23 Capital Budget, \$27 million, is to support repaving and ADA accessibility of Philadelphia's streets. Over the FY23-28 Capital Program, \$173 million is programmed for paving/reconstruction of streets and ADA ramps. The FY23 Capital Budget also allocates \$2.1 million dollars for traffic control improvements, in support of the Vision Zero initiative, to make the city's streets safer for all users.

▲ **Transit:** The proposed capital budget includes \$5.5 million in new City funding for the Southeastern Pennsylvania Transit Authority (SEPTA). This funding will leverage \$288 million in grant funds in FY23. Projects will improve transit infrastructure, vehicles, communications, and payment technologies, providing improved reliability and safety for Philadelphia riders throughout the city and region. The City's contribution to SEPTA's investment is a required match for state and federal funding.



▲ **Parks and Recreation:** The City, through the Department of Parks and Recreation, will dedicate \$20 million in FY23 towards a transformational project at FDR Park. The plan is the first of its kind in Philadelphia, incorporating climate change projections and climate resiliency to become a centerpiece of recreation, art, ecology, and design. This investment includes construction of Pattison Plaza and Pattison Athletic Complex. The FY23 Budget also includes funding to develop a master plan for major improvements to West Fairmount Park. The Capital Program also includes \$21 million in the FY23-28 Capital Program to support the City’s multi-year commitment for the Rebuilding Community Infrastructure (Rebuild) initiative for investments to recreation facilities. The Rebuild program will also utilize private foundation funds and separate bond issuances supported by the beverage tax to implement the program’s project goals. Additionally, \$2.6 million is dedicated to making improvements to Philadelphia’s cultural facilities. The FY23 budget also provides funding for general interior and exterior improvements to facilities including swimming pools, and improvements to various creeks, roadways, and the citywide tree canopy.

▲ **Managing Director’s Office (MDO):** The Capital Budget includes \$250,000 towards improvements at the Animal Care & Control Team facility and \$50,000 for capital improvements for Bikeshare.



▲ **Commerce:** Neighborhood Commercial Centers – In FY23, \$1 million will be set aside to enhance neighborhood and community-serving commercial centers and corridors and will augment funds approved in prior years but not yet spent. Additionally, \$2 million will support street and pedestrian improvements on East Market Street to support pedestrian and open space features as part of a larger project that creates jobs and activity in this district. Funding from the City is coordinated with additional funding from state, regional, and private sources.

▲ **Commerce:** Industrial and Waterfront Land Redevelopment – The FY23 Capital Budget appropriates \$3 million to finalize the Schuylkill Riverfront Christian to Crescent project. \$12 million will support the ongoing Penn’s Landing (I-95) cap project along the Delaware River. The Commerce Department’s capital budget also supports investments at the Navy Yard and improvements in support of the Lower Schuylkill Master Plan.

▲ **Office of Sustainability:** The FY23 budget allocates \$500,000 to the Office of Sustainability to be used in conjunction with funds from prior years and revenue from energy rebates to continue installing energy efficiency equipment and controls that reduce the City’s energy costs, consumption, and carbon footprint. These funds will be used to support projects such as adding or replacing existing building lighting with new LED lighting and adding system monitoring technology to City facilities.

▲ **Finance:** Through Improvements to Existing Facilities (ITEF) funding, the Mayor and Council Districts 1-10 can allocate appropriations to City-owned assets throughout the City including streetscape improvements, facility upgrades and investments in cultural institutions.



A DIVERSE, EFFICIENT, AND EFFECTIVE GOVERNMENT

FY23 = \$36M

The Capital Program and Budget provides critical investments that address deferred maintenance, increase operational efficiencies, and keep the City's facilities in a state of good repair. Approximately 20 percent of the FY23 Capital Budget will support this category of investment. Highlights include:

▲ **Public Property - Buildings and Facilities:** \$1.2 million in City tax-supported funds is budgeted in FY23 for improvements to interior and exterior facility improvements and environmental remediation.

▲ **Office of Innovation and Technology (OIT):** More than \$20 million of new City, tax-supported funding is allocated in FY23 to implement planned improvements to Citywide and departmental applications, communications systems, and computer network stabilization and enhancement. These investments are essential to enable the vast majority of City service delivery that depend on IT infrastructure.

▲ **Fleet:** Over \$13.5 million is budgeted in FY23 for the purchase of new, capital-eligible vehicles for Fire, Streets, and other departments. The purchase of specialized fire apparatus, EMS vehicles, trash compactors, construction equipment, and grounds maintenance equipment is essential to replace outdated apparatus, ensure vehicle availability, and to manage personnel overtime. In addition to funding for vehicle purchases, \$1.75 million will support improvements at Fleet shops and acquisition of a new fuel monitoring system.

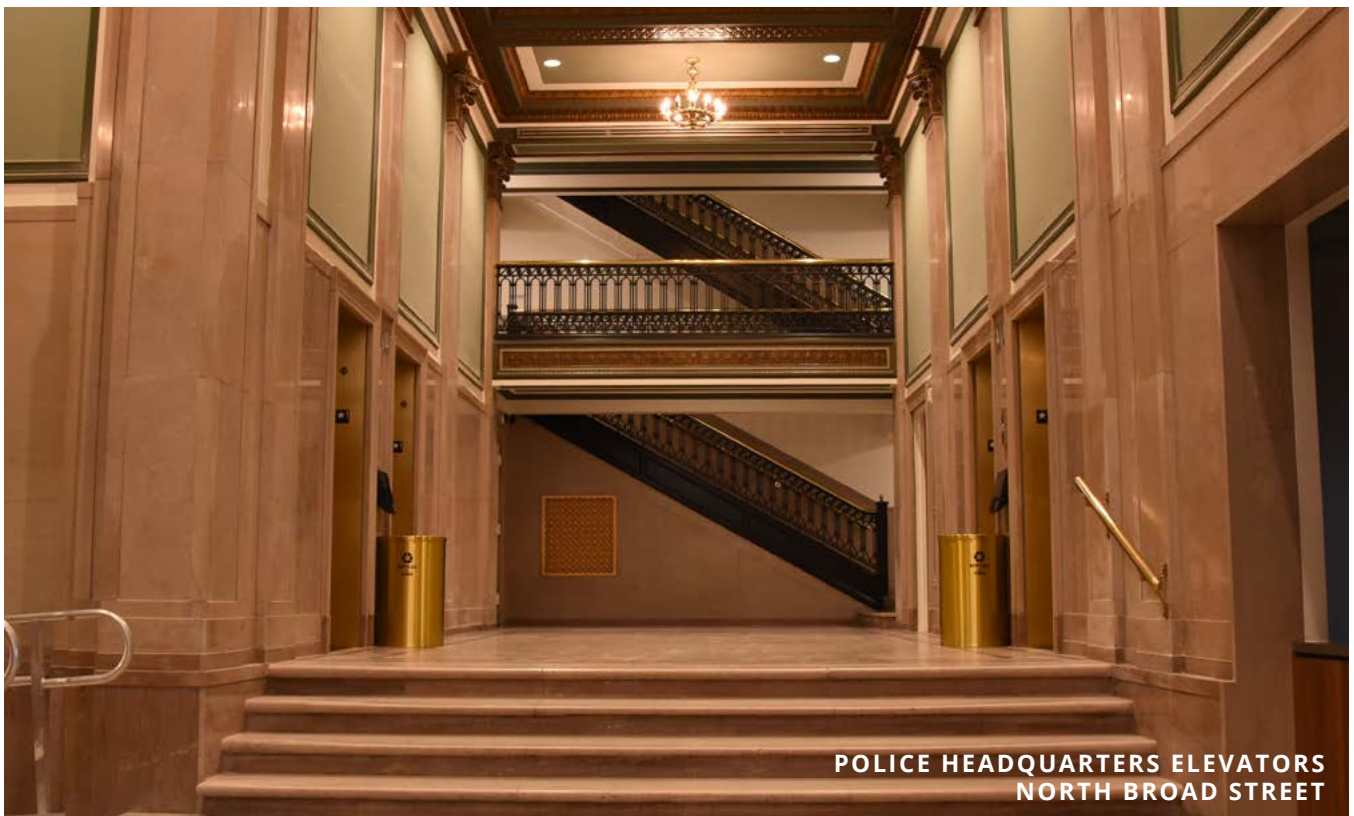


SAFER AND MORE JUST PHILADELPHIA

FY23 = \$21M

The Administration is committed to providing capital funds that support the departments and facilities that help ensure public safety and justice. Highlights include:

- ▲ **Fire Facilities:** \$4.5 million for ongoing improvements to Fire Department facilities in FY23.
- ▲ **Police:** New Facilities and Renovations – \$8.8 million is budgeted in FY23 for the Police Department to support the construction and outfitting of new and renovated Police facilities, specifically major renovations to Police District 39 on Hunting Park Avenue.
- ▲ **Prisons:** Facility Renovations– \$1.58 million will be used to start the roof renovation project at Curran-Fromhold Correctional Facility (CFCF). Over \$4 million will be provided to replace locks at Curran-Fromhold Correctional Facility (CFCF) and Riverside Correctional Facility (RCF).





HEALTH EQUITY FOR ALL

FY23 = \$5.5M

The Kenney Administration is committed to ensuring equitable access to health and safeguarding residents from threats that cause disease and injury. To that end, the Capital Program will support funding to the City's Health facilities and to the Office of Homeless Services. This includes:

▲ **Health:** The Department of Public Health is budgeted for \$4 million for FY23 for facility renovations and repair, specifically for major renovations to Health Center 3. Over \$20 million in a combination of reprogrammed funds and operating revenue will be used to support the ongoing fit out of the new Public Health Lab.

▲ **Office of Homeless Services:** Facility Renovations – \$1.5 million is budgeted in FY23 for ongoing interior and exterior improvements to City-owned shelters and personal care facilities.





QUALITY EDUCATION FOR ALL

FY23 = \$6.5M

The Kenney Administration is committed to ensuring equity in the delivery of educational programs. This budget allocates \$6.5 million in CN funds to the Free Library, Art Museum, and Zoo in FY23. These funds help extend programming to residents in need of resources and opportunities.

- ▲ **Art Museum:** \$2 million is budgeted for the Art Museum for building rehabilitation in FY23. These capital improvements are for safety and basic improvements.
- ▲ **Free Library:** \$2.5 million is budgeted in FY23 for the Free Library to make improvements to the central and branch libraries around the city. \$1 million of this funding is dedicated to the Rebuild program.
- ▲ **Zoo:** \$2 million is budgeted in FY23 for the Zoo. Funding will improve roof, HVAC, electrical systems, and interior renovations.



NEW AIR HANDLER AT THE ANIMAL HOSPITAL,
PHILADELPHIA ZOO, WEST PHILADELPHIA



INTRODUCTION

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The Capital Program is the City of Philadelphia’s six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations.

According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a capital program for the ensuing six years, and a capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and among other things, is charged with preparing and maintaining the City's comprehensive plan.

The Recommended Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

The chart below notes important differences between the operating budget and the capital budget and program.

| OPERATING BUDGET AND FIVE YEAR PLAN | CAPITAL PROGRAM AND BUDGET |
|--|--|
| Annual budget, which is included in five year plan for longer-term fiscal stability | Annual budget, which is included in six-year program for future planning purposes |
| Appropriations do not carry forward from prior years | Carryforward funding from year to year |
| Includes all City departments | Only includes City departments with capital projects |
| Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund) | One class with different funding sources (for example, GO funds and private funds) |



PHILADELPHIA 2035

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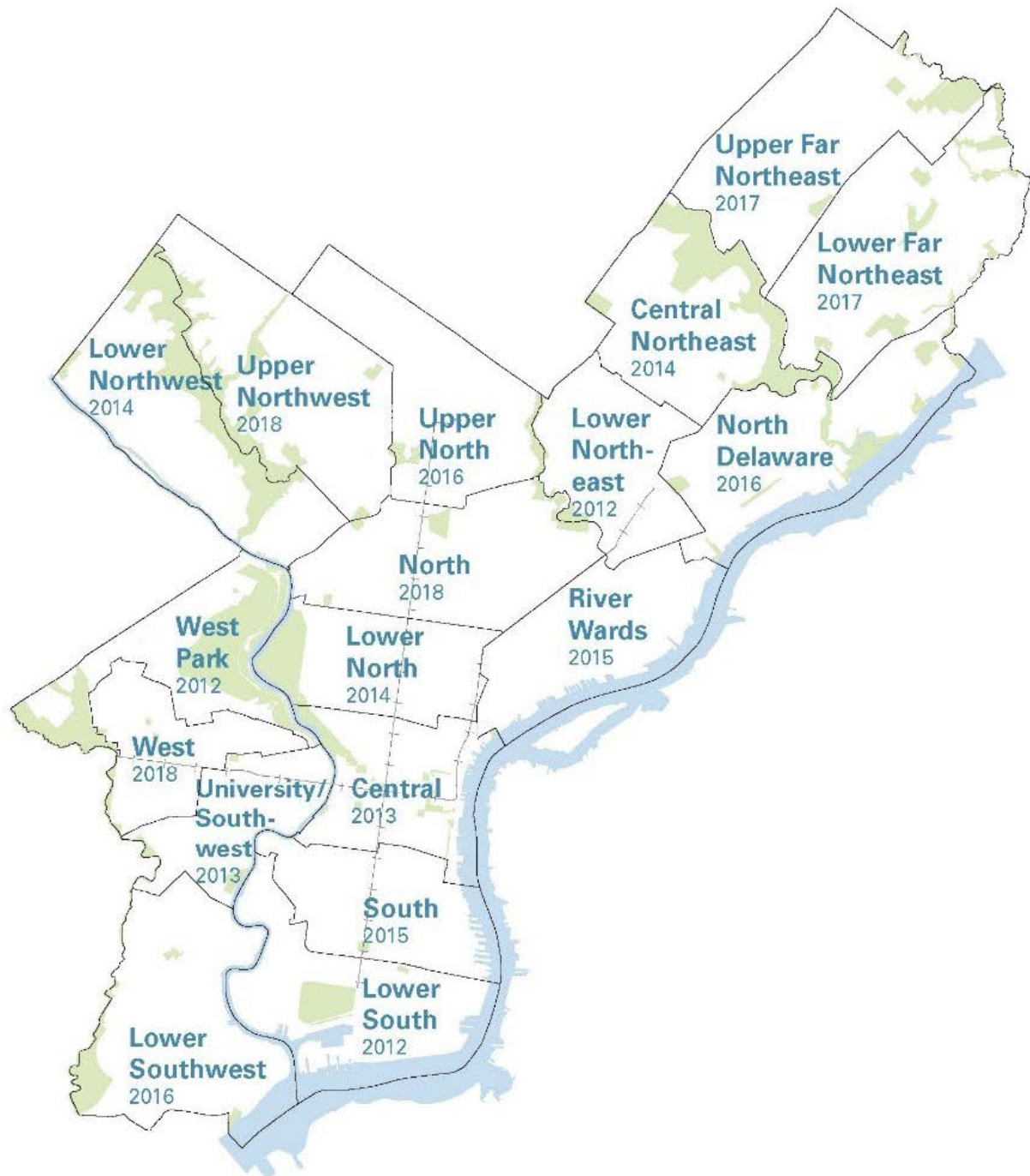


PLAN PAGE
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The Capital Program and Budget are informed by plans and policies designed to guide long-term investment in the City's physical assets. These plans and policies include the priorities of the Mayor and City Council, master facilities plans developed by specific departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines). Recommendations for capital spending are also informed by overall budget constraints and ongoing needs to reinvest in the City's aging infrastructure.

Over-arching guidance for long-term investment is provided by the City's comprehensive physical development plan, updated and adopted by the Philadelphia City Planning Commission (PCPC). The current comprehensive plan is [Philadelphia2035](#). The first phase of this plan, the Citywide Vision (adopted June 2011), provides wide-ranging recommendations for facilities and infrastructure to accommodate growth and change over a 25-year period. Subsequent ten-year district plans for all 18 planning districts make more community- and facility-specific recommendations, informed by an extensive public outreach process, collaboration with partner City agencies, and evaluation of population and economic development trends. All district plans have been completed, and PCPC is working with various City agencies to implement district plan recommendations.

CITY OF PHILADELPHIA DISTRIC PLANS



Another major component of the *Philadelphia2035* district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Recommended Capital Program and Budget (City Charter Section 4-602).

CAPITAL PROGRAM AND BUDGET GUIDELINES



Unlike General Fund expenditures, which are usually flexible (within the confines of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

DETERMINING THE CAPITAL BUDGET

The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be recommended for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY23-28 requests. Criteria included:



CONSISTENCY WITH CITY PLANS AND GOALS: This included consistency with the goals, objectives, and strategies articulated in the City’s comprehensive physical development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities for inclusive economy and thriving neighborhoods; diverse, efficient, and effective government; safer, more just Philadelphia; health equity for all; and quality education for all. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.



COMPLIANCE WITH MANDATES: This criterion focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.



RETURN ON INVESTMENT: Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance, were given special consideration.



IMPLEMENTATION PERFORMANCE: Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources now available, projects with significant carryforward funding were encouraged to use those funds in FY22, and to plan for additional funding within the Capital Program.



RACIAL EQUITY: Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital projects seek to align with the Kenney Administration’s commitment to create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one’s social, health, and economic success. Projects funded are intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone. Racially equitable capital projects may include those that support programs or services designed to advance

equity, increase transit and mobility options, improve access to facilities and programs, or minimize negative impacts for communities of color, and other marginalized groups. Projects that are data-driven and disaggregate data by race and/or gender in collection, analysis, and reporting, and include historically disadvantaged stakeholder groups and individuals in leadership roles in the conceptualization, design, and implementation are preferred.

CAPITAL FUNDING ELIGIBILITY

All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:



UP TO ONE PERCENT FOR ART REQUIREMENT: A City ordinance adopted in 1959 requires “Aesthetic Ornamentation” be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. Up to one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.



PRESERVES UNIQUE RESOURCES: To the extent possible through the capital program process, departments should strive to preserve Philadelphia’s exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.



MAINTAINS CONSISTENCY WITH A FACILITY’S RENEWAL CYCLE: The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison facilities. Project requests should demonstrate consistency with annual rates of reinvestment.



FINANCIAL CONSTRAINTS OF INVESTING IN INFRASTRUCTURE

Philadelphia’s finances are tentatively stable, but that tentative stability is within the context of long-term financial challenges and persistent short-term threats. The City’s high poverty rate means that Philadelphia confronts the unfortunate pairing of high service demand and a weak tax base. That unfortunate pairing is exacerbated by Philadelphia’s status as a city and a county, which means that unlike other cities that are parts of larger counties, it cannot share its costs with a larger jurisdiction. Layered onto those long-term challenges are the ongoing negative impacts of the COVID-19 pandemic, which has resulted in significant revenue losses and higher costs for service provision due to job losses, changes in work patterns, inflation, a tight labor market, and supply chain disruptions.

Philadelphia’s tentative stability is only possible because of \$1.4 billion in federal relief from the American Rescue Plan (ARP). Even with this relief, the FY23-27 Five Year Financial Plan reflects hard choices as the City faced a \$1.5 billion five year plan gap without those funds. While the federal relief rescued the City’s finances from calamity, it did not close the entire gap that the Five Year Plan faced. Under the ARP Act, the funding must be spent by the end of calendar year 2024.

THE RELATIONSHIP BETWEEN THE OPERATING AND CAPITAL BUDGETS

While the operating budget and capital budget are distinct funds with different governing restrictions, they are intrinsically connected. The size of the capital budget relies largely on the health of the operating budget. The ability to issue general obligation debt (CN Appropriations) depends on the ability to make debt service payments from the operating budget and current bond market conditions.

Constraints on the City's FY23-FY27 Five Year Plan include: reserves that are dramatically less what the GFOA recommends and below internal goals; a high level of fixed costs, including pension payments, that make it difficult for the City to add new debt service payments; the need to support crucial investments for the City's future success including funding for the School District, anti-violence initiatives, and battling the opioids epidemic; a relatively weak tax base; and ongoing debt service payments for special purpose borrowings that complement the regular Capital Program including the following:

- ▲ Debt issued to support **capital-eligible activities** of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.
- ▲ Debt issued to **increase the number of low-income Philadelphia homeowners** served by the City's Basic Systems Repair Program and to capitalize a low-interest, home repair loan program available to households with higher incomes.
- ▲ Debt issued to support the **Neighborhood Preservation Initiative** to improve and enhance housing, small business, commercial corridors and neighborhood infrastructure within the City in order to promote the health, welfare and safety of the residents of the City, prevent and eliminate blight, and encourage the provision of healthful homes, a decent living environment and adequate places of employment for residents of the City through redevelopment, renewal, rehabilitation, housing, conservation, urban beautification and/or commercial section and neighborhood development activities.
- ▲ Debt issued to **fund energy conservation measures** at Philadelphia Museum of Art properties under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.

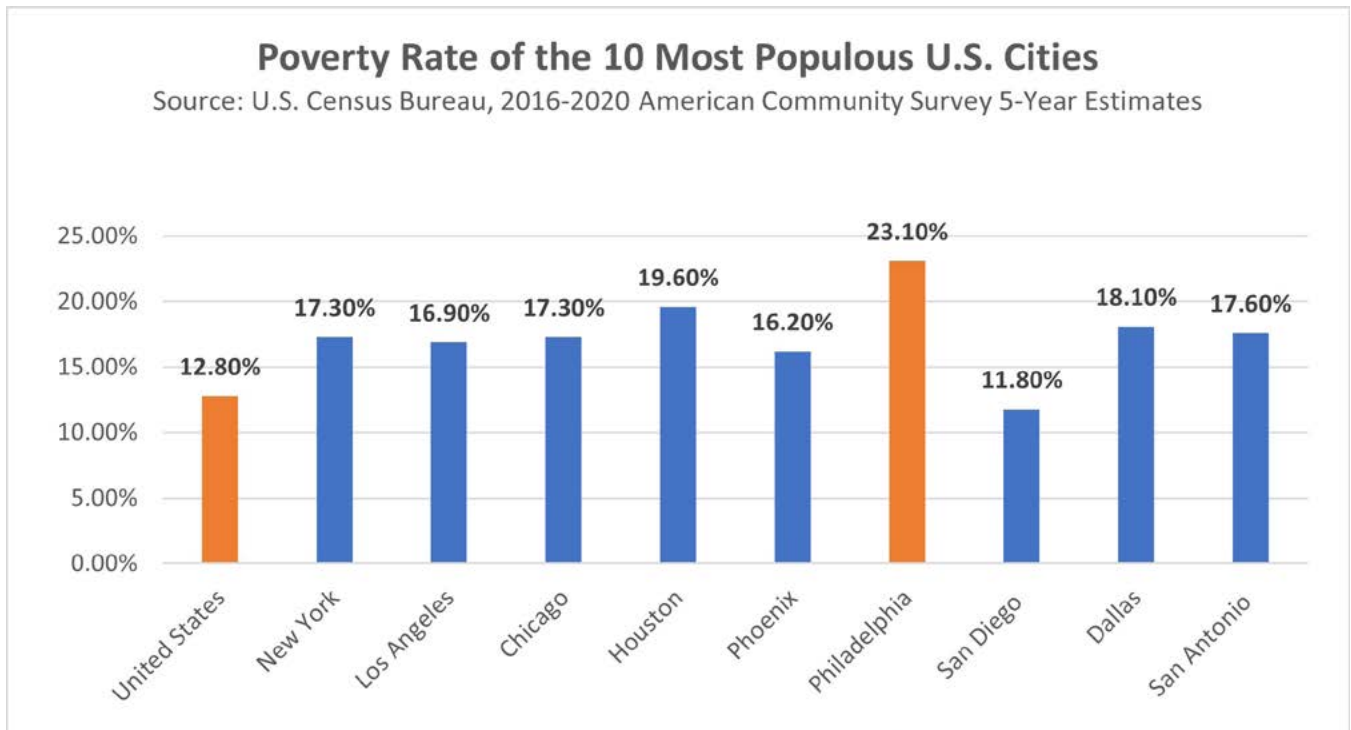
The FY23-27 Financial Plan for the Operating Budget needs to retain flexibility to address uncertainties around the path of the virus, pace of vaccine distribution, and inclusivity, timing, and robustness of economic recovery. A high, overall level of debt service, particularly when combined with the City's pension payments, would limit the City's financial flexibility and could help lead to a reduction of the City's bond rating and increase the cost of borrowing. This means that the size of the Capital Budget is driven in part by the funding available in future years for debt service, which represents a trade-off with investments for service delivery. The overall budget picture balances the requirements between services and infrastructure.

Leveraging outside funds makes these trade-offs easier. For this reason, the Administration is investing both in the Operating and Capital budget, to maximize the impact of new federal dollars from the Infrastructure Investments and Jobs Act (IIJA). While this will be an amazing opportunity for Philadelphia, this initiative will require a significant allocation to match grants and enable successful project implementation. In addition to operating dollars allocated for project management and implementation, the FY23 Capital Budget proposes to reallocate \$60 million in previously authorized but unspent funds to provide matching capital funds. That \$60 million is in addition to the \$181 million in new City tax supported (CN) appropriations to fund other projects.

DEMOGRAPHICS

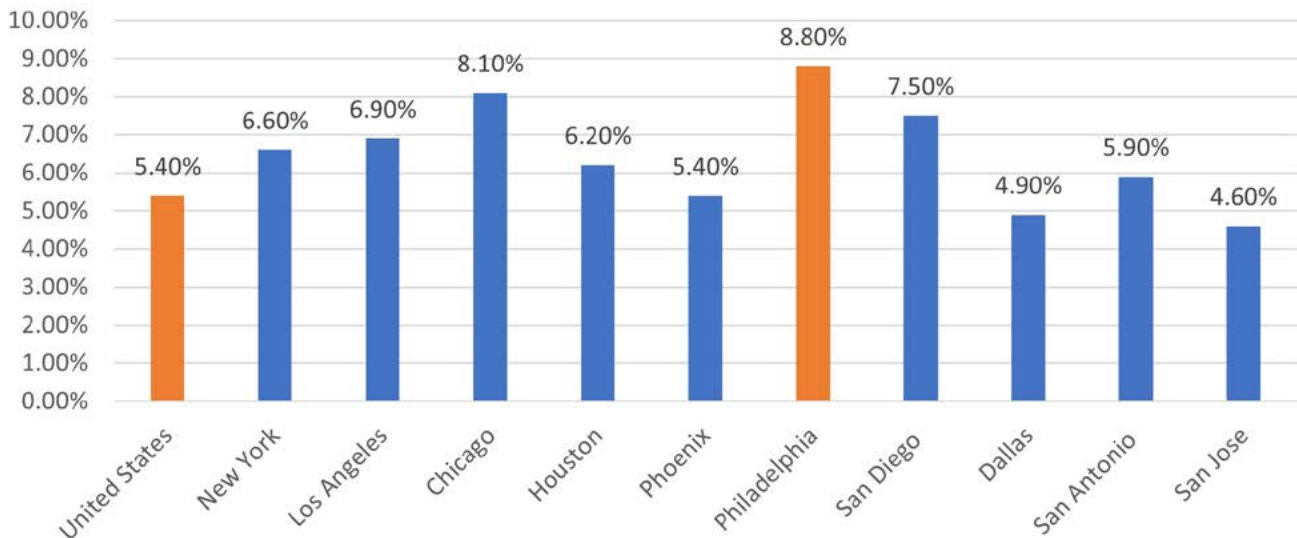
Demographic trends have a profound impact on the City's budget and financial planning process. It dictates the types and capacity of facilities needed and the ability to pay for them. Socioeconomic data indicates that Philadelphia made significant progress over the decade preceding the pandemic; the population grew, becoming more diverse, and becoming better educated. Employment levels were rising, and some indicators of personal and household wealth were showing moderate gains. Even with those gains, and particularly coupled with the negative impacts of the pandemic, Philadelphia's high poverty rate means many residents are dependent on a wide array of City services and that the tax base is relatively weak. The increased demand for services and the weak tax base limit the City's ability to fund additional services and invest more in infrastructure. They are also particularly challenging for Philadelphia because, as both a city and a county, it cannot rely on a surrounding county to help pay its costs. Every other city in Pennsylvania and most other large cities in the country are part of a county that helps fund their services.

POVERTY RATE OF THE 10 MOST POPULOUS U.S. CITIES



Unemployment Rate of the 10 Most Populous U.S. Cities

Source: U.S. Census Bureau, 2016-2020 American Community Survey 5-Year Estimates



Despite the progress before the pandemic, poverty deeply affects Philadelphia, particularly Black and Brown Philadelphians, and has as large an impact on the City's finances as any other factor. Although many sectors of Philadelphia's economy appear robust, there are large segments of Philadelphia's population that struggle with lack of employment, and food, housing insecurity. With a 23.1 percent poverty rate, Philadelphia remains the poorest city when compared to the top 10 most populous U.S. cities (see chart). The unemployment rate is also the highest at nearly 9 percent.

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

FUNDING SOURCE CODES – CITY SOURCES

City sources identified with the prefix “C” represent tax-supported funding. The prefix “X” represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- ▲ **CN, XN** – New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).
- ▲ **CT, XT** – Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2021 to FY2022.
- ▲ **CR, XR** – Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- ▲ **CA** – Pre-financed Loans are funds that the electorate or City Council has already authorized.
- ▲ **A** – Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).
- ▲ **Z** – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

FUNDING SOURCE CODES – NON-CITY SOURCES

For the non-City funding sources listed below, the suffix “B” – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

▲ The suffix “O” – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.

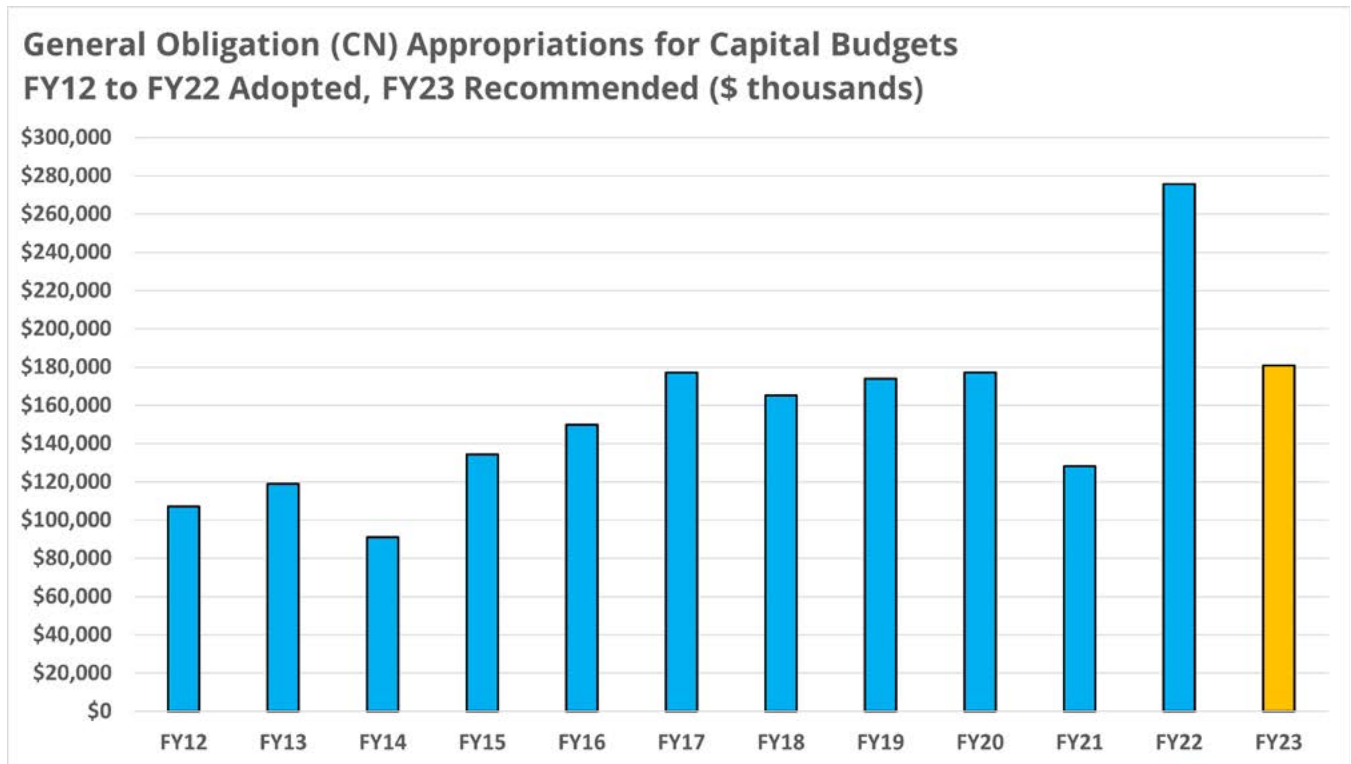
The suffix “T” represents funds for the same or equivalent project carried forward from FY2021 to FY2022.

- ▲ **FB, FO, FT** – Federal sources.
- ▲ **PB, PT** – Private sources.
- ▲ **SB, SO, ST** – State sources.
- ▲ **TB, TO, TT** – Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

| TABLE 1: FY2023 BUDGET YEAR FUNDING BY DEPARTMENT | | |
|--|--|---|
| DEPARTMENT | NEW CITY TAX-SUPPORTED FUNDS (\$ 000) | ALL FUNDING SOURCES (\$ 000) |
| ART MUSEUM | \$2,000 | \$3,500 |
| AVIATION | - | \$325,700 |
| COMMERCE | \$20,000 | \$199,674 |
| FINANCE | \$3,550 | \$165,340 |
| FIRE | \$4,500 | \$15,392 |
| FLEET | \$15,050 | \$49,523 |
| FREE LIBRARY | \$2,500 | \$8,875 |
| HEALTH | \$4,000 | \$121,186 |
| MANAGING DIRECTOR'S OFFICE | \$300 | \$120,167 |
| OFFICE OF HOMELESS SERVICES | \$1,500 | \$3,920 |
| OFFICE OF SUSTAINABILITY | \$500 | \$1,838 |
| OFFICE OF INNOVATION AND TECHNOLOGY | \$20,177 | \$96,650 |
| PARKS AND RECREATION | \$41,930 | \$249,897 |
| POLICE | \$8,800 | \$40,293 |
| PRISONS | \$7,475 | \$21,840 |
| PUBLIC PROPERTY | \$1,144 | \$49,237 |
| RECORDS | - | \$374 |
| STREETS | \$39,900 | \$867,891 |
| TRANSIT | \$5,459 | \$302,365 |
| WATER | - | \$1,179,887 |
| ZOO | \$2,000 | \$9,802 |
| Total | \$180,785 | \$3,833,351 |

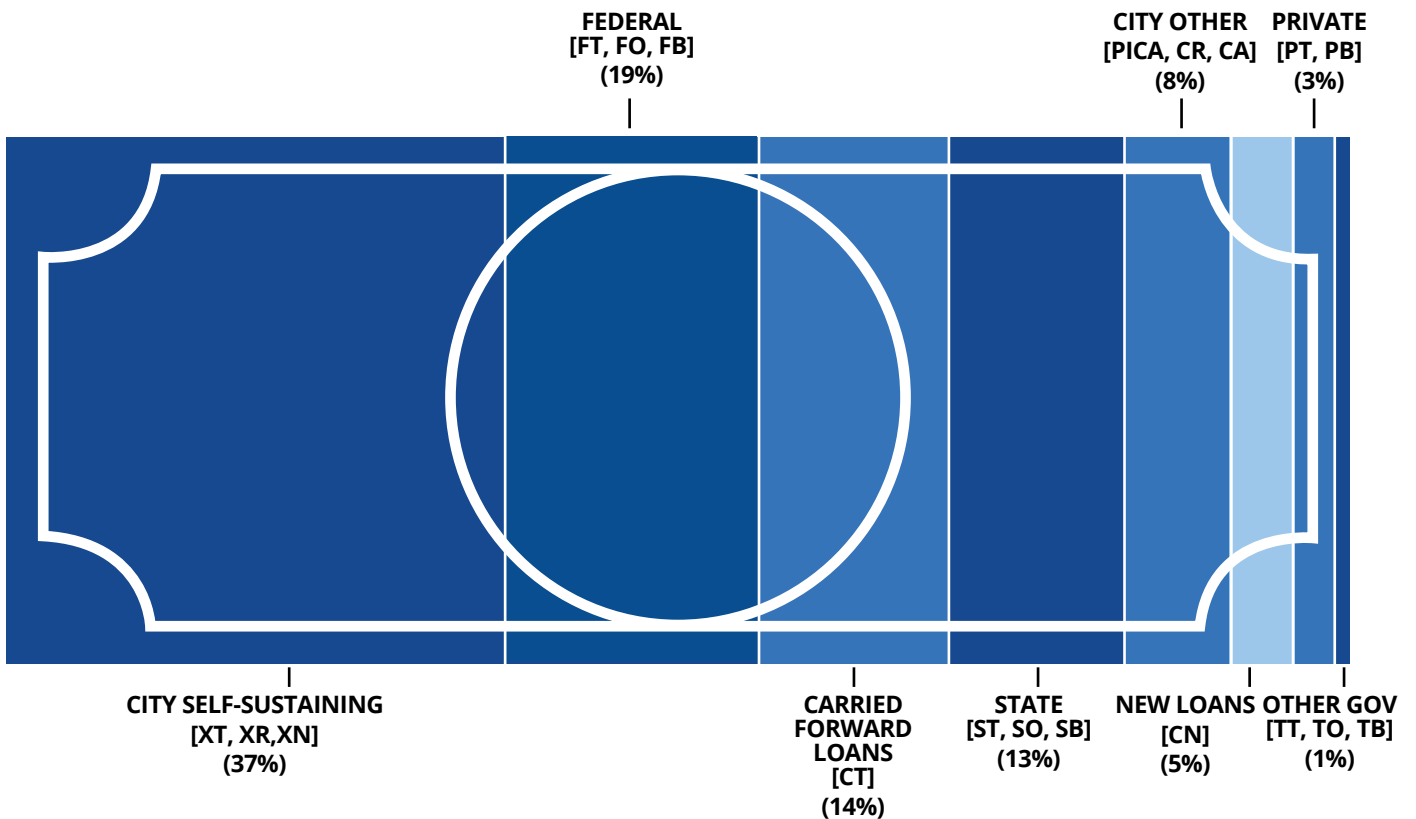
| TABLE 2: SOURCES OF FUNDS (\$000) | | | | | | | |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023-2028 |
| City Funds - Tax Supported | | | | | | | |
| CT Carried Forward Loans | \$539,978 | \$0 | \$0 | \$0 | \$0 | \$0 | \$539,978 |
| CR Operating Revenue | \$253,716 | \$11,250 | \$11,250 | \$11,250 | \$11,250 | \$750 | \$299,466 |
| CN New Loans | \$180,785 | \$170,046 | \$170,760 | \$170,156 | \$170,473 | \$170,596 | \$1,032,816 |
| CA Prefinanced Loans | \$3,491 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,491 |
| A PICA Prefinanced Loans | \$17,178 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17,178 |
| Subtotal | \$995,148 | \$181,296 | \$182,010 | \$181,406 | \$181,723 | \$171,346 | \$1,892,929 |
| City Funds - Self Sustaining | | | | | | | |
| XT Self Sustaining Carry Forward Loans | \$586,755 | \$0 | \$0 | \$0 | \$0 | \$0 | \$586,755 |
| XR Self Sustaining Operating Revenue | \$158,303 | \$47,981 | \$49,946 | \$56,585 | \$56,714 | \$56,733 | \$426,262 |
| XN Self Sustaining New Loans | \$680,374 | \$707,654 | \$702,524 | \$864,923 | \$619,312 | \$551,799 | \$4,126,586 |
| Subtotal | \$1,425,432 | \$755,635 | \$752,470 | \$921,508 | \$676,026 | \$608,532 | \$5,139,603 |
| Other City Funds | | | | | | | |
| Z Revolving Funds | \$30,000 | \$17,500 | \$17,500 | \$17,500 | \$17,500 | \$0 | \$100,000 |
| Other Than City Funds | | | | | | | |
| TT Carried Forward Other Gov't | \$33,206 | \$0 | \$0 | \$0 | \$0 | \$0 | \$33,206 |
| TO Other Governments Off Budget | \$974 | \$1,498 | \$1,628 | \$1,540 | \$1,438 | \$1,354 | \$8,432 |
| TB Other Government Agencies | \$3,100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$3,600 |
| ST Carried Forward State | \$277,641 | \$0 | \$0 | \$0 | \$0 | \$0 | \$277,641 |
| SO State Off Budget | \$175,165 | \$190,914 | \$199,118 | \$199,590 | \$204,943 | \$207,612 | \$1,177,342 |
| SB State | \$49,345 | \$51,104 | \$47,147 | \$47,103 | \$61,147 | \$54,626 | \$310,472 |
| PT Carried Forward Private | \$110,667 | \$0 | \$0 | \$0 | \$0 | \$0 | \$110,667 |
| PB Private | \$13,470 | \$7,080 | \$5,949 | \$5,784 | \$4,131 | \$4,057 | \$40,471 |
| FT Carried Forward Federal | \$485,908 | \$0 | \$0 | \$0 | \$0 | \$0 | \$485,908 |
| FO Federal Off Budget | \$117,240 | \$106,454 | \$134,466 | \$125,843 | \$101,042 | \$107,734 | \$692,799 |
| FB Federal | \$116,055 | \$138,670 | \$102,725 | \$101,906 | \$129,148 | \$127,945 | \$716,449 |
| Total - ALL FUNDS | \$3,833,351 | \$1,450,251 | \$1,443,113 | \$1,602,280 | \$1,377,198 | \$1,283,306 | \$10,989,499 |

HISTORICAL FUNDING LEVELS (CN APPROPRIATIONS)

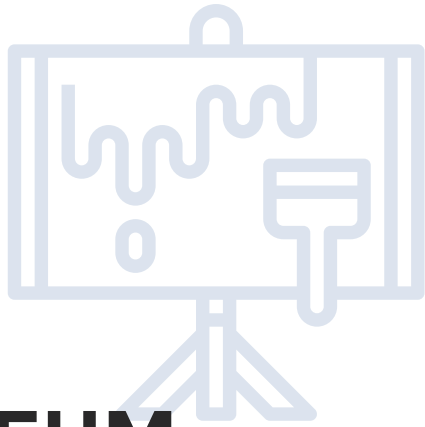


In addition to the \$181M recommended CN for FY23, \$60M is included for Infrastructure Investment and Jobs Act local matching funds.

FY23 CAPITAL BUDGET SOURCE OF FUNDS



ART MUSEUM



DEPARTMENT PAGE
[PHILAMUSEUM.ORG/](https://philamuseum.org/)

MISSION

The Philadelphia Museum of Art (PMA) - in partnership with the city, the region, and art museums around the globe-seeks to preserve, enhance, interpret, and extend the reach of its great collections in particular, and the visual arts in general, to an increasing and increasingly diverse audience as a source of delight, illumination and lifelong learning.

The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.

CAPITAL BUDGET TRENDS

Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$3.0 million over the past six years. In recent years, City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for the Core Project. The Core Project broke ground in January 2017 and was completed in 2021.

CAPITAL BUDGET PROJECTS



- ▲ In FY23, \$2million is appropriated for capital improvements. The FY23-28 Capital Program will mainly support the ongoing interior and exterior capital improvement projects not addressed by the Core Project, as well as renovation projects at buildings outside the main PMA building.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

ART MUSEUM

ART MUSEUM COMPLEX - CAPITAL

1 Philadelphia Museum of Art - Building Rehabilitation

1 Interior and Exterior Improvements

Make infrastructure improvements required for life safety and basic operations.

| | | | | | | |
|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 2,000 CN | 2,000CN | 2,000 CN | 2,500 CN | 3,000 CN | 3,000 CN | 14,500 CN |
| 2,000 | 2,000 | 2,000 | 2,500 | 3,000 | 3,000 | 14,500 |

1A. Philadelphia Museum of Art - Building Rehabilitation-FY22

See description under line item 1.

| | |
|--------------|--------------|
| 1,500 CT | 1,500 CT |
| 1,500 | 1,500 |

Totals - ART MUSEUM COMPLEX - CAPITAL

| | | | | | | |
|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 2,000 CN | 2,000 CN | 2,000 CN | 2,500 CN | 3,000 CN | 3,000 CN | 14,500 CN |
| 1,500 CT | | | | | | 1,500 CT |
| 3,500 | 2,000 | 2,000 | 2,500 | 3,000 | 3,000 | 16,000 |

TOTALS - ART MUSEUM

| | | | | | | |
|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 2,000 CN | 2,000 CN | 2,000 CN | 2,500 CN | 3,000 CN | 3,000 CN | 14,500 CN |
| 1,500 CT | | | | | | 1,500 CT |
| 3,500 | 2,000 | 2,000 | 2,500 | 3,000 | 3,000 | 16,000 |



NEW ART STUDIO FOR CHILDREN AT THE PHILADELPHIA MUSEUM OF ART



AVIATION



DEPARTMENT PAGE
[HTTPS://CDP.PHL.ORG/AVIATION](https://cdp.phl.org/aviation)

MISSION

“Proudly Connecting Philadelphia with the World!” The Division of Aviation (Division) is comprised of the Philadelphia International Airport (“PHL”) and the Northeast Philadelphia Airport (“PNE”). A self-sustaining entity, the Division operates without the use of local tax dollars while generating over \$16.8 billion of economic activity for the region. Travelers through our gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.

CAPITAL BUDGET TRENDS

Aviation improvements are funded through self-sustaining funds, grants, and special-purpose Aviation-specific borrowing. The Division of Aviation received significant Federal assistance during the COVID pandemic, and recently received a \$31 million award through the Infrastructure Investment and Jobs Act.

CAPITAL BUDGET PROJECTS



- ▲ The \$789.6 million in total funding shown for Aviation in the FY23-28 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport’s role as an economic engine.
- ▲ Appropriations for FY23 are organized into the following categories:

| | TOTAL APPROPRIATIONS IN FY23 (IN THOUSANDS) |
|---|--|
| Airfield Area | \$92,500 |
| Terminal Area | \$105,500 |
| Outside Terminal Area (OTA) | \$41,200 |
| Other Airport Services (including improvements to PNE) | \$12,500 |

- ▲ Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL’s major air carriers, are instrumental in guiding the Division of Aviation as it continues progress on elements of PHL’s Capital Development Program. One of the Division’s most significant current projects is the creation at FDR Park in South Philadelphia of a 40-acre wetland to mitigate wetland loss from the proposed expansion of PHL’s air freight facilities.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

AVIATION

PHILADELPHIA INTERNATIONAL AIRPORT

2 Airfield Area

1 Airfield Area

This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport related to the use of the Airport.

| | | | | | | |
|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 47,705 XN | 27,076XN | 13,125 XN | 13,156 XN | 13,177 XN | 13,280 XN | 127,519 XN |
| 5,100 SB | 2,895SB | 1,403 SB | 1,406 SB | 1,409 SB | 1,420 SB | 13,633 SB |
| 39,695 FB | 22,530FB | 10,921 FB | 10,947 FB | 10,964 FB | 11,050 FB | 106,107 FB |
| 92,500 | 52,501 | 25,449 | 25,509 | 25,550 | 25,750 | 247,259 |

2A. Airfield Area-FY22

See description under line item 2.

| | |
|--------------|--------------|
| 3,000 XT | 3,000 XT |
| 3,000 | 3,000 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

3 Terminal Area

1 Terminal Area

This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings

| | | | | | | |
|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 83,500 XN | 55,957XN | 24,456 XN | 19,866 XN | 21,172 XN | 21,892 XN | 226,843 XN |
| 17,000 FB | 11,392FB | 4,979 FB | 4,045 FB | 4,310 FB | 4,457 FB | 46,183 FB |
| 2,000 SB | 1,340SB | 586 SB | 476 SB | 507 SB | 524 SB | 5,433 SB |
| 3,000 PB | 2,010PB | 879 PB | 714 PB | 761 PB | 787 PB | 8,151 PB |
| 105,500 | 70,699 | 30,900 | 25,101 | 26,750 | 27,660 | 286,610 |

3A. Terminal Area-FY22

See description under line item 3.

| | |
|---------------|---------------|
| 2,000 ST | 2,000 ST |
| 20,000 XT | 20,000 XT |
| 22,000 | 22,000 |

4 Outside Terminal Area (OTA)

1 Outside Terminal Area (OTA)

This program includes the Airport arrival and departure roadways, and areas on which a hotel, parking facilities, and car rental entities operate.

| | | | | | | |
|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 2,000 XR | 534XR | 684 XR | 711 XR | 714 XR | 733 XR | 5,376 XR |
| 32,200 XN | 8,597XN | 11,020 XN | 11,450 XN | 11,497 XN | 11,809 XN | 86,573 XN |
| 2,500 FB | 667FB | 856 FB | 889 FB | 893 FB | 917 FB | 6,722 FB |
| 4,500 SB | 1,201SB | 1,540 SB | 1,600 SB | 1,607 SB | 1,650 SB | 12,098 SB |
| 41,200 | 10,999 | 14,100 | 14,650 | 14,711 | 15,109 | 110,769 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4A. Outside Terminal Area (OTA)-FY22 | | | | | | | |
| See description under line item 4. | 20,000 XT | | | | | | 20,000 XT |
| | 20,000 | | | | | | 20,000 |
| 4B. Outside Terminal Area (OTA)-FY21 | | | | | | | |
| See description under line item 4. | 25,000 XT | | | | | | 25,000 XT |
| | 25,000 | | | | | | 25,000 |
| 5 Other Airport Services | | | | | | | |
| 1 Other Airport Services | | | | | | | |
| This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects. | 8,795 XN | 9,850XN | 7,564 XN | 7,704 XN | 7,845 XN | 8,197 XN | 49,955 XN |
| | 3,510 FB | 3,931FB | 3,019 FB | 3,075 FB | 3,131 FB | 3,271 FB | 19,937 FB |
| | 195 SB | 218SB | 168 SB | 171 SB | 174 SB | 182 SB | 1,108 SB |
| | 12,500 | 13,999 | 10,751 | 10,950 | 11,150 | 11,650 | 71,000 |
| 5A. Other Airport Services-FY22 | | | | | | | |
| See description under line item 5. | 4,000 XT | | | | | | 4,000 XT |
| | 4,000 | | | | | | 4,000 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|----------------|---------------|---------------|---------------|---------------|----------------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - PHILADELPHIA INTERNATIONAL AIRPORT | | | | | | | |
| 62,705 FB | 38,520 FB | 19,775 FB | 18,956 FB | 19,298 FB | 19,695 FB | 178,949 FB | |
| 3,000 PB | 2,010 PB | 879 PB | 714 PB | 761 PB | 787 PB | 8,151 PB | |
| 11,795 SB | 5,654 SB | 3,697 SB | 3,653 SB | 3,697 SB | 3,776 SB | 32,272 SB | |
| 2,000 ST | | | | | | 2,000 ST | |
| 172,200 XN | 101,480 XN | 56,165 XN | 52,176 XN | 53,691 XN | 55,178 XN | 490,890 XN | |
| 2,000 XR | 534 XR | 684 XR | 711 XR | 714 XR | 733 XR | 5,376 XR | |
| 72,000 XT | | | | | | 72,000 XT | |
| 325,700 | 148,198 | 81,200 | 76,210 | 78,161 | 80,169 | 789,638 | |
| TOTALS - AVIATION | | | | | | | |
| 62,705 FB | 38,520 FB | 19,775 FB | 18,956 FB | 19,298 FB | 19,695 FB | 178,949 FB | |
| 3,000 PB | 2,010 PB | 879 PB | 714 PB | 761 PB | 787 PB | 8,151 PB | |
| 11,795 SB | 5,654 SB | 3,697 SB | 3,653 SB | 3,697 SB | 3,776 SB | 32,272 SB | |
| 2,000 ST | | | | | | 2,000 ST | |
| 172,200 XN | 101,480 XN | 56,165 XN | 52,176 XN | 53,691 XN | 55,178 XN | 490,890 XN | |
| 2,000 XR | 534 XR | 684 XR | 711 XR | 714 XR | 733 XR | 5,376 XR | |
| 72,000 XT | | | | | | 72,000 XT | |
| 325,700 | 148,198 | 81,200 | 76,210 | 78,161 | 80,169 | 789,638 | |



RIBBON CUTTING FOR RECONSTRUCTED RUNWAY
6-24, NORTHEAST PHILADELPHIA AIRPORT (PNE)



COMMERCE



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-COMMERCE/](https://phila.gov/departments/departments-of-commerce/)

MISSION

The Department of Commerce helps businesses—large and small—thrive in Philadelphia. To foster inclusive growth in the city, Commerce has programs and services to support under-resourced communities, grow small businesses and draw new companies to Philadelphia.

Commerce contributes to equitable neighborhood revitalization by:

- Building vibrant commercial districts.
- Creating a strong talent pipeline for all Philadelphians to attain good, living-wage jobs.
- Increasing contracting opportunities for minority-, women-, and disabled-owned businesses.
- Supporting small businesses and improving their access to capital.
- Commerce also works to retain and attract new businesses both domestically and internationally, elevating Philadelphia’s global competitiveness and positioning the Philadelphia’s economy for long-term growth.

CAPITAL BUDGET TRENDS

From FY17-FY22, an annual average of \$16.8 million in new, City capital funds were budgeted for Commerce. Projects included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.

CAPITAL BUDGET PROJECTS



Commerce projects support Philadelphia2035 district plans and City-endorsed master plans, greenway plans, and commercial corridor plans. The FY23-28 Capital Program includes a total investment of \$335.7 million from all funding sources. These funds will enhance public access to private and public development projects as well as leverage state, federal, and private funds.

▲ \$14 million over FY23-28 for Neighborhood Commercial Centers which includes \$3.5 million to support public access in the East Market redevelopment.

▲ \$51 million over FY23-28 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn's Landing. More information can be found at:

www.delawareriverwaterfront.com/

▲ \$6 million over FY23-28 toward completion of the Schuylkill River Trail.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

COMMERCE

COMMERCIAL DEVELOPMENT

6 Neighborhood Commercial Centers - Site Improvements

| | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment. | 1,000 CN | 1,000CN | 1,000 CN | 2,500 CN | 2,500 CN | 2,500 CN | 10,500 CN |
| 2 Market East Public Infrastructure Fund improvements to infrastructure in Market Street East area of Center City to support additional commercial, residential, and retail development. | 2,000 CN | 1,500CN | | | | | 3,500 CN |
| | 3,000 | 2,500 | 1,000 | 2,500 | 2,500 | 2,500 | 14,000 |

6A. Neighborhood Commercial Centers - Site Improvements-FY22

| | | | | | | | |
|------------------------------------|--------------|--|--|--|--|--|--------------|
| See description under line item 6. | 5,100 CT | | | | | | 5,100 CT |
| | 5,100 | | | | | | 5,100 |

6B. Neighborhood Commercial Centers - Site Improvements-FY21

| | | | | | | | |
|------------------------------------|------------|--|--|--|--|--|------------|
| See description under line item 6. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 6C. Neighborhood Commercial Centers - Site Improvements-FY20 | | | | | | | |
| See description under line item 6. | | | | | | | |
| | 2,500 | CR | | | | | 2,500 |
| | 2,500 | | | | | | 2,500 |
| 6D. Neighborhood Commercial Centers - Site Improvements-FY19 | | | | | | | |
| See description under line item 6. | | | | | | | |
| | 1,784 | CR | | | | | 1,784 |
| | 1,475 | CT | | | | | 1,475 |
| | 3,259 | | | | | | 3,259 |
| 6E. Neighborhood Commercial Centers - Site Improvements-FY17 | | | | | | | |
| See description under line item 6. | | | | | | | |
| | 11 | CT | | | | | 11 |
| | 11 | | | | | | 11 |
| 6F. Neighborhood Commercial Centers - Site Improvements-FY16 | | | | | | | |
| See description under line item 6. | | | | | | | |
| | 1,544 | CT | | | | | 1,544 |
| | 1,850 | PT | | | | | 1,850 |
| | 3,339 | ST | | | | | 3,339 |
| | 6,733 | | | | | | 6,733 |
| 6G. Neighborhood Commercial Centers - Site Improvements-FY14 | | | | | | | |
| See description under line item 6. | | | | | | | |
| | 717 | CT | | | | | 717 |
| | 717 | | | | | | 717 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - COMMERCIAL DEVELOPMENT | | | | | | | |
| | 3,000 CN | 2,500 CN | 1,000 CN | 2,500 CN | 2,500 CN | 2,500 CN | 14,000 CN |
| | 4,284 CR | | | | | | 4,284 CR |
| | 9,347 CT | | | | | | 9,347 CT |
| | 1,850 PT | | | | | | 1,850 PT |
| | 3,339 ST | | | | | | 3,339 ST |
| | 21,820 | 2,500 | 1,000 | 2,500 | 2,500 | 2,500 | 32,820 |

INDUSTRIAL DEVELOPMENT

7 Industrial Districts

1 Lower Schuylkill River Industrial District
Design, fabrication & installation of streetscape improvements to support development sites in the Innovation District portion of the Lower Schuylkill River.

| | | | | | | | |
|------------|------------|------------|------------|--|--|--|--------------|
| 500 CN | 500CN | 500 CN | 500 CN | | | | 2,000 CN |
| 500 | 500 | 500 | 500 | | | | 2,000 |

7A. Industrial Districts-FY22

See description under line item 7.

| | | | | | | | |
|------------|--|--|--|--|--|--|------------|
| 500 CT | | | | | | | 500 CT |
| 500 | | | | | | | 500 |

7B. Industrial Districts-FY21

See description under line item 7.

| | | | | | | | |
|--------------|--|--|--|--|--|--|--------------|
| 1,000 CT | | | | | | | 1,000 CT |
| 1,000 | | | | | | | 1,000 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 | |
|--|------------|------------|--------|--------|--------|--------|--------------|--|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | |
| <hr/> | | | | | | | | |
| 7C. Industrial Districts-FY17 | | | | | | | | |
| See description under line item 7. | | | | | | | | |
| | 800 FT | | | | | | 800 FT | |
| | 2,200 ST | | | | | | 2,200 ST | |
| | <hr/> | | <hr/> | | <hr/> | | <hr/> | |
| | 3,000 | | | | | | 3,000 | |
| <hr/> | | | | | | | | |
| 7D. Industrial Districts-FY16 | | | | | | | | |
| See description under line item 7. | | | | | | | | |
| | 1,000 ST | | | | | | 1,000 ST | |
| | <hr/> | | <hr/> | | <hr/> | | <hr/> | |
| | 1,000 | | | | | | 1,000 | |
| <hr/> | | | | | | | | |
| 8 Navy Yard Infrastructure Improvements | | | | | | | | |
| <hr/> | | | | | | | | |
| 1 Navy Yard Infrastructure Improvements | | | | | | | | |
| Make infrastructure improvements in support of public and private development. | 500 CN | 500CN | | | | | 1,000 CN | |
| | <hr/> | | <hr/> | | <hr/> | | <hr/> | |
| | 500 | 500 | | | | | 1,000 | |
| <hr/> | | | | | | | | |
| 8A. Navy Yard Infrastructure Improvements-FY17 | | | | | | | | |
| See description under line item 8. | | | | | | | | |
| | 3,900 FT | | | | | | 3,900 FT | |
| | 4,300 ST | | | | | | 4,300 ST | |
| | <hr/> | | <hr/> | | <hr/> | | <hr/> | |
| | 8,200 | | | | | | 8,200 | |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|---------------|---------------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 9 Environmental Assessment/Remediation | | | | | | | |
| 1 Environmental Assessment/Remediation Provide environmental assessment and remedial assistance to City properties with contamination issues. | | | 500 CN | 500 CN | 500 CN | | 1,500 CN |
| | | | 500 | 500 | 500 | | 1,500 |
| 10 PIDC Landbank Improvements, Engineering and Administration | | | | | | | |
| 1 Improvements, Engineering and Administration Conduct engineering, architectural, and environmental studies related to land acquisition and development. | 10,000 Z | 7,500Z | 7,500 Z | 7,500 Z | 7,500 Z | | 40,000 Z |
| | 10,000 | 7,500 | 7,500 | 7,500 | 7,500 | | 40,000 |
| 11 PIDC Landbank Acquisition & Improvements | | | | | | | |
| 1 Acquisition and Improvements Purchase and improve industrial sites throughout Philadelphia. | 20,000 Z | 10,000Z | 10,000 Z | 10,000 Z | 10,000 Z | | 60,000 Z |
| | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | | 60,000 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|---------------|---------------|--------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - INDUSTRIAL DEVELOPMENT | | | | | | | |
| | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 500 CN | | 4,500 CN |
| | 1,500 CT | | | | | | 1,500 CT |
| | 4,700 FT | | | | | | 4,700 FT |
| | 7,500 ST | | | | | | 7,500 ST |
| | 30,000 Z | 17,500 Z | 17,500 Z | 17,500 Z | 17,500 Z | | 100,000 Z |
| | 44,700 | 18,500 | 18,500 | 18,500 | 18,000 | | 118,200 |

WATERFRONT IMPROVEMENTS

12 Central Delaware River Waterfront

| | | | | | | | |
|---|---------------|---------------|---------------|---------------|--------------|--------------|---------------|
| 1 Penn's Landing Improvements Make improvements to Penn's Landing. | 12,000 CN | 13,000CN | 18,000 CN | 8,000 CN | | | 51,000 CN |
| 2 Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through construction, improvement, or acquisition of City assets. | 500 CN | 500CN | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 4,500 CN |
| 3 General Site Improvements Implement infrastructure and site improvements in support of public and private development. | 500 CN | 500CN | 500 CN | 1,000 CN | 1,000 CN | 500 CN | 4,000 CN |
| | 13,000 | 14,000 | 19,000 | 10,000 | 2,000 | 1,500 | 59,500 |

12A. Central Delaware River Waterfront-FY22

| | | | | | | | |
|-------------------------------------|---------------|--|--|--|--|--|---------------|
| See description under line item 12. | 12,000 CT | | | | | | 12,000 CT |
| | 12,000 | | | | | | 12,000 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|--------------|------------|--------------|------------|------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 12B. Central Delaware River Waterfront-FY17 | | | | | | | |
| See description under line item 12. | | | | | | | |
| | 5,110 PT | | | | | | 5,110 PT |
| | 11,050 ST | | | | | | 11,050 ST |
| | <u>16,160</u> | | | | | | <u>16,160</u> |
| 12C. Central Delaware River Waterfront-FY16 | | | | | | | |
| See description under line item 12. | | | | | | | |
| | 25,000 FT | | | | | | 25,000 FT |
| | <u>25,000</u> | | | | | | <u>25,000</u> |
| 13 Schuylkill River Waterfront | | | | | | | |
| 1 Schuylkill Riverfront Improvements | | | | | | | |
| Complement public and private reinvestment through capital improvements to the Schuylkill River Trail. | 3,000 CN | 500CN | 500 CN | 1,000 CN | 500 CN | 500 CN | 6,000 CN |
| | 1,000 SB | 1,000SB | | | | | 2,000 SB |
| | 4,000 | 1,500 | 500 | 1,000 | 500 | 500 | 8,000 |
| 13A. Schuylkill River Waterfront-FY22 | | | | | | | |
| See description under line item 13. | | | | | | | |
| | 4,000 CT | | | | | | 4,000 CT |
| | 1,000 ST | | | | | | 1,000 ST |
| | <u>5,000</u> | | | | | | <u>5,000</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 13B. Schuylkill River Waterfront-FY21 | | | | | | | |
| See description under line item 13. | | | | | | | |
| | 3,500 | | | | | | 3,500 |
| | PT | | | | | | PT |
| | 8,500 | | | | | | 8,500 |
| | ST | | | | | | ST |
| | 12,000 | | | | | | 12,000 |
| 13C. Schuylkill River Waterfront-FY20 | | | | | | | |
| See description under line item 13. | | | | | | | |
| | 3,038 | | | | | | 3,038 |
| | CR | | | | | | CR |
| | 14,000 | | | | | | 14,000 |
| | FT | | | | | | FT |
| | 1,000 | | | | | | 1,000 |
| | ST | | | | | | ST |
| | 18,038 | | | | | | 18,038 |
| 13D. Schuylkill River Waterfront-FY19 | | | | | | | |
| See description under line item 13. | | | | | | | |
| | 4,000 | | | | | | 4,000 |
| | PT | | | | | | PT |
| | 1,000 | | | | | | 1,000 |
| | ST | | | | | | ST |
| | 5,000 | | | | | | 5,000 |
| 13E. Schuylkill River Waterfront-FY17 | | | | | | | |
| See description under line item 13. | | | | | | | |
| | 4,500 | | | | | | 4,500 |
| | FT | | | | | | FT |
| | 12,050 | | | | | | 12,050 |
| | ST | | | | | | ST |
| | 16,550 | | | | | | 16,550 |
| 13F. Schuylkill River Waterfront-FY16 | | | | | | | |
| See description under line item 13. | | | | | | | |
| | 500 | | | | | | 500 |
| | FT | | | | | | FT |
| | 1,000 | | | | | | 1,000 |
| | ST | | | | | | ST |
| | 1,500 | | | | | | 1,500 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

14 North Delaware River Waterfront

1 North Delaware River Waterfront

Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway.

275 CN 175 CN 675 CN 1,125 CN

275 175 675 1,125

14A. North Delaware River Waterfront-FY22

See description under line item 14.

400 CT 400 CT

400 400

14B. North Delaware River Waterfront-FY17

See description under line item 14.

2,470 FT 2,470 FT

350 PT 350 PT

600 ST 600 ST

3,420 3,420

14C. North Delaware River Waterfront-FY16

See description under line item 14.

500 FT 500 FT

350 ST 350 ST

850 850

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

14D. North Delaware River Waterfront-FY15

See description under line item 14.

| | |
|--------|--------|
| 236 FT | 236 FT |
| 236 | 236 |

Totals - WATERFRONT IMPROVEMENTS

| | | | | | | |
|----------------|---------------|---------------|---------------|--------------|--------------|----------------|
| 16,000 CN | 14,500 CN | 19,500 CN | 11,275 CN | 2,675 CN | 2,675 CN | 66,625 CN |
| 3,038 CR | | | | | | 3,038 CR |
| 16,400 CT | | | | | | 16,400 CT |
| 47,206 FT | | | | | | 47,206 FT |
| 12,960 PT | | | | | | 12,960 PT |
| 1,000 SB | 1,000 SB | | | | | 2,000 SB |
| 36,550 ST | | | | | | 36,550 ST |
| 133,154 | 15,500 | 19,500 | 11,275 | 2,675 | 2,675 | 184,779 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------------------------|--------|---------------|---------------|---------------|---------------|--------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - COMMERCE | | | | | | | |
| 20,000 CN | | 18,000 CN | 21,500 CN | 14,775 CN | 5,675 CN | 5,175 CN | 85,125 CN |
| 7,322 CR | | | | | | | 7,322 CR |
| 27,247 CT | | | | | | | 27,247 CT |
| 51,906 FT | | | | | | | 51,906 FT |
| 14,810 PT | | | | | | | 14,810 PT |
| 1,000 SB | | 1,000 SB | | | | | 2,000 SB |
| 47,389 ST | | | | | | | 47,389 ST |
| 30,000 Z | | 17,500 Z | 17,500 Z | 17,500 Z | 17,500 Z | | 100,000 Z |
| 199,674 | | 36,500 | 39,000 | 32,275 | 23,175 | 5,175 | 335,799 |



FINANCE



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/OFFICE-OF-THE-DIRECTOR-OF-FINANCE/](https://phila.gov/departments/office-of-the-director-of-finance/)

MISSION

The Office of the Director of Finance (Finance) is charged with overseeing the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City's budget and financial management programs; and recording and accounting all City financial activities. Finance administers the City's payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.

CAPITAL BUDGET TRENDS

Capital funds listed under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. From FY17 through FY22, the annual average of new City tax-supported funding was approximately \$5.8 million.

CAPITAL BUDGET PROJECTS



- ▲ Improvements to Facilities – Administration ITEF – Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total appropriated amount is \$7.5 million for FY23 through FY28.
- ▲ In FY 21 the Budget Office in partnership with the Philadelphia City Planning Commission launched its first Participatory Budgeting Initiative. This program allows residents to directly participate in the capital budget process by allowing them to propose and vote on projects of their choosing. \$2.5 million in funding was set aside through FY23.
- ▲ City Council ITEF - City Council Districts 1 through 10 are appropriated \$255,000 each per year, for a total of \$15.3 million over the six-year Capital Program, to be used at District Councilmembers’ discretion for Improvements to Existing Facilities within the Capital Guidelines. City Council Districts 1-10 also have ITEF appropriations under Parks and Recreation.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

FINANCE

CAPITAL PROJECTS

15 Improvements to Facilities

| | | | | | | | |
|---|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1 Administration - ITEF Fund critical renovations and other improvements to City-owned facilities. | 1,000 CN | 1,000CN | 1,000 CN | 1,500 CN | 1,500 CN | 1,500 CN | 7,500 CN |
| 2 IIJA Matching Funds Funding to match Infrastructure Investment and Jobs Act grant funds. | 60,000 CR | | | | | | 60,000 CR |
| | 61,000 | 1,000 | 1,000 | 1,500 | 1,500 | 1,500 | 67,500 |

15A. Improvements to Facilities-FY22

| | | | | | | | |
|-------------------------------------|---------------|--|--|--|--|--|---------------|
| See description under line item 15. | 15,000 A | | | | | | 15,000 A |
| | 1,500 CT | | | | | | 1,500 CT |
| | 25,000 FT | | | | | | 25,000 FT |
| | 5,000 CR | | | | | | 5,000 CR |
| | 46,500 | | | | | | 46,500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------|--------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 15B. Improvements to Facilities-FY21 | | | | | | | |
| See description under line item 15. | | | | | | | |
| | 6,000 | | | | | | 6,000 |
| | CR | | | | | | CR |
| | 500 | | | | | | 500 |
| | CT | | | | | | CT |
| | <u>6,500</u> | | | | | | <u>6,500</u> |
| 15C. Improvements to Facilities-FY20 | | | | | | | |
| See description under line item 15. | | | | | | | |
| | 11,822 | | | | | | 11,822 |
| | CR | | | | | | CR |
| | 1,000 | | | | | | 1,000 |
| | CT | | | | | | CT |
| | <u>12,822</u> | | | | | | <u>12,822</u> |
| 15D. Improvements to Facilities-FY19 | | | | | | | |
| See description under line item 15. | | | | | | | |
| | 2,913 | | | | | | 2,913 |
| | CR | | | | | | CR |
| | 1,253 | | | | | | 1,253 |
| | CT | | | | | | CT |
| | 2,047 | | | | | | 2,047 |
| | PT | | | | | | PT |
| | 219 | | | | | | 219 |
| | TT | | | | | | TT |
| | <u>6,432</u> | | | | | | <u>6,432</u> |
| 15E. Improvements to Facilities-FY18 | | | | | | | |
| See description under line item 15. | | | | | | | |
| | 590 | | | | | | 590 |
| | CT | | | | | | CT |
| | <u>590</u> | | | | | | <u>590</u> |
| 15F. Improvements to Facilities-FY17 | | | | | | | |
| See description under line item 15. | | | | | | | |
| | 1,112 | | | | | | 1,112 |
| | CT | | | | | | CT |
| | <u>1,112</u> | | | | | | <u>1,112</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 15G. Improvements to Facilities-FY16 | | | | | | | |
| See description under line item 15. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 15H. Improvements to Facilities-FY15 | | | | | | | |
| See description under line item 15. | 119 CT | | | | | | 119 CT |
| | 119 | | | | | | 119 |
| 15I. Improvements to Facilities-FY14 | | | | | | | |
| See description under line item 15. | 140 CT | | | | | | 140 CT |
| | 140 | | | | | | 140 |
| 16 City Council - ITEF CD1 | | | | | | | |
| 1 City Council - ITEF CD1 | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 16A. City Council - ITEF CD1-FY22 | | | | | | | |
| See description under line item 16. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 16B. City Council - ITEF CD1-FY21 See description under line item 16. | | | | | | | |
| | 88 CT | | | | | | 88 CT |
| | 88 | | | | | | 88 |
| 16C. City Council - ITEF CD1-FY20 See description under line item 16. | | | | | | | |
| | 347 CT | | | | | | 347 CT |
| | 347 | | | | | | 347 |
| 16D. City Council - ITEF CD1-FY19 See description under line item 16. | | | | | | | |
| | 79 CT | | | | | | 79 CT |
| | 79 | | | | | | 79 |
| 16E. City Council - ITEF CD1-FY18 See description under line item 16. | | | | | | | |
| | 26 CT | | | | | | 26 CT |
| | 26 | | | | | | 26 |
| 16F. City Council - ITEF CD1-FY17 See description under line item 16. | | | | | | | |
| | 210 CT | | | | | | 210 CT |
| | 210 | | | | | | 210 |
| 16G. City Council - ITEF CD1-FY16 See description under line item 16. | | | | | | | |
| | 27 CT | | | | | | 27 CT |
| | 27 | | | | | | 27 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 16H. City Council - ITEF CD1-FY15 See description under line item 16. | | | | | | | |
| | 45 CT | | | | | | 45 CT |
| | 45 | | | | | | 45 |
| 16I. City Council - ITEF CD1-FY14 See description under line item 16. | | | | | | | |
| | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 16J. City Council - ITEF CD1-FY13 See description under line item 16. | | | | | | | |
| | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 17 City Council - ITEF CD2 | | | | | | | |
| 1 City Council - ITEF CD2 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 17A. City Council - ITEF CD2-FY22 See description under line item 17. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 17B. City Council - ITEF CD2-FY21 | | | | | | | |
| See description under line item 17. | | | | | | | |
| | 255 | CT | | | | | 255 |
| | 255 | | | | | | 255 |
| 17C. City Council - ITEF CD2-FY20 | | | | | | | |
| See description under line item 17. | | | | | | | |
| | 145 | CT | | | | | 145 |
| | 145 | | | | | | 145 |
| 17D. City Council - ITEF CD2-FY19 | | | | | | | |
| See description under line item 17. | | | | | | | |
| | 330 | CT | | | | | 330 |
| | 330 | | | | | | 330 |
| 17E. City Council - ITEF CD2-FY18 | | | | | | | |
| See description under line item 17. | | | | | | | |
| | 81 | CT | | | | | 81 |
| | 81 | | | | | | 81 |
| 17F. City Council - ITEF CD2-FY17 | | | | | | | |
| See description under line item 17. | | | | | | | |
| | 71 | CT | | | | | 71 |
| | 71 | | | | | | 71 |
| 17G. City Council - ITEF CD2-FY16 | | | | | | | |
| See description under line item 17. | | | | | | | |
| | 19 | CT | | | | | 19 |
| | 19 | | | | | | 19 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 17H. City Council - ITEF CD2-FY15 See description under line item 17. | | | | | | | |
| | 225 CT | | | | | | 225 CT |
| | 225 | | | | | | 225 |
| 17I. City Council - ITEF CD2-FY14 See description under line item 17. | | | | | | | |
| | 125 CT | | | | | | 125 CT |
| | 125 | | | | | | 125 |
| 17J. City Council - ITEF CD2-FY13 See description under line item 17. | | | | | | | |
| | 9 CT | | | | | | 9 CT |
| | 9 | | | | | | 9 |
| 17K. City Council - ITEF CD2-FY12 See description under line item 17. | | | | | | | |
| | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 17L. City Council - ITEF CD2-FY11 See description under line item 17. | | | | | | | |
| | 141 CT | | | | | | 141 CT |
| | 141 | | | | | | 141 |
| 17M. City Council - ITEF CD2-FY10 See description under line item 17. | | | | | | | |
| | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 18 City Council - ITEF CD3 | | | | | | | |
| 1 City Council - ITEF CD3 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 18A. City Council - ITEF CD3-FY22 See description under line item 18. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 18B. City Council - ITEF CD3-FY21 See description under line item 18. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 18C. City Council - ITEF CD3-FY20 See description under line item 18. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 18D. City Council - ITEF CD3-FY19 See description under line item 18. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 18E. City Council - ITEF CD3-FY18 See description under line item 18. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 18F. City Council - ITEF CD3-FY17 See description under line item 18. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 18G. City Council - ITEF CD3-FY16 See description under line item 18. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 18H. City Council - ITEF CD3-FY15 See description under line item 18. | | | | | | | |
| | 340 CT | | | | | | 340 CT |
| | 340 | | | | | | 340 |
| 18I. City Council - ITEF CD3-FY14 See description under line item 18. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 18J. City Council - ITEF CD3-FY13 See description under line item 18. | | | | | | | |
| | 113 CT | | | | | | 113 CT |
| | 113 | | | | | | 113 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 19 City Council - ITEF CD4 | | | | | | | |
| 1 City Council - ITEF CD4 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 19A. City Council - ITEF CD4-FY22 See description under line item 19. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 19B. City Council - ITEF CD4-FY21 See description under line item 19. | 116 CT | | | | | | 116 CT |
| | 116 | | | | | | 116 |
| 19C. City Council - ITEF CD4-FY20 See description under line item 19. | 1 CT | | | | | | 1 CT |
| | 65 TT | | | | | | 65 TT |
| | 66 | | | | | | 66 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 19D. City Council - ITEF CD4-FY19 See description under line item 19. | | | | | | | |
| | 140 CT | | | | | | 140 CT |
| | 140 | | | | | | 140 |
| 19E. City Council - ITEF CD4-FY18 See description under line item 19. | | | | | | | |
| | 84 CT | | | | | | 84 CT |
| | 84 | | | | | | 84 |
| 19F. City Council - ITEF CD4-FY17 See description under line item 19. | | | | | | | |
| | 39 CT | | | | | | 39 CT |
| | 39 | | | | | | 39 |
| 19G. City Council - ITEF CD4-FY16 See description under line item 19. | | | | | | | |
| | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 19H. City Council - ITEF CD4-FY15 See description under line item 19. | | | | | | | |
| | 120 CT | | | | | | 120 CT |
| | 120 | | | | | | 120 |
| 19I. City Council - ITEF CD4-FY14 See description under line item 19. | | | | | | | |
| | 146 CT | | | | | | 146 CT |
| | 146 | | | | | | 146 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 19J. City Council - ITEF CD4-FY13 | | | | | | | |
| See description under line item 19. | 27 CT | | | | | | 27 CT |
| | 27 | | | | | | 27 |
| 19K. City Council - ITEF CD4-FY00 | | | | | | | |
| See description under line item 19. | 70 CT | | | | | | 70 CT |
| | 70 | | | | | | 70 |
| 20 City Council - ITEF CD5 | | | | | | | |
| 1 City Council - ITEF CD5 | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 20A. City Council - ITEF CD5-FY22 | | | | | | | |
| See description under line item 20. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 20B. City Council - ITEF CD5-FY21 | | | | | | | |
| See description under line item 20. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 20C. City Council - ITEF CD5-FY20 See description under line item 20. | | | | | | | |
| | 510 | CT | | | | | 510 |
| | 510 | | | | | | 510 |
| 20D. City Council - ITEF CD5-FY19 See description under line item 20. | | | | | | | |
| | 1,500 | CR | | | | | 1,500 |
| | 510 | CT | | | | | 510 |
| | 2,010 | | | | | | 2,010 |
| 20E. City Council - ITEF CD5-FY18 See description under line item 20. | | | | | | | |
| | 510 | CT | | | | | 510 |
| | 510 | | | | | | 510 |
| 20F. City Council - ITEF CD5-FY17 See description under line item 20. | | | | | | | |
| | 410 | CT | | | | | 410 |
| | 410 | | | | | | 410 |
| 20G. City Council - ITEF CD5-FY16 See description under line item 20. | | | | | | | |
| | 410 | CT | | | | | 410 |
| | 410 | | | | | | 410 |
| 20H. City Council - ITEF CD5-FY15 See description under line item 20. | | | | | | | |
| | 207 | CT | | | | | 207 |
| | 207 | | | | | | 207 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 20I. City Council - ITEF CD5-FY14 See description under line item 20. | 340 CT | | | | | | 340 CT |
| | 340 | | | | | | 340 |
| 20J. City Council - ITEF CD5-FY12 See description under line item 20. | 210 CT | | | | | | 210 CT |
| | 210 | | | | | | 210 |
| 20K. City Council - ITEF CD5-FY11 See description under line item 20. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 20L. City Council - ITEF CD5-FY10 See description under line item 20. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 21 City Council - ITEF CD6 | | | | | | | |
| 1 City Council - ITEF CD6 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 21A. City Council - ITEF CD6-FY22 | | | | | | | |
| See description under line item 21. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 21B. City Council - ITEF CD6-FY21 | | | | | | | |
| See description under line item 21. | | | | | | | |
| | 179 CT | | | | | | 179 CT |
| | 179 | | | | | | 179 |
| 21C. City Council - ITEF CD6-FY20 | | | | | | | |
| See description under line item 21. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 21D. City Council - ITEF CD6-FY19 | | | | | | | |
| See description under line item 21. | | | | | | | |
| | 434 CT | | | | | | 434 CT |
| | 434 | | | | | | 434 |
| 21E. City Council - ITEF CD6-FY18 | | | | | | | |
| See description under line item 21. | | | | | | | |
| | 238 CT | | | | | | 238 CT |
| | 238 | | | | | | 238 |
| 21F. City Council - ITEF CD6-FY17 | | | | | | | |
| See description under line item 21. | | | | | | | |
| | 387 CT | | | | | | 387 CT |
| | 387 | | | | | | 387 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 21G. City Council - ITEF CD6-FY16 | | | | | | | |
| See description under line item 21. | 32 CT | | | | | | 32 CT |
| | <u>32</u> | | | | | | <u>32</u> |
| 22 City Council - ITEF CD7 | | | | | | | |
| 1 City Council - ITEF CD7 | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| Fund critical renovations and other improvements to City-owned sites as needed. | | | | | | | |
| | <u>255</u> | <u>255</u> | <u>255</u> | <u>255</u> | <u>255</u> | <u>255</u> | <u>1,530</u> |
| 22A. City Council - ITEF CD7-FY22 | | | | | | | |
| See description under line item 22. | 255 CT | | | | | | 255 CT |
| | <u>255</u> | | | | | | <u>255</u> |
| 22B. City Council - ITEF CD7-FY21 | | | | | | | |
| See description under line item 22. | 255 CT | | | | | | 255 CT |
| | <u>255</u> | | | | | | <u>255</u> |
| 22C. City Council - ITEF CD7-FY20 | | | | | | | |
| See description under line item 22. | 510 CT | | | | | | 510 CT |
| | <u>510</u> | | | | | | <u>510</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 22D. City Council - ITEF CD7-FY19 See description under line item 22. | | | | | | | |
| | 401 CT | | | | | | 401 CT |
| | 401 | | | | | | 401 |
| 22E. City Council - ITEF CD7-FY18 See description under line item 22. | | | | | | | |
| | 390 CT | | | | | | 390 CT |
| | 390 | | | | | | 390 |
| 22F. City Council - ITEF CD7-FY17 See description under line item 22. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 22G. City Council - ITEF CD7-FY16 See description under line item 22. | | | | | | | |
| | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 22H. City Council - ITEF CD7-FY15 See description under line item 22. | | | | | | | |
| | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 22I. City Council - ITEF CD7-FY14 See description under line item 22. | | | | | | | |
| | 79 CT | | | | | | 79 CT |
| | 79 | | | | | | 79 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 22J. City Council - ITEF CD7-FY13 See description under line item 22. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 22K. City Council - ITEF CD7-FY12 See description under line item 22. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 22L. City Council - ITEF CD7-FY11 See description under line item 22. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 22M. City Council - ITEF CD7-FY09 See description under line item 22. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 23 City Council - ITEF CD8 | | | | | | | |
| 1 City Council - ITEF CD8 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 23A. City Council - ITEF CD8-FY22 | | | | | | | |
| See description under line item 23. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 23B. City Council - ITEF CD8-FY21 | | | | | | | |
| See description under line item 23. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 23C. City Council - ITEF CD8-FY20 | | | | | | | |
| See description under line item 23. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 23D. City Council - ITEF CD8-FY19 | | | | | | | |
| See description under line item 23. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 23E. City Council - ITEF CD8-FY18 | | | | | | | |
| See description under line item 23. | | | | | | | |
| | 296 CT | | | | | | 296 CT |
| | 296 | | | | | | 296 |
| 23F. City Council - ITEF CD8-FY17 | | | | | | | |
| See description under line item 23. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 23G. City Council - ITEF CD8-FY16 | | | | | | | |
| See description under line item 23. | 37 CT | | | | | | 37 CT |
| | 37 | | | | | | 37 |
| 23H. City Council - ITEF CD8-FY15 | | | | | | | |
| See description under line item 23. | 160 CT | | | | | | 160 CT |
| | 160 | | | | | | 160 |
| 23I. City Council - ITEF CD8-FY14 | | | | | | | |
| See description under line item 23. | 409 CT | | | | | | 409 CT |
| | 409 | | | | | | 409 |
| 23J. City Council - ITEF CD8-FY13 | | | | | | | |
| See description under line item 23. | 379 CT | | | | | | 379 CT |
| | 379 | | | | | | 379 |
| 23K. City Council - ITEF CD8-FY12 | | | | | | | |
| See description under line item 23. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 23L. City Council - ITEF CD8-FY11 | | | | | | | |
| See description under line item 23. | 40 CT | | | | | | 40 CT |
| | 40 | | | | | | 40 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 23M. City Council - ITEF CD8-FY10 | | | | | | | |
| See description under line item 23. | 20 CT | | | | | | 20 CT |
| | 20 | | | | | | 20 |
| 23N. City Council - ITEF CD8-FY09 | | | | | | | |
| See description under line item 23. | 32 CT | | | | | | 32 CT |
| | 32 | | | | | | 32 |
| 23O. City Council - ITEF CD8-FY06 | | | | | | | |
| See description under line item 23. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 24 City Council - ITEF CD9 | | | | | | | |
| 1 City Council - ITEF CD9 | | | | | | | |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 24A. City Council - ITEF CD9-FY22 | | | | | | | |
| See description under line item 24. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 24B. City Council - ITEF CD9-FY21 See description under line item 24. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 24C. City Council - ITEF CD9-FY20 See description under line item 24. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 24D. City Council - ITEF CD9-FY19 See description under line item 24. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 24E. City Council - ITEF CD9-FY18 See description under line item 24. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 24F. City Council - ITEF CD9-FY17 See description under line item 24. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 24G. City Council - ITEF CD9-FY16 See description under line item 24. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 24H. City Council - ITEF CD9-FY15 See description under line item 24. | 350 CT | | | | | | 350 CT |
| | 350 | | | | | | 350 |
| 24I. City Council - ITEF CD9-FY14 See description under line item 24. | 16 CT | | | | | | 16 CT |
| | 16 | | | | | | 16 |
| 24J. City Council - ITEF CD9-FY11 See description under line item 24. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 25 City Council - ITEF CD10 | | | | | | | |
| 1 City Council - ITEF CD10 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 25A. City Council - ITEF CD10-FY22 See description under line item 25. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 25B. City Council - ITEF CD10-FY21 See description under line item 25. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 25C. City Council - ITEF CD10-FY20 See description under line item 25. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 25D. City Council - ITEF CD10-FY19 See description under line item 25. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 25E. City Council - ITEF CD10-FY18 See description under line item 25. | | | | | | | |
| | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 25F. City Council - ITEF CD10-FY17 See description under line item 25. | | | | | | | |
| | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 25G. City Council - ITEF CD10-FY16 See description under line item 25. | | | | | | | |
| | 373 CT | | | | | | 373 CT |
| | 373 | | | | | | 373 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 25H. City Council - ITEF CD10-FY15 See description under line item 25. | | | | | | | |
| | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |
| 25I. City Council - ITEF CD10-FY13 See description under line item 25. | | | | | | | |
| | 32 CT | | | | | | 32 CT |
| | 32 | | | | | | 32 |
| 25J. City Council - ITEF CD10-FY12 See description under line item 25. | | | | | | | |
| | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 25K. City Council - ITEF CD10-FY11 See description under line item 25. | | | | | | | |
| | 71 CT | | | | | | 71 CT |
| | 71 | | | | | | 71 |
| 25L. City Council - ITEF CD10-FY06 See description under line item 25. | | | | | | | |
| | 45 CT | | | | | | 45 CT |
| | 45 | | | | | | 45 |
| 25M. City Council - ITEF CD10-FY03 See description under line item 25. | | | | | | | |
| | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|----------------------------------|----------------|--------------|--------------|--------------|--------------|--------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <i>Totals - CAPITAL PROJECTS</i> | | | | | | | |
| 15,000 A | | | | | | | 15,000 A |
| 3,550 CN | 3,550 | 3,550 | 3,550 | 4,050 | 4,050 | 4,050 | 22,800 CN |
| 87,235 CR | | | | | | | 87,235 CR |
| 32,224 CT | | | | | | | 32,224 CT |
| 25,000 FT | | | | | | | 25,000 FT |
| 2,047 PT | | | | | | | 2,047 PT |
| 284 TT | | | | | | | 284 TT |
| | 165,340 | 3,550 | 3,550 | 4,050 | 4,050 | 4,050 | 184,590 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|-------------------------|----------------|--------------|--------------|--------------|--------------|--------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - FINANCE | | | | | | | |
| 15,000 A | | | | | | | 15,000 A |
| 3,550 CN | | 3,550 CN | 3,550 CN | 4,050 CN | 4,050 CN | 4,050 CN | 22,800 CN |
| 87,235 CR | | | | | | | 87,235 CR |
| 32,224 CT | | | | | | | 32,224 CT |
| 25,000 FT | | | | | | | 25,000 FT |
| 2,047 PT | | | | | | | 2,047 PT |
| 284 TT | | | | | | | 284 TT |
| | 165,340 | 3,550 | 3,550 | 4,050 | 4,050 | 4,050 | 184,590 |



FIRE



DEPARTMENT PAGE
[PHILA.GOV/DEPARTMENTS/
PHILADELPHIA-FIRE-DEPARTMENT/](https://phila.gov/departments/philadelphia-fire-department/)

MISSION

The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive all-hazard prevention, risk reduction, and emergency response, and to ensure the health and safety of the PFD's members.

CAPITAL BUDGET TRENDS

The average annual City tax-supported capital budget for Fire Department facilities from FY17 through FY22 was \$4.6 million.

CAPITAL BUDGET PROJECTS



During FY23-28, a total of \$36.5 million of City tax-supported funding (CN) is appropriated for PFD facilities. In the FY23 Capital Budget, \$4.5 million of new tax-supported funds are recommended for health and safety improvement, MEP improvements, and Interior and exterior improvements, which includes improvements to Fire Station 57. Increased funding is shown for Fire Station 57 in subsequent years. Over the six-year FY23-28 Capital Program, funding is provided under the Office of Fleet Management (OFM) for the purchase of specialized apparatus for the Fire Department, including engines, pumpers, ladders and ambulances for Emergency Medical Services (EMS).



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

FIRE

FIRE FACILITIES

26 Fire Department Interior and Exterior Renovations

| | | | | | | | |
|---|--------|---------|----------|--------|----------|----------|-----------|
| 1 Holistic Fire Facility Improvements Engine 57 Design and construct holistic improvements to Fire Engines. | 700 CN | 5,000CN | 5,000 CN | | 5,000 CN | 5,000 CN | 20,700 CN |
| 2 Health and Safety Improvements Health and Safety Improvements | 500 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 1,700 CN |
| 3 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements. | 500 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 1,700 CN |
| 4 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work. | 500 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 1,700 CN |
| 5 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations. | 500 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 1,700 CN |
| 6 Roof Replacements Design and construct roof replacements. | 500 CN | 150CN | 150 CN | 500 CN | 500 CN | 500 CN | 2,300 CN |
| 7 Fire Protection Systems Installation of fire protection system | 500 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 1,700 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------------|--------------|--------------|--------------|--------------|--------------|-------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 8 Fire Facilities: Mechanical, Electrical, and Plumbing Mechanical, electrical, and plumbing improvements | 28 CA 400 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 28 CA 1,600 CN |
| 9 Fire Facilities - Exterior renovation Exterior renovations | 200 CN | 100CN | 100 CN | 500 CN | 250 CN | 250 CN | 1,400 CN |
| 10 Structural Renovations Structural Renovations | 200 CN | 150CN | 150 CN | 500 CN | 500 CN | 500 CN | 2,000 CN |
| | 4,528 | 6,000 | 6,000 | 4,500 | 7,750 | 7,750 | 36,528 |
| 26A. Fire Department Interior and Exterior Renovations-FY22 See description under line item 26. | 5,000 CT | | | | | | 5,000 CT |
| | 5,000 | | | | | | 5,000 |
| 26B. Fire Department Interior and Exterior Renovations-FY21 See description under line item 26. | 3,287 CT | | | | | | 3,287 CT |
| | 3,287 | | | | | | 3,287 |
| 26C. Fire Department Interior and Exterior Renovations-FY20 See description under line item 26. | 215 CR 999 CT | | | | | | 215 CR 999 CT |
| | 1,214 | | | | | | 1,214 |
| 26D. Fire Department Interior and Exterior Renovations-FY19 See description under line item 26. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 26E. Fire Department Interior and Exterior Renovations-FY18 See description under line item 26. | 1,089 CT | | | | | | 1,089 CT |
| | 1,089 | | | | | | 1,089 |
| 26F. Fire Department Interior and Exterior Renovations-FY17 See description under line item 26. | 236 CT | | | | | | 236 CT |
| | 236 | | | | | | 236 |
| 26G. Fire Department Interior and Exterior Renovations-FY16 See description under line item 26. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 26H. Fire Department Interior and Exterior Renovations-FY15 See description under line item 26. | 19 CT | | | | | | 19 CT |
| | 19 | | | | | | 19 |
| Totals - FIRE FACILITIES | | | | | | | |
| | 28 CA | | | | | | 28 CA |
| | 4,500 CN | 6,000 CN | 6,000 CN | 4,500 CN | 7,750 CN | 7,750 CN | 36,500 CN |
| | 215 CR | | | | | | 215 CR |
| | 10,649 CT | | | | | | 10,649 CT |
| | 15,392 | 6,000 | 6,000 | 4,500 | 7,750 | 7,750 | 47,392 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|----------------------|--------------|--------------|--------------|--------------|--------------|---------------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - FIRE | | | | | | | |
| 28 CA | | | | | | | 28 CA |
| 4,500 CN | 6,000 CN | 6,000 CN | 4,500 CN | 7,750 CN | 7,750 CN | 36,500 CN | |
| 215 CR | | | | | | | 215 CR |
| 10,649 CT | | | | | | | 10,649 CT |
| 15,392 | 6,000 | 6,000 | 4,500 | 7,750 | 7,750 | 47,392 | |



FLEET MANAGEMENT



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
OFFICE-OF-FLEET-MANAGEMENT/](https://phila.gov/departments/office-of-fleet-management/)

MISSION

The Department of Fleet Services (DFS) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. DFS is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. DFS also fuels City vehicles, as well as vehicles for quasi-city agencies (including the School District of Philadelphia), through its department-operated fuel stations. DFS maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, DFS makes sure City employees have the vehicles they need to do their jobs. DFS efforts help City services operate efficiently and drive the City forward.

CAPITAL BUDGET TRENDS

From FY17-FY22, an annual average of \$16.5 million in City, tax-supported capital funds were budgeted for OFM, now known as the Department of Fleet Services (DFS). Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to Fleet facilities and fuel sites.

CAPITAL BUDGET PROJECTS



In FY23 through FY28, \$101.2 million is appropriated for new capital-eligible vehicles and equipment. \$12.9 million is programmed for DFS’s ongoing program to improve operational efficiency and environmental compliance by replacing automotive fuel tanks and dispensing systems, and \$6 million in funding is programmed for improvements to DFS shops and yards.

As part of the City’s overall efforts to reduce fuel costs and use cleaner sources of energy, DFS is purchasing more fuel-efficient vehicles, developing a compressed natural gas (CNG) fueling facility in Southwest Philadelphia, and expanding the City’s fleet of electric vehicles. The City’s Office of Sustainability has also worked with DFS to create a [municipal clean fleet plan](#) as part of the Bloomberg American Cities Climate Challenge.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

FLEET MANAGEMENT

CAPITAL PROJECTS

27 Fleet Management Facilities

| | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 1 Interior and Exterior Improvements Perform various interior and exterior improvements, including HVAC and equipment improvements at various Fleet Management garages. | 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6,000 |

27A. Fleet Management Facilities-FY22

| | | | | | | | |
|-------------------------------------|--------|--|--|--|--|--|--------|
| See description under line item 27. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |

27B. Fleet Management Facilities-FY21

| | | | | | | | |
|-------------------------------------|--------|--|--|--|--|--|--------|
| See description under line item 27. | 189 CT | | | | | | 189 CT |
| | 189 | | | | | | 189 |

27C. Fleet Management Facilities-FY19

| | | | | | | | |
|-------------------------------------|-------|--|--|--|--|--|-------|
| See description under line item 27. | 28 CT | | | | | | 28 CT |
| | 28 | | | | | | 28 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 27D. Fleet Management Facilities-FY18 | | | | | | | |
| See description under line item 27. | 78 CT | | | | | | 78 CT |
| | 78 | | | | | | 78 |
| 28 Fuel Tank Replacement | | | | | | | |
| 1 Fuel Dispensing & Monitoring Replace fuel dispensing systems with more efficient and improved monitoring technology. | 750 CN | 1,500CN | 1,500 CN | | | | 3,750 CN |
| 2 Fuel Tank Replacement Replace automotive fuel tanks and piping. | | 1,000CN | 1,000 CN | 1,500 CN | 1,500 CN | 1,500 CN | 6,500 CN |
| 3 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil. | | 450CN | 450 CN | 600 CN | 600 CN | 600 CN | 2,700 CN |
| | 750 | 2,950 | 2,950 | 2,100 | 2,100 | 2,100 | 12,950 |
| 28A. Fuel Tank Replacement-FY22 | | | | | | | |
| See description under line item 28. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 28B. Fuel Tank Replacement-FY21 | | | | | | | |
| See description under line item 28. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|---------|----------|----------|-----------|-----------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 28C. Fuel Tank Replacement-FY20 | | | | | | | |
| See description under line item 28. | 1,500 CR | | | | | | 1,500 CR |
| | 710 CT | | | | | | 710 CT |
| | <u>2,210</u> | | | | | | <u>2,210</u> |
| 28D. Fuel Tank Replacement-FY19 | | | | | | | |
| See description under line item 28. | 22 CT | | | | | | 22 CT |
| | <u>22</u> | | | | | | <u>22</u> |
| 28E. Fuel Tank Replacement-FY17 | | | | | | | |
| See description under line item 28. | 87 CT | | | | | | 87 CT |
| | <u>87</u> | | | | | | <u>87</u> |
| 29 Vehicle Purchases | | | | | | | |
| 1 Vehicles: Various Departments | | | | | | | |
| Purchase specialty vehicles used as equipment for various departments. | 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| 2 Vehicles: Fire Department | | | | | | | |
| Purchase specialty vehicles used as equipment by the Fire Department. | 9,000 CN | 6,000CN | 6,000 CN | 7,000 CN | 10,000 CN | 10,000 CN | 48,000 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 3 Vehicles: Streets Department Purchase specialty vehicles used as equipment for the Streets Department. | 3,300 CN | 4,000CN | 4,000 CN | 5,000 CN | 6,000 CN | 6,000 CN | 28,300 CN |
| | 13,300 | 11,000 | 11,000 | 13,000 | 17,000 | 17,000 | 82,300 |
| 29A. Vehicle Purchases-FY22 See description under line item 29. | 10,500 CT | | | | | | 10,500 CT |
| | 10,500 | | | | | | 10,500 |
| 29B. Vehicle Purchases-FY21 See description under line item 29. | 75 CT | | | | | | 75 CT |
| | 75 | | | | | | 75 |
| 29C. Vehicle Purchases-FY20 See description under line item 29. | 3,652 CR | | | | | | 3,652 CR |
| | 5,000 ST | | | | | | 5,000 ST |
| | 8,652 | | | | | | 8,652 |
| 29D. Vehicle Purchases-FY19 See description under line item 29. | 3,074 CR | | | | | | 3,074 CR |
| | 2,224 FT | | | | | | 2,224 FT |
| | 2,000 ST | | | | | | 2,000 ST |
| | 7,298 | | | | | | 7,298 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

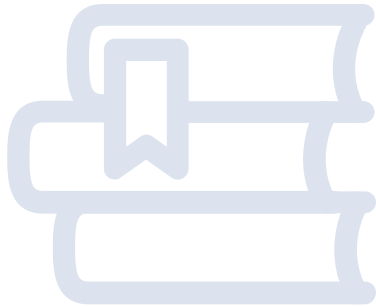
29E. Vehicle Purchases-FY18
See description under line item 29.

| | | | | | | |
|--------------|--|--|--|--|--|--------------|
| 384 FT | | | | | | 384 FT |
| 2,000 TT | | | | | | 2,000 TT |
| 2,384 | | | | | | 2,384 |

Totals - CAPITAL PROJECTS

| | | | | | | |
|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 15,050 CN | 14,950 CN | 14,950 CN | 16,100 CN | 20,100 CN | 20,100 CN | 101,250 CN |
| 8,226 CR | | | | | | 8,226 CR |
| 14,639 CT | | | | | | 14,639 CT |
| 2,608 FT | | | | | | 2,608 FT |
| 7,000 ST | | | | | | 7,000 ST |
| 2,000 TT | | | | | | 2,000 TT |
| 49,523 | 14,950 | 14,950 | 16,100 | 20,100 | 20,100 | 135,723 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - FLEET MANAGEMENT | | | | | | | |
| 15,050 CN | | 14,950 CN | 14,950 CN | 16,100 CN | 20,100 CN | 20,100 CN | 101,250 CN |
| 8,226 CR | | | | | | | 8,226 CR |
| 14,639 CT | | | | | | | 14,639 CT |
| 2,608 FT | | | | | | | 2,608 FT |
| 7,000 ST | | | | | | | 7,000 ST |
| 2,000 TT | | | | | | | 2,000 TT |
| | 49,523 | 14,950 | 14,950 | 16,100 | 20,100 | 20,100 | 135,723 |



FREE LIBRARY



DEPARTMENT PAGE

[HTTPS://WWW.FREELIBRARY.ORG/](https://www.freelibrary.org/)

MISSION

The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity.

The Free Library has over 50 library branches and six million visitors a year.

CAPITAL BUDGET TRENDS

The Free Library received an annual average of approximately \$1.3 million in City tax-supported capital funding in FY17-22. This included the initial years of a six-year, \$1 million per year commitment to the Rebuilding Community Infrastructure program (Rebuild). Rebuild is a multi-year investment in Philadelphia’s parks, playgrounds, recreation centers and libraries. Investments support and expand the programming that takes place in selected facilities by improving interior and exterior environments.

CAPITAL BUDGET PROJECTS



• The Capital Program continues to support the Free Library by appropriating
• \$13 million for Library Facility Improvements over the FY23-28 Capital Program.
• Improvements will include mechanical, electrical and plumbing improvements (MEP)
• at various branch libraries. Of the \$13 million, \$1 million is programmed in
• FY23 to fulfill the City’s capital commitment to Free Library projects under the
• [Rebuild Program](#).

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

FREE LIBRARY

LIBRARY FACILITIES - CAPITAL

30 Free Library Improvements

| | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1 Rebuilding Community Infrastructure Make improvements to Library facilities through the Rebuilding Community Infrastructure Initiative. | 1,000 CN | | | | | | 1,000 CN |
| 2 Library Branch and Central Improvements Make improvements to the Central and Branch Libraries. | 1,500 CN | 1,500CN | 1,500 CN | 1,500 CN | 3,000 CN | 3,000 CN | 12,000 CN |
| | 2,500 | 1,500 | 1,500 | 1,500 | 3,000 | 3,000 | 13,000 |

30A. Free Library Improvements-FY22

| | | | | | | | |
|-------------------------------------|--------------|--|--|--|--|--|--------------|
| See description under line item 30. | 2,000 CT | | | | | | 2,000 CT |
| | 2,000 | | | | | | 2,000 |

30B. Free Library Improvements-FY20

| | | | | | | | |
|-------------------------------------|--------------|--|--|--|--|--|--------------|
| See description under line item 30. | 482 CR | | | | | | 482 CR |
| | 1,367 CT | | | | | | 1,367 CT |
| | 1,849 | | | | | | 1,849 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 30C. Free Library Improvements-FY19 See description under line item 30. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 30D. Free Library Improvements-FY18 See description under line item 30. | 829 CT | | | | | | 829 CT |
| | 829 | | | | | | 829 |
| 30E. Free Library Improvements-FY14 See description under line item 30. | 690 A | | | | | | 690 A |
| | 690 | | | | | | 690 |
| 30F. Free Library Improvements-FY09 See description under line item 30. | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 31A. HVAC and Infrastructure Upgrades-FY18 HVAC and infrastructure improvements to Free Library facilities. | 3 CT | | | | | | 4 CT |
| | 3 | | | | | | 4 |
| Totals - LIBRARY FACILITIES - CAPITAL | | | | | | | |
| | 690 A | | | | | | 690 A |
| | 2,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 3,000 CN | 3,000 CN | 13,000 CN |
| | 482 CR | | | | | | 482 CR |
| | 5,203 CT | | | | | | 5,203 CT |
| | 8,875 | 1,500 | 1,500 | 1,500 | 3,000 | 3,000 | 19,375 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - FREE LIBRARY | | | | | | | |
| 690 A | | | | | | | 690 A |
| 2,500 CN | | 1,500 CN | 1,500 CN | 1,500 CN | 3,000 CN | 3,000 CN | 13,000 CN |
| 482 CR | | | | | | | 482 CR |
| 5,203 CT | | | | | | | 5,203 CT |
| | 8,875 | 1,500 | 1,500 | 1,500 | 3,000 | 3,000 | 19,375 |



**NEW, HIGH-EFFICIENCY DUAL BOILERS AT
FALLS LIBRARY, EAST FALLS**

HEALTH



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-PUBLIC-HEALTH/](https://phila.gov/departments/departments-of-public-health/)

MISSION

The Philadelphia Department of Public Health (PDPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable.

CAPITAL BUDGET TRENDS

City tax-supported, annual Capital Budget appropriations for PDPH facilities averaged about \$0.8 million in FY17-22.

CAPITAL BUDGET PROJECTS



PDPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY23, \$4 million of new tax-supported Capital funds is appropriated for health facility renovations. PDPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$19 million is appropriated for the FY23-28 Capital Program.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

HEALTH

HEALTH FACILITIES

32 Health Department Equipment and Improvements

| | | | | | | |
|---|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|------------------------|
| 1 Electronic Health Records Implement and improve Electronic Health Records (EHR) system. | 500 CR | 500CR | 500 CR | 500 CR | 500 CR | 2,500 CR |
| 2 Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites. | 5,000 SB 10,000 CR | 5,000SB 10,000CR | 5,000 SB 10,000 CR | 5,000 SB 10,000 CR | 5,000 SB 10,000 CR | 25,000 SB 50,000 CR |
| | 15,500 | 15,500 | 15,500 | 15,500 | 15,500 | 77,500 |

32A. Health Department Equipment and Improvements-FY22

| | | | | | | |
|-------------------------------------|---------------|--|--|--|--|---------------|
| See description under line item 32. | 10,500 CR | | | | | 10,500 CR |
| | 5,000 ST | | | | | 5,000 ST |
| | 15,500 | | | | | 15,500 |

32B. Health Department Equipment and Improvements-FY21

| | | | | | | |
|-------------------------------------|---------------|--|--|--|--|---------------|
| See description under line item 32. | 40,500 CR | | | | | 40,500 CR |
| | 5,000 ST | | | | | 5,000 ST |
| | 45,500 | | | | | 45,500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 32C. Health Department Equipment and Improvements-FY20 | | | | | | | |
| See description under line item 32. | 11,203 CR | | | | | | 11,203 CR |
| | 5,000 ST | | | | | | 5,000 ST |
| | <u>16,203</u> | | | | | | <u>16,203</u> |
| 32D. Health Department Equipment and Improvements-FY19 | | | | | | | |
| See description under line item 32. | 15,500 CR | | | | | | 15,500 CR |
| | 5,000 ST | | | | | | 5,000 ST |
| | <u>20,500</u> | | | | | | <u>20,500</u> |
| 33 Health Facility Renovations | | | | | | | |
| 1 HVAC and Infrastructure Improvements | | | | | | | |
| Replace/upgrade HVAC, infrastructure, and safety systems at various health centers. | 4,000 CN | 200CN | 300 CN | 300 CN | 700 CN | 500 CN | 6,000 CN |
| 2 Interior and Exterior Renovations | | | | | | | |
| Replace and update equipment and perform renovations at various sites. | | 800CN | 700 CN | 700 CN | 5,300 CN | 5,500 CN | 13,000 CN |
| | <u>4,000</u> | <u>1,000</u> | <u>1,000</u> | <u>1,000</u> | <u>6,000</u> | <u>6,000</u> | <u>19,000</u> |
| 33A. Health Facility Renovations-FY22 | | | | | | | |
| See description under line item 33. | 1,500 CT | | | | | | 1,500 CT |
| | <u>1,500</u> | | | | | | <u>1,500</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|----------------|---------------|---------------|---------------|---------------|--------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 33B. Health Facility Renovations-FY21 | | | | | | | |
| See description under line item 33. | | | | | | | |
| | 162 CT | | | | | | 162 CT |
| | 162 | | | | | | 162 |
| 33C. Health Facility Renovations-FY20 | | | | | | | |
| See description under line item 33. | | | | | | | |
| | 19 CT | | | | | | 19 CT |
| | 19 | | | | | | 19 |
| Totals - HEALTH FACILITIES | | | | | | | |
| | 4,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN | 6,000 CN | 19,000 CN |
| | 88,203 CR | 10,500 CR | 10,500 CR | 10,500 CR | 10,500 CR | | 130,203 CR |
| | 1,681 CT | | | | | | 1,681 CT |
| | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | | 25,000 SB |
| | 20,000 ST | | | | | | 20,000 ST |
| | 118,884 | 16,500 | 16,500 | 16,500 | 21,500 | 6,000 | 195,884 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

PHILADELPHIA NURSING HOME

34A. Equipment and Renovations - Philadelphia Nursing Home-FY21

| | | | | | | | |
|---|--------|--|--|--|--|--|--------|
| Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home. | 982 CR | | | | | | 982 CR |
| | 982 | | | | | | 982 |

34B. Equipment and Renovations - Philadelphia Nursing Home-FY20

| | | | | | | | |
|---|--------|--|--|--|--|--|--------|
| Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home. | 364 CR | | | | | | 364 CR |
| | 364 | | | | | | 364 |

34C. Equipment and Renovations - Philadelphia Nursing Home-FY19

| | | | | | | | |
|---|--------|--|--|--|--|--|--------|
| Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home. | 956 CR | | | | | | 956 CR |
| | 956 | | | | | | 956 |

Totals - PHILADELPHIA NURSING HOME

| | | | | | | | |
|--|--------------|--|--|--|--|--|--------------|
| | 2,302 CR | | | | | | 2,302 CR |
| | 2,302 | | | | | | 2,302 |

TOTALS - HEALTH

| | | | | | | |
|----------------|---------------|---------------|---------------|---------------|--------------|----------------|
| 4,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN | 6,000 CN | 19,000 CN |
| 90,505 CR | 10,500 CR | 10,500 CR | 10,500 CR | 10,500 CR | | 132,505 CR |
| 1,681 CT | | | | | | 1,681 CT |
| 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | | 25,000 SB |
| 20,000 ST | | | | | | 20,000 ST |
| 121,186 | 16,500 | 16,500 | 16,500 | 21,500 | 6,000 | 198,186 |



MANAGING DIRECTOR



DEPARTMENT PAGE
[PHILA.GOV/DEPARTMENTS/
MANAGING-DIRECTORS-OFFICE/](https://phila.gov/departments/managing-directors-office/)

MISSION

The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision and deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia.

CAPITAL BUDGET TRENDS

City, tax-supported capital funding for projects managed by the MDO averaged about \$1.2 million annually from FY17 through FY22. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the Indego bike share initiative, to improve Animal Care and Control Team (ACCT) facilities, and to fund the Bethel Burial Ground Memorial Project at Weccacoe Playground in Queen Village.

CAPITAL BUDGET PROJECTS



Appropriations are recommended for private and other government funding sources in order to leverage City capital dollars budgeted under Free Library and under Parks and Recreation for the Rebuilding Community Infrastructure Initiative (Rebuild). In FY23, the Capital Budget recommends funding for an air monitoring study to ensure the City's network is configured properly to more accurately sample air and monitor potential risks. The FY 23-28 Capital Program provides funding to the Bikeshare program to match anticipated grants. An additional \$500,000 was programmed in FY22 for the Bethel Burial Ground Historic Site Memorial. Prior year carryforward funding under the MDO will be reprogrammed to fund the fit out of the new Public Health Lab.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

MDO

CAPITAL PROJECTS - VARIOUS

35 Citywide Facilities

| | | | | | | |
|--|--|------------|------------|------------|------------|--|
| 2 Planning Study - Air Monitoring Network Air monitoring network planning study | | 100CN | 100 CN | 100 CN | 100 CN | 400 CN |
| 4 Improvements to Animal Care & Control Team facility Replace existing animal kennels. | 250 CN | | | | | 250 CN |
| 5 Bike Share Infrastructure Improvements to infrastructure for Bike Share Program, expansion of service area | 50 CN | 50CN | 150 CN | 150 CN | 150 CN | 550 CN |
| 6 Rebuilding Community Infrastructure Leverage existing resources as part of the Rebuilding Community Infrastructure Initiative. | 2,000 TB 2,900 PB 4,000 FB 4,500 SB | | | | | 2,000 TB 2,900 PB 4,000 FB 4,500 SB |
| | 13,700 | 150 | 250 | 250 | 250 | 14,600 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

35A. Citywide Facilities-FY22

See description under line item 35.

| | |
|---------------|---------------|
| 650 CT | 650 CT |
| 4,400 FT | 4,400 FT |
| 2,900 PT | 2,900 PT |
| 4,500 ST | 4,500 ST |
| 2,000 TT | 2,000 TT |
| 14,450 | 14,450 |

35B. Citywide Facilities-FY21

See description under line item 35.

| | |
|---------------|---------------|
| 500 CT | 500 CT |
| 4,400 FT | 4,400 FT |
| 2,900 PT | 2,900 PT |
| 4,500 ST | 4,500 ST |
| 1,302 TT | 1,302 TT |
| 13,602 | 13,602 |

35C. Citywide Facilities-FY20

See description under line item 35.

| | |
|---------------|---------------|
| 1,090 CR | 1,090 CR |
| 17,867 CT | 17,867 CT |
| 6,250 FT | 6,250 FT |
| 2,900 PT | 2,900 PT |
| 3,933 ST | 3,933 ST |
| 8,000 TT | 8,000 TT |
| 40,040 | 40,040 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------------------------------------|---------------|--------|--------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 35D. Citywide Facilities-FY19 | | | | | | | |
| See description under line item 35. | | | | | | | |
| | 5,900 FT | | | | | | 5,900 FT |
| | 2,900 PT | | | | | | 2,900 PT |
| | 4,500 ST | | | | | | 4,500 ST |
| | <u>13,300</u> | | | | | | <u>13,300</u> |
| 35E. Citywide Facilities-FY18 | | | | | | | |
| See description under line item 35. | | | | | | | |
| | 4,800 FT | | | | | | 4,800 FT |
| | 3,250 PT | | | | | | 3,250 PT |
| | 5,962 ST | | | | | | 5,962 ST |
| | <u>14,012</u> | | | | | | <u>14,012</u> |
| 35F. Citywide Facilities-FY17 | | | | | | | |
| See description under line item 35. | | | | | | | |
| | 250 PT | | | | | | 250 PT |
| | 800 ST | | | | | | 800 ST |
| | <u>1,050</u> | | | | | | <u>1,050</u> |
| 35G. Citywide Facilities-FY15 | | | | | | | |
| See description under line item 35. | | | | | | | |
| | 4,000 PT | | | | | | 4,000 PT |
| | 3,500 ST | | | | | | 3,500 ST |
| | <u>7,500</u> | | | | | | <u>7,500</u> |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

35H. Citywide Facilities-FY14

See description under line item 35.

| | |
|----------|----------|
| 2,501 PT | 2,501 PT |
| 2,501 | 2,501 |

35I. Citywide Facilities-FY11

See description under line item 35.

| | |
|-------|-------|
| 12 CT | 12 CT |
| 12 | 12 |

Totals - CAPITAL PROJECTS - VARIOUS

| | | | | | |
|----------------|------------|------------|------------|------------|----------------|
| 300 CN | 150 CN | 250 CN | 250 CN | 250 CN | 1,200 CN |
| 1,090 CR | | | | | 1,090 CR |
| 19,029 CT | | | | | 19,029 CT |
| 4,000 FB | | | | | 4,000 FB |
| 25,750 FT | | | | | 25,750 FT |
| 2,900 PB | | | | | 2,900 PB |
| 21,601 PT | | | | | 21,601 PT |
| 4,500 SB | | | | | 4,500 SB |
| 27,695 ST | | | | | 27,695 ST |
| 2,000 TB | | | | | 2,000 TB |
| 11,302 TT | | | | | 11,302 TT |
| 120,167 | 150 | 250 | 250 | 250 | 121,067 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---------------------|----------------|------------|------------|------------|------------|--------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - MDO | | | | | | | |
| | 300 CN | 150 CN | 250 CN | 250 CN | 250 CN | | 1,200 CN |
| | 1,090 CR | | | | | | 1,090 CR |
| | 19,029 CT | | | | | | 19,029 CT |
| | 4,000 FB | | | | | | 4,000 FB |
| | 25,750 FT | | | | | | 25,750 FT |
| | 2,900 PB | | | | | | 2,900 PB |
| | 21,601 PT | | | | | | 21,601 PT |
| | 4,500 SB | | | | | | 4,500 SB |
| | 27,695 ST | | | | | | 27,695 ST |
| | 2,000 TB | | | | | | 2,000 TB |
| | 11,302 TT | | | | | | 11,302 TT |
| | 120,167 | 150 | 250 | 250 | 250 | | 121,067 |



**PHILADELPHIA BIKE SHARE
BROAD AND PATTISON**



OFFICE OF HOMELESS SERVICES

.....



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
OFFICE-OF-HOMELESS-SERVICES/](https://phila.gov/departments/office-of-homeless-services/)

[ANNUAL REPORT](#)

[STRATEGIC PLAN](#)

[FY 20 SNAPSHOT](#)

MISSION

The mission of Philadelphia’s Office of Homeless Services (OHS) is to provide the leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the City.

CAPITAL BUDGET TRENDS

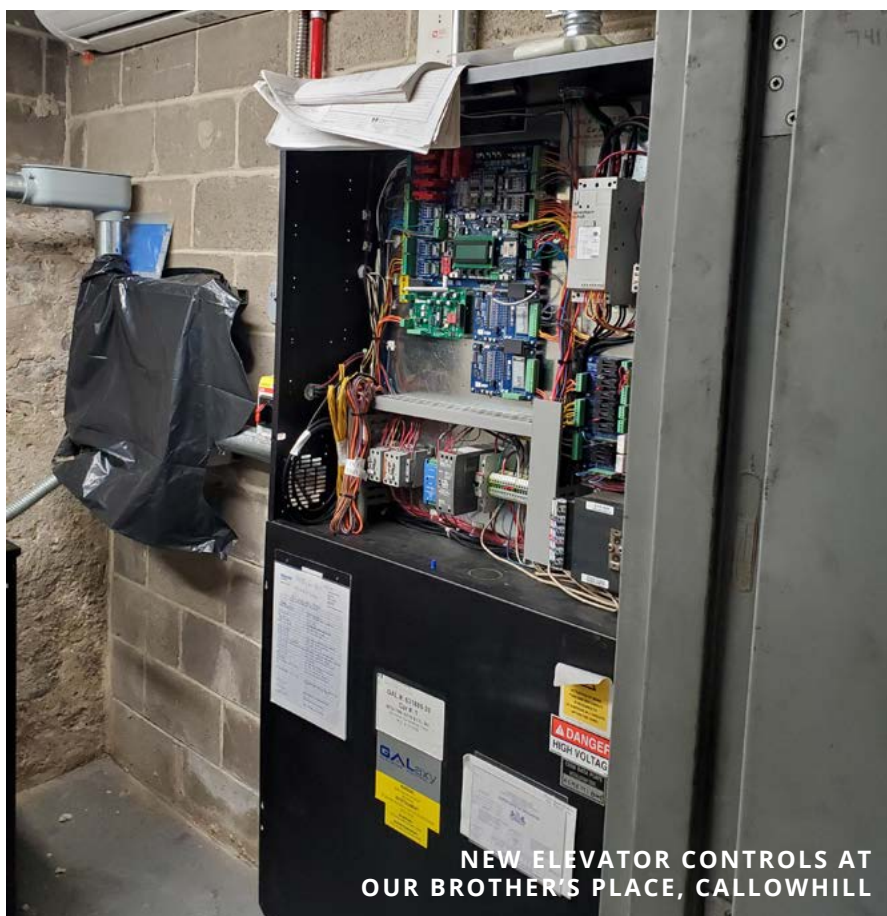
Over the period FY17-22, OHS received approximately \$1.2 million annually in City tax-supported capital funds.



CAPITAL BUDGET PROJECTS

OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. City capital funding of \$1 .5 million is shown annually in FY23 through FY28 and would support:

- ▲ Interior and Exterior Improvements: Roof replacements, shower room replacements, and bathroom improvements.
- ▲ Mechanical, Electrical and Plumbing (MEP) Improvements: Replacement of electrical power distribution and perimeter heating system
- ▲ HVAC Improvements: Replacement of major infrastructure building components and stormwater/sewage drainage improvements.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

OFFICE OF HOMELESS SERVICES

FAMILY CARE FACILITIES - CAPITAL

36 OHS Facility Renovations

| | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 1 Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters.- | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 9,000 |

36A. OSH Facility Renovations-FY22

| | | | | | | | |
|-------------------------------------|--------------|--|--|--|--|--|--------------|
| See description under line item 36. | 1,500 CT | | | | | | 1,500 CT |
| | 1,500 | | | | | | 1,500 |

36B. OSH Facility Renovations-FY21

| | | | | | | | |
|-------------------------------------|------------|--|--|--|--|--|------------|
| See description under line item 36. | 520 CT | | | | | | 520 CT |
| | 520 | | | | | | 520 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

36C. OSH Facility Renovations-FY20

See description under line item 36.

| | | | | | | |
|--------|--|--|--|--|--|--------|
| 400 CR | | | | | | 400 CR |
| 400 | | | | | | 400 |

Totals - FAMILY CARE FACILITIES - CAPITAL

| | | | | | | |
|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 9,000 CN |
| 400 CR | | | | | | 400 CR |
| 2,020 CT | | | | | | 2,020 CT |
| 3,920 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 11,420 |

TOTALS - OFFICE OF HOMELESS SERVICES

| | | | | | | |
|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 9,000 CN |
| 400 CR | | | | | | 400 CR |
| 2,020 CT | | | | | | 2,020 CT |
| 3,920 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 11,420 |



OFFICE OF SUSTAINABILITY



DEPARTMENT PAGE
[PHILA.GOV/DEPARTMENTS/
OFFICE-OF-SUSTAINABILITY/](https://phila.gov/departments/office-of-sustainability/)

MISSION

The Office of Sustainability (OOS) works with partners around the city to improve quality of life in all Philadelphia neighborhoods, reduce the city’s carbon emissions, and prepare Philadelphia for a hotter and wetter future.

Philadelphia received an “A” rating by CDP a global platform that measures and ranks climate action, placing us as a leader among international cities.

CAPITAL BUDGET TRENDS

Over the period FY17-22, OOS received approximately \$0.3 million annually in City tax-supported capital funds.



CAPITAL BUDGET PROJECTS

The FY23 Capital Budget recommends that OOS projects, including those selected through an inter-agency process, continue to be implemented with \$500,000 in new City tax-supported funds. Additional information about management of energy use can be found in the [Municipal Energy Master Plan](#).

The Office of Sustainability promotes this work through the following programs:

▲ **Greenworks:** The [Greenworks Sustainability Plan](#) is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation, and; zero waste.

▲ **Energy Office:** The [Energy Office](#) manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote the efficient use of energy and reduce the City's environmental impact. More information can be found at:



NEW, ENERGY-EFFICIENT GALLERY LIGHTING
AFRICAN-AMERICAN MUSEUM, CENTER CITY

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

OFFICE OF SUSTAINABILITY

OFFICE OF SUSTAINABILITY

37 Energy and Sustainability Improvements for Municipal Buildings

| | | | | | | | |
|--|------------------|----------------|------------------|------------------|------------------|------------------|----------------------|
| 1 Greenworks Sustainability Fund Improve energy efficiency, sustainability, and climate resilience at various locations to help accelerate high performance projects that reduce the environmental impact of City government. | 150 CN 250 CR | 200CN 250CR | 200 CN 250 CR | 200 CN 250 CR | 200 CN 250 CR | 200 CN 250 CR | 1,150 CN 1,500 CR |
| 2 Building Automation Systems (BAS) Upgrades and Installation Many of these systems are obsolete and need to be upgraded in order to increase HVAC reliability and cyber-security in many buildings. | 200 CN | 200CN | 200 CN | 200 CN | 500 CN | 500 CN | 1,800 CN |
| 4 LED Lighting in City Facilities LED lighting improves occupant comfort, reduces energy use and lowers operating costs. | 150 CN | 200CN | 200 CN | 200 CN | 200 CN | 200 CN | 1,150 CN |
| 5 Resilience Improvements for Municipal Buildings & Infrastructure Investment in resilience infrastructure will ensure long-term cost savings and mitigate inequities amplified by climate change. | | 100CN | 100 CN | 100 CN | 100 CN | 100 CN | 500 CN |
| | 750 | 950 | 950 | 950 | 1,250 | 1,250 | 6,100 |

37A. Energy and Sustainability Improvements-FY22

| | | | | | | | |
|-------------------------------------|------------|--|--|--|--|--|------------|
| See description under line item 37. | 250 CT | | | | | | 250 CT |
| | 250 CR | | | | | | 250 CR |
| | 500 | | | | | | 500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------------|------------|------------|------------|--------------|--------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 37B. Energy and Sustainability Improvements-FY21 | | | | | | | |
| See description under line item 37. | 200 CR | | | | | | 200 CR |
| | 200 | | | | | | 200 |
| 37C. Energy and Sustainability Improvements-FY20 | | | | | | | |
| See description under line item 37. | 367 CR | | | | | | 367 CR |
| | 367 | | | | | | 367 |
| 37D. Sustainability and Energy Improvements-FY18 | | | | | | | |
| See description under line item 37. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| Totals - OFFICE OF SUSTAINABILITY | | | | | | | |
| | 500 CN | 700 CN | 700 CN | 700 CN | 1,000 CN | 1,000 CN | 4,600 CN |
| | 1,067 CR | 250 CR | 250 CR | 250 CR | 250 CR | 250 CR | 2,317 CR |
| | 271 CT | | | | | | 271 CT |
| | 1,838 | 950 | 950 | 950 | 1,250 | 1,250 | 7,188 |
| TOTALS - OFFICE OF SUSTAINABILITY | | | | | | | |
| | 500 CN | 700 CN | 700 CN | 700 CN | 1,000 CN | 1,000 CN | 4,600 CN |
| | 1,067 CR | 250 CR | 250 CR | 250 CR | 250 CR | 250 CR | 2,317 CR |
| | 271 CT | | | | | | 271 CT |
| | 1,838 | 950 | 950 | 950 | 1,250 | 1,250 | 7,188 |

OFFICE OF INNOVATION AND TECHNOLOGY



DEPARTMENT PAGE

[HTTPS://WWW.PHILA.GOV/
DEPARTMENTS/OFFICE-OF-
INNOVATION-AND-TECHNOLOGY/](https://www.phila.gov/departments/office-of-innovation-and-technology/)

MISSION

The Office of Innovation and Technology (OIT) provides technology that allows City of Philadelphia employees do their work more efficiently and deliver effective, and easy to use digital services to the public. OIT delivers services to automate and simplify business processes, provides governance on information technology (IT) architecture and offers multi-media, user experience, content design, location-based (GIS), data/analytics, innovation consulting, and software development services. OIT is responsible for citywide information and cyber security and leads Philadelphia's smart city and digital equity efforts. Finally, the Office oversees major technology project implementations and supports the bulk of the City's technology assets.

CAPITAL BUDGET TRENDS

OIT received an annual average of roughly \$22.6 million in City tax-supported funding in the adopted Capital Budgets over FY17-FY22. Substantial appropriations were made to replace business applications and upgrade the City's network infrastructure.

CAPITAL BUDGET PROJECTS



A total of \$124.3 million in City tax-supported funding is appropriated over the six-year FY23-28 Capital Program. Of the \$20.2 million recommended for FY23, \$3.9 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$16.3 million will support Citywide Departmental Applications.

Network Infrastructure Stabilization and Enhancement: This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

Citywide Departmental Applications: Applications comprise the majority of OIT's six-year program. New systems that are planned under the Applications budget line include the following:

- ▲ Replacement of the City's tax legacy system, TIPS. In April 2019, the Department of Revenue received proposals for a new PRISM to handle nearly \$5 billion in payments each year. The new system, which has implemented Phas 1, will dramatically increase efficiency and functionality, as well as offer an improved experience for taxpayers;

- ▲ The Integrated Jail Management System (IJMS) is a management solution which will improve data availability, optimize personnel productivity, increase service delivery and support information sharing and collaboration with Public Safety and Justice partners.

- ▲ The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

OIT

CAPITAL PROJECTS

38 Citywide Technology Improvements & Enhancements

| | | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 1 Network Infrastructure Stabilization & Enhancement Stabilize, secure, and enhance the network infrastructure that provides the computing foundation for the City's business operations. | 3,815 CN | 4,165CN | 4,000 CN | 6,000 CN | 7,000 CN | 7,000 CN | 31,980 CN |
| 2 Citywide and Departmental Applications Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications. | 16,362 CN | 15,000CN | 16,000 CN | 19,000 CN | 13,000 CN | 13,000 CN | 92,362 CN |
| | 20,177 | 19,165 | 20,000 | 25,000 | 20,000 | 20,000 | 124,342 |

38A. Citywide Technology Improvements & Enhancements-FY22

| | | | | | | | |
|-------------------------------------|---------------|--|--|--|--|--|---------------|
| See description under line item 38. | 32,815 CT | | | | | | 32,815 CT |
| | 32,815 | | | | | | 32,815 |

38B. Citywide Technology Improvements & Enhancements-FY21

| | | | | | | | |
|-------------------------------------|---------------|--|--|--|--|--|---------------|
| See description under line item 38. | 11,500 CT | | | | | | 11,500 CT |
| | 11,500 | | | | | | 11,500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 38C. Citywide Technology Improvements & Enhancements-FY20 | | | | | | | |
| See description under line item 38. | 12,536 CT | | | | | | 12,536 CT |
| | 12,536 | | | | | | 12,536 |
| 38D. Citywide Technology Improvements & Enhancements-FY19 | | | | | | | |
| See description under line item 38. | 11,671 CT | | | | | | 11,671 CT |
| | 11,671 | | | | | | 11,671 |
| 38E. Citywide Technology Improvements & Enhancements-FY18 | | | | | | | |
| See description under line item 38. | 4,057 CT | | | | | | 4,057 CT |
| | 4,057 | | | | | | 4,057 |
| 38F. Citywide Technology Improvements & Enhancements-FY17 | | | | | | | |
| See description under line item 38. | 2,894 CT | | | | | | 2,894 CT |
| | 2,894 | | | | | | 2,894 |
| 38G. Citywide Technology Improvements & Enhancements-FY16 | | | | | | | |
| See description under line item 38. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| Totals - CAPITAL PROJECTS | | | | | | | |
| | 20,177 CN | 19,165 CN | 20,000 CN | 25,000 CN | 20,000 CN | 20,000 CN | 124,342 CN |
| | 76,473 CT | | | | | | 76,473 CT |
| | 96,650 | 19,165 | 20,000 | 25,000 | 20,000 | 20,000 | 200,815 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - OIT | | | | | | | |
| | 20,177 CN | 19,165 CN | 20,000 CN | 25,000 CN | 20,000 CN | 20,000 CN | 124,342 CN |
| | 76,473 CT | | | | | | 76,473 CT |
| | 96,650 | 19,165 | 20,000 | 25,000 | 20,000 | 20,000 | 200,815 |



**JOINT OPERATIONS CENTER
PHILADELPHIA PUBLIC SERVICES BUILDING**



PARKS AND RECREATION



DEPARTMENT PAGE
[PHILA.GOV/DEPARTMENTS/
PHILADELPHIA-PARKS-RECREATION/](https://phila.gov/departments/philadelphia-parks-recreation/)

MISSION

The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the health, wellness and prosperity of all.

CAPITAL BUDGET TRENDS

The Capital Budgets for PPR from FY17-22 averaged \$19.5 million annually in new, City tax-supported funds. This included funding each year for Improvements to Existing Facilities (ITEF) at the discretion of City Council district members. A total of \$42 million in City tax-supported funds was pledged for [Rebuild](#)-managed improvements to parks, playgrounds and recreation centers.

CAPITAL BUDGET PROJECTS



For FY23 through FY28 a total of \$148.5 million in City tax-supported funding is appropriated for PPR. This includes \$23.7 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$21 million to complete the capital program commitment to Rebuild. In addition, the City proposes \$20 million in FY23 towards the revitalization of FDR Park, and an additional \$10 million per year in FY24 and FY25. A masterplan for FDR Park was recently completed which engaged the community through surveys, community meetings, stakeholder interviews, and workshops in order to develop a shared vision that would build upon the Olmstead Brothers' original design of the park.

The remaining \$64 million over FY23-28 will support PPR-managed projects including various improvements for life-safety; pools, parks, and play areas; structures, bridges, roadways, and trails, cultural facilities; and, funding for the Cobbs Creek Golf Course, and the West Fairmount Park Master Plan

The Capital Program includes \$21 million over the life of the Program for [Rebuild](#) sites.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

PARKS AND RECREATION

PARKS AND RECREATION

39 Buildings, Courts, Play Areas, Athletic Fields

| | | | | | | | |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1 ITEF - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements | 1,500 CN | 1,500CN | 1,400 CN | 1,500 CN | 1,500 CN | 1,500 CN | 8,900 CN |
| 2 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure | 750 CN | 750CN | 750 CN | 1,600 CN | 1,010 CN | 1,100 CN | 5,960 CN |
| 3 Life Safety Improvements Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities. | | | 750 CN | 1,500 CN | 1,500 CN | 1,500 CN | 5,250 CN |
| | 2,250 | 2,250 | 2,900 | 4,600 | 4,010 | 4,100 | 20,110 |

39A. Buildings, Courts, Play Areas, Athletic Fields-FY22

| | | |
|-------------------------------------|--------------|--------------|
| See description under line item 39. | 7,805 CT | 7,805 CT |
| | <u>7,805</u> | <u>7,805</u> |

39B. Buildings, Courts, Play Areas, Athletic Fields-FY21

| | | |
|-------------------------------------|---------------|---------------|
| See description under line item 39. | 12,936 CR | 12,936 CR |
| | <u>12,936</u> | <u>12,936</u> |

39C. Buildings, Courts, Play Areas, Athletic Fields-FY20

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 39. | 63 CT | 63 CT |
| | <u>63</u> | <u>63</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------------|--------------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 39D. Buildings, Courts, Play Areas, Athletic Fields-FY19 | | | | | | | |
| See description under line item 39. | 369 CR | | | | | | 369 CR |
| | <u>369</u> | | | | | | <u>369</u> |
| 39E. Buildings, Courts, Play Areas, Athletic Fields-FY17 | | | | | | | |
| See description under line item 39. | 1,098 CT | | | | | | 1,098 CT |
| | <u>1,098</u> | | | | | | <u>1,098</u> |
| 39F. Buildings, Courts, Play Areas, Athletic Fields-FY16 | | | | | | | |
| See description under line item 39. | 141 CT | | | | | | 141 CT |
| | <u>141</u> | | | | | | <u>141</u> |
| 39G. Buildings, Courts, Play Areas, Athletic Fields-FY15 | | | | | | | |
| See description under line item 39. | 110 CT | | | | | | 110 CT |
| | <u>110</u> | | | | | | <u>110</u> |
| 40 Rebuilding Community Infrastructure | | | | | | | |
| 1 Rebuilding Community Infrastructure | | | | | | | |
| Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative. | 7,000 CN | 7,000CN | 7,000 CN | | | | 21,000 CN |
| | <u>7,000</u> | <u>7,000</u> | <u>7,000</u> | | | | <u>21,000</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 40A. Rebuilding Community Infrastructure-FY20 | | | | | | | |
| See description under line item 40. | 7,000 CT | | | | | | 7,000 CT |
| | 7,000 | | | | | | 7,000 |
| 40B. Rebuilding Community Infrastructure-FY19 | | | | | | | |
| See description under line item 40. | 7,000 CT | | | | | | 7,000 CT |
| | 7,000 | | | | | | 7,000 |
| 40C. Rebuilding Community Infrastructure-FY18 | | | | | | | |
| See description under line item 40. | 3,723 CT | | | | | | 3,723 CT |
| | 3,723 | | | | | | 3,723 |
| 41 Neighborhood Parks and Facilities | | | | | | | |
| 1 Life Safety Site Improvements | | | | | | | |
| Make life safety improvements including fire alarm systems, security surveillance systems, footways, lighting, fencing at various neighborhood parks and facilities. | 445 CN | 445CN | 445 CN | 500 CN | 500 CN | 500 CN | 2,835 CN |
| 2 Play Area | | | | | | | |
| Improve play areas. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 3 Neighborhood Park Improvements - Citywide | | | | | | | |
| Rehabilitate various parks throughout the City such as FDR Park. | 20,175 CN | 10,000CN | 10,000 CN | | | | 40,175 CN |
| | 1,000 PB | 1,000PB | 1,000 PB | 1,000 PB | | | 4,000 PB |
| | 500 SB | 500SB | 500 SB | 500 SB | | | 2,000 SB |
| | 22,620 | 12,445 | 12,445 | 2,500 | 1,000 | 1,000 | 52,010 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|-------------------------------------|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 41A. Neighborhood Parks-FY22 | | | | | | | |
| See description under line item 41. | | | | | | | |
| | 10,450 | CT | | | | | 10,450 |
| | 1,000 | PT | | | | | 1,000 |
| | 500 | ST | | | | | 500 |
| | 11,950 | | | | | | 11,950 |
| 41B. Neighborhood Parks-FY21 | | | | | | | |
| See description under line item 41. | | | | | | | |
| | 250 | CT | | | | | 250 |
| | 1,000 | PT | | | | | 1,000 |
| | 500 | ST | | | | | 500 |
| | 1,750 | | | | | | 1,750 |
| 41C. Neighborhood Parks-FY20 | | | | | | | |
| See description under line item 41. | | | | | | | |
| | 2,000 | CR | | | | | 2,000 |
| | 659 | CT | | | | | 659 |
| | 806 | PT | | | | | 806 |
| | 3,465 | | | | | | 3,465 |
| 41D. Neighborhood Parks-FY19 | | | | | | | |
| See description under line item 41. | | | | | | | |
| | 1,500 | PT | | | | | 1,500 |
| | 1,500 | | | | | | 1,500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 41E. Neighborhood Parks-FY18 | | | | | | | |
| See description under line item 41. | 1,500 PT | | | | | | 1,500 PT |
| | 1,500 | | | | | | 1,500 |
| 41F. Neighborhood Parks-FY17 | | | | | | | |
| See description under line item 41. | 2,500 PT | | | | | | 2,500 PT |
| | 2,500 | | | | | | 2,500 |
| 42 Natural Lands / Large Manicured Parks/Buildings | | | | | | | |
| 1 Exterior Improvements | | | | | | | |
| Restore the exterior of historic structures. | 460 CN | 460CN | 375 CN | 400 CN | 300 CN | 300 CN | 2,295 CN |
| | 100 PB | 100PB | 100 PB | 100 PB | 100 PB | | 500 PB |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|----------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 2 Interior Improvements | | | | | | | |
| Replace deteriorating structural, HVAC, plumbing and electrical systems. | 250 CN 100 PB | 250CN 100PB | 350 CN 100 PB | 350 CN 100 PB | 150 CN | 150 CN | 1,500 CN 400 PB |
| 3 Park and Street Trees Removal and Planting | | | | | | | |
| Plant trees throughout the city and remove dead and diseased trees. | 500 CN | 500CN | 250 CN | 500 CN | 500 CN | 500 CN | 2,750 CN |
| 4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc | | | | | | | |
| Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways and bridge improvements | 1,000 SB 350 CN | 1,000SB 350CN | 1,000 SB 350 CN | 1,000 SB 350 CN | 1,000 SB 830 CN | 1,000 SB 300 CN | 6,000 SB 2,530 CN |
| 5 Improvements to Footways & Roadways | | | | | | | |
| Improve footways and roadways including installation of guiderails, fencing and gates- Citywide. | 400 CN | 400CN | 400 CN | 250 CN | | 500 CN | 1,950 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 6 Recreation Trails at Various Locations | | | | | | | |
| Improve existing trails and access to new areas throughout the city and Park system. | 2,000 FB | 2,000FB | | | | | 4,000 FB |
| | 1,000 SB | 1,000SB | | | | | 2,000 SB |
| | 400 CN | 400CN | 500 CN | 1,000 CN | 500 CN | 500 CN | 3,300 CN |
| <hr/> | | | | | | | |
| 7 Horticultural Center - Building and Site Improvements | | | | | | | |
| Replace the roof and make structural upgrades and site improvements including lighting and pathways. | 150 CN | 150CN | 250 CN | 500 CN | | | 1,050 CN |
| <hr/> | | | | | | | |
| 8 Schuylkill River Retaining Wall Reconstruction | | | | | | | |
| Improve the retaining wall on the Schuylkill River. | 500 CN | 500CN | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 4,500 CN |
| <hr/> | | | | | | | |
| | 7,210 | 7,210 | 4,175 | 5,550 | 4,380 | 4,250 | 32,775 |
| <hr/> | | | | | | | |
| 42A. Natural Lands/Large Manicured Parks-FY22 | | | | | | | |
| See description under line item 42. | 1,940 CT | | | | | | 1,940 CT |
| | 3,000 FT | | | | | | 3,000 FT |
| | 200 PT | | | | | | 200 PT |
| | 1,000 ST | | | | | | 1,000 ST |
| <hr/> | | | | | | | |
| | 6,140 | | | | | | 6,140 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------|--------|--------|--------|--------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 42B. Natural Lands/Large Manicured Parks-FY21 | | | | | | | |
| See description under line item 42. | | | | | | | |
| | 7 CT | | | | | | 7 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 200 PT | | | | | | 200 PT |
| | <u>1,207</u> | | | | | | <u>1,207</u> |
| 42C. Natural Lands/Large Manicured Parks-FY20 | | | | | | | |
| See description under line item 42. | | | | | | | |
| | 146 CR | | | | | | 146 CR |
| | 2,051 CT | | | | | | 2,051 CT |
| | 3,000 FT | | | | | | 3,000 FT |
| | 322 PT | | | | | | 322 PT |
| | 1,376 ST | | | | | | 1,376 ST |
| | <u>6,895</u> | | | | | | <u>6,895</u> |
| 42D. Natural Lands/Large Manicured Parks-FY19 | | | | | | | |
| See description under line item 42. | | | | | | | |
| | 2,150 CR | | | | | | 2,150 CR |
| | 1,231 CT | | | | | | 1,231 CT |
| | 3,000 FT | | | | | | 3,000 FT |
| | 395 PT | | | | | | 395 PT |
| | 1,415 ST | | | | | | 1,415 ST |
| | <u>8,191</u> | | | | | | <u>8,191</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|---------|----------|----------|----------|----------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 42E. Natural Lands/Large Manicured Parks-FY18 | | | | | | | |
| See description under line item 42. | 1,210 CT | | | | | | 1,210 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 1,400 PT | | | | | | 1,400 PT |
| | <u>3,610</u> | | | | | | <u>3,610</u> |
| 42F. Natural Lands/Large Manicured Parks-FY16 | | | | | | | |
| See description under line item 42. | 29 CT | | | | | | 29 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 581 PT | | | | | | 581 PT |
| | 863 ST | | | | | | 863 ST |
| | <u>2,473</u> | | | | | | <u>2,473</u> |
| 42H. Natural Lands/Large Manicured Parks-FY15 | | | | | | | |
| See description under line item 42. | 32 CT | | | | | | 32 CT |
| | 100 PT | | | | | | 100 PT |
| | 150 ST | | | | | | 150 ST |
| | <u>282</u> | | | | | | <u>282</u> |
| 43 Parks and Recreation Projects | | | | | | | |
| 1 Grant Funded Recreation Projects | | | | | | | |
| Provide appropriation authority for State, Federal and Private Grants and appropriate matching City funds. | 2,000 SB | 2,000SB | 2,000 SB | 2,000 SB | 2,000 SB | 2,000 SB | 12,000 SB |
| | 1,000 FB | 1,000FB | 1,000 FB | 1,000 FB | 1,000 FB | 1,000 FB | 6,000 FB |
| | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--|-----------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Dell Music Center Make improvements to the Dell Music Center. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 5 Cobbs Creek Golf Course Major Improvement to Cobbs Creek Golf Course | 1,500 CN | 1,500CN | | | | | 3,000 CN |
| 6 Benjamin Franklin Parkway Master Plan for B F Parkway (Logan Circle to Eakins Oval0 | 1,000 PB 1,000 FB 500 SB | 1,000PB 1,000FB 500SB | 1,000 PB 1,000 FB 500 SB | 1,000 PB 1,000 FB 500 SB | 1,000 PB 1,000 FB 500 SB | 1,000 PB 1,000 FB 500 SB | 6,000 PB 6,000 FB 3,000 SB |
| 7 Community Boathouse Design and Construction of Community Boathouse | 500 PB | 250CN 500PB | 500 PB | 500 PB | | | 250 CN 2,000 PB |
| | 8,500 | 8,750 | 7,000 | 7,000 | 6,500 | 6,500 | 44,250 |
| 43A. Parks and Recreation Projects-FY22 See description under line item 43. | 805 CT 1,000 FT 1,000 PT 2,250 ST | | | | | | 805 CT 1,000 FT 1,000 PT 2,250 ST |
| | 5,055 | | | | | | 5,055 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------|--------|--------|--------|--------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 43B. Parks and Recreation Projects-FY21 | | | | | | | |
| See description under line item 43. | | | | | | | |
| | 1,000 FT | | | | | | 1,000 FT |
| | 500 PT | | | | | | 500 PT |
| | 2,000 ST | | | | | | 2,000 ST |
| | <u>3,500</u> | | | | | | <u>3,500</u> |
| 43C. Parks and Recreation Projects-FY20 | | | | | | | |
| See description under line item 43. | | | | | | | |
| | 1,394 CT | | | | | | 1,394 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 2,000 PT | | | | | | 2,000 PT |
| | 4,000 ST | | | | | | 4,000 ST |
| | <u>8,394</u> | | | | | | <u>8,394</u> |
| 43D. Parks and Recreation Projects-FY19 | | | | | | | |
| See description under line item 43. | | | | | | | |
| | 181 CT | | | | | | 181 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 2,500 PT | | | | | | 2,500 PT |
| | 2,212 ST | | | | | | 2,212 ST |
| | <u>5,893</u> | | | | | | <u>5,893</u> |
| 43E. Parks and Recreation Projects-FY18 | | | | | | | |
| See description under line item 43. | | | | | | | |
| | 3,500 FT | | | | | | 3,500 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 100 ST | | | | | | 100 ST |
| | <u>4,600</u> | | | | | | <u>4,600</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 43F. Parks and Recreation Projects-FY16 | | | | | | | |
| See description under line item 43. | | | | | | | |
| | 502 CT | | | | | | 502 CT |
| | 2,187 FT | | | | | | 2,187 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 1,035 ST | | | | | | 1,035 ST |
| | <u>4,724</u> | | | | | | <u>4,724</u> |
| 43G. Parks and Recreation Projects-FY15 | | | | | | | |
| See description under line item 43. | | | | | | | |
| | 25 CT | | | | | | 25 CT |
| | 500 PT | | | | | | 500 PT |
| | 816 ST | | | | | | 816 ST |
| | <u>1,341</u> | | | | | | <u>1,341</u> |
| 44 Improvements to Existing Recreation Facilities-CD1 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD1 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | <u>395</u> | <u>395</u> | <u>395</u> | <u>395</u> | <u>395</u> | <u>395</u> | <u>2,370</u> |
| 44A. Improvements to Existing Recreation Facilities-CD1-FY22 | | | | | | | |
| See description under line item 44. | | | | | | | |
| | 395 CT | | | | | | 395 CT |
| | <u>395</u> | | | | | | <u>395</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 44B. Improvements to Existing Recreation Facilities-CD1-FY20 See description under line item 44. | | | | | | | |
| | 355 CT | | | | | | 355 CT |
| | 355 | | | | | | 355 |
| 44C. Improvements to Existing Recreation Facilities-CD1-FY19 See description under line item 44. | | | | | | | |
| | 44 CT | | | | | | 44 CT |
| | 44 | | | | | | 44 |
| 44D. Improvements to Existing Recreation Facilities-CD1-FY18 See description under line item 44. | | | | | | | |
| | 310 CT | | | | | | 310 CT |
| | 310 | | | | | | 310 |
| 44E. Improvements to Existing Recreation Facilities-CD1-FY17 See description under line item 44. | | | | | | | |
| | 96 CT | | | | | | 96 CT |
| | 96 | | | | | | 96 |
| 44F. Improvements to Existing Recreation Facilities-CD1-FY16 See description under line item 44. | | | | | | | |
| | 31 CT | | | | | | 31 CT |
| | 31 | | | | | | 31 |
| 44G. Improvements to Existing Recreation Facilities-CD1-FY13 See description under line item 44. | | | | | | | |
| | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 44H. Improvements to Existing Recreation Facilities-CD1-FY12 | | | | | | | |
| See description under line item 44. | 105 CT | | | | | | 105 CT |
| | 105 | | | | | | 105 |
| 44I. Improvements to Existing Recreation Facilities-CD1-FY11 | | | | | | | |
| See description under line item 44. | 64 CT | | | | | | 64 CT |
| | 64 | | | | | | 64 |
| 45 Improvements to Existing Recreation Facilities-CD2 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD2 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 45A. Improvements to Existing Recreation Facilities-CD2-FY22 | | | | | | | |
| See description under line item 45. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 45B. Improvements to Existing Recreation Facilities-CD2-FY21 | | | | | | | |
| See description under line item 45. | 245 CT | | | | | | 245 CT |
| | 245 | | | | | | 245 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 45C. Improvements to Existing Recreation Facilities-CD2-FY20 See description under line item 45. | | | | | | | |
| | 100 CT | | | | | | 100 CT |
| | 100 | | | | | | 100 |
| 45D. Improvements to Existing Recreation Facilities-CD2-FY19 See description under line item 45. | | | | | | | |
| | 184 CT | | | | | | 184 CT |
| | 184 | | | | | | 184 |
| 45E. Improvements to Existing Recreation Facilities-CD2-FY18 See description under line item 45. | | | | | | | |
| | 23 CT | | | | | | 23 CT |
| | 23 | | | | | | 23 |
| 45F. Improvements to Existing Recreation Facilities-CD2-FY17 See description under line item 45. | | | | | | | |
| | 282 CT | | | | | | 282 CT |
| | 282 | | | | | | 282 |
| 45G. Improvements to Existing Recreation Facilities-CD2-FY16 See description under line item 45. | | | | | | | |
| | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 45H. Improvements to Existing Recreation Facilities-CD2-FY15 See description under line item 45. | | | | | | | |
| | 48 CT | | | | | | 48 CT |
| | 48 | | | | | | 48 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 45I. Improvements to Existing Recreation Facilities-CD2-FY14 | | | | | | | |
| See description under line item 45. | 104 CT | | | | | | 104 CT |
| | 104 | | | | | | 104 |
| 45J. Improvements to Existing Recreation Facilities-CD2-FY13 | | | | | | | |
| See description under line item 45. | 250 CT | | | | | | 250 CT |
| | 250 | | | | | | 250 |
| 45K. Improvements to Existing Recreation Facilities-CD2-FY12 | | | | | | | |
| See description under line item 45. | 82 CT | | | | | | 82 CT |
| | 82 | | | | | | 82 |
| 45L. Improvements to Existing Recreation Facilities-CD2-FY11 | | | | | | | |
| See description under line item 45. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 45M. Improvements to Existing Recreation Facilities-CD2-FY10 | | | | | | | |
| See description under line item 45. | 40 CT | | | | | | 40 CT |
| | 40 | | | | | | 40 |
| 45N. Improvements to Existing Recreation Facilities-CD2-FY09 | | | | | | | |
| See description under line item 45. | 124 CT | | | | | | 124 CT |
| | 124 | | | | | | 124 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 45O. Improvements to Existing Recreation Facilities-CD2-FY08 See description under line item 45. | | | | | | | |
| | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |
| 45P. Improvements to Existing Recreation Facilities-CD2-FY07 See description under line item 45. | | | | | | | |
| | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 45Q. Improvements to Existing Recreation Facilities-CD2-FY06 See description under line item 45. | | | | | | | |
| | 14 CT | | | | | | 14 CT |
| | 14 | | | | | | 14 |
| 45R. Improvements to Existing Recreation Facilities-CD2-FY05 See description under line item 45. | | | | | | | |
| | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 45S. Improvements to Existing Recreation Facilities-CD2-FY02 See description under line item 45. | | | | | | | |
| | 8 CT | | | | | | 8 CT |
| | 8 | | | | | | 8 |
| 45T. Improvements to Existing Recreation Facilities-CD2-FY01 See description under line item 45. | | | | | | | |
| | 81 CT | | | | | | 81 CT |
| | 81 | | | | | | 81 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 46 Improvements to Existing Recreation Facilities-CD3 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD3 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 46A. Improvements to Existing Recreation Facilities-CD3-FY22 See description under line item 46. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 46B. Improvements to Existing Recreation Facilities-CD3-FY21 See description under line item 46. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 46C. Improvements to Existing Recreation Facilities-CD3-FY20 See description under line item 46. | 766 CT | | | | | | 766 CT |
| | 766 | | | | | | 766 |
| 46D. Improvements to Existing Recreation Facilities-CD3-FY19 See description under line item 46. | 663 CT | | | | | | 663 CT |
| | 663 | | | | | | 663 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 46F. Improvements to Existing Recreation Facilities-CD3-FY18 See description under line item 46. | | | | | | | |
| | 240 CT | | | | | | 240 CT |
| | 240 | | | | | | 240 |
| 46G. Improvements to Existing Recreation Facilities-CD3-FY17 See description under line item 46. | | | | | | | |
| | 354 CT | | | | | | 354 CT |
| | 354 | | | | | | 354 |
| 46H. Improvements to Existing Recreation Facilities-CD3-FY16 See description under line item 46. | | | | | | | |
| | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 46I. Improvements to Existing Recreation Facilities-CD3-FY15 See description under line item 46. | | | | | | | |
| | 478 CT | | | | | | 478 CT |
| | 478 | | | | | | 478 |
| 46J. Improvements to Existing Recreation Facilities-CD3-FY14 See description under line item 46. | | | | | | | |
| | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 46K. Improvements to Existing Recreation Facilities-CD3-FY13 See description under line item 46. | | | | | | | |
| | 56 CT | | | | | | 56 CT |
| | 56 | | | | | | 56 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 46L. Improvements to Existing Recreation Facilities-CD3-FY11 | | | | | | | |
| See description under line item 46. | | | | | | | |
| | 119 CT | | | | | | 119 CT |
| | 119 | | | | | | 119 |
| 46M. Improvements to Existing Recreation Facilities-CD3-FY10 | | | | | | | |
| See description under line item 46. | | | | | | | |
| | 276 CT | | | | | | 276 CT |
| | 276 | | | | | | 276 |
| 46N. Improvements to Existing Recreation Facilities-CD3-FY09 | | | | | | | |
| See description under line item 46. | | | | | | | |
| | 37 CT | | | | | | 37 CT |
| | 37 | | | | | | 37 |
| 46O. Improvements to Existing Recreation Facilities-CD3-FY08 | | | | | | | |
| See description under line item 46. | | | | | | | |
| | 401 CT | | | | | | 401 CT |
| | 401 | | | | | | 401 |
| 46P. Improvements to Existing Recreation Facilities-CD3-FY06 | | | | | | | |
| See description under line item 46. | | | | | | | |
| | 10 CT | | | | | | 10 CT |
| | 10 | | | | | | 10 |
| 46Q. Improvements to Existing Recreation Facilities-CD3-FY04 | | | | | | | |
| See description under line item 46. | | | | | | | |
| | 18 CT | | | | | | 18 CT |
| | 18 | | | | | | 18 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47 Improvements to Existing Recreation Facilities-CD4 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD4 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 47A. Improvements to Existing Recreation Facilities-CD4-FY22 See description under line item 47. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 47B. Improvements to Existing Recreation Facilities-CD4-FY21 See description under line item 47. | 42 CT | | | | | | 42 CT |
| | 42 | | | | | | 42 |
| 47C. Improvements to Existing Recreation Facilities-CD4-FY20 See description under line item 47. | 101 CT | | | | | | 101 CT |
| | 101 | | | | | | 101 |
| 47D. Improvements to Existing Recreation Facilities-CD4-FY19 See description under line item 47. | 108 CT | | | | | | 108 CT |
| | 108 | | | | | | 108 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47E. Improvements to Existing Recreation Facilities-CD4-FY18 | | | | | | | |
| See description under line item 47. | | | | | | | |
| | 121 CT | | | | | | 121 CT |
| | 121 | | | | | | 121 |
| 47F. Improvements to Existing Recreation Facilities-CD4-FY17 | | | | | | | |
| See description under line item 47. | | | | | | | |
| | 86 CT | | | | | | 86 CT |
| | 86 | | | | | | 86 |
| 47G. Improvements to Existing Recreation Facilities-CD4-FY16 | | | | | | | |
| See description under line item 47. | | | | | | | |
| | 58 CT | | | | | | 58 CT |
| | 58 | | | | | | 58 |
| 47H. Improvements to Existing Recreation Facilities-CD4-FY15 | | | | | | | |
| See description under line item 47. | | | | | | | |
| | 82 CT | | | | | | 82 CT |
| | 82 | | | | | | 82 |
| 47I. Improvements to Existing Recreation Facilities-CD4-FY14 | | | | | | | |
| See description under line item 47. | | | | | | | |
| | 207 CT | | | | | | 207 CT |
| | 207 | | | | | | 207 |
| 47J. Improvements to Existing Recreation Facilities-CD4-FY13 | | | | | | | |
| See description under line item 47. | | | | | | | |
| | 106 CT | | | | | | 106 CT |
| | 106 | | | | | | 106 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47K. Improvements to Existing Recreation Facilities-CD4-FY12 See description under line item 47. | 5 CT | | | | | | 5 CT |
| | 5 | | | | | | 5 |
| 47L. Improvements to Existing Recreation Facilities-CD4-FY11 See description under line item 47. | 79 CT | | | | | | 79 CT |
| | 79 | | | | | | 79 |
| 47M. Improvements to Existing Recreation Facilities-CD4-FY10 See description under line item 47. | 50 CT | | | | | | 50 CT |
| | 50 | | | | | | 50 |
| 47N. Improvements to Existing Recreation Facilities-CD4-FY09 See description under line item 47. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 48 Improvements to Existing Recreation Facilities-CD5 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD5 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48A. Improvements to Existing Recreation Facilities-CD5-FY22 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 48B. Improvements to Existing Recreation Facilities-CD5-FY21 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 48C. Improvements to Existing Recreation Facilities-CD5-FY20 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 744 CT | | | | | | 744 CT |
| | 744 | | | | | | 744 |
| 48D. Improvements to Existing Recreation Facilities-CD5-FY19 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 217 CT | | | | | | 217 CT |
| | 217 | | | | | | 217 |
| 48E. Improvements to Existing Recreation Facilities-CD5-FY18 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 91 CT | | | | | | 91 CT |
| | 91 | | | | | | 91 |
| 48F. Improvements to Existing Recreation Facilities-CD5-FY17 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 53 CT | | | | | | 53 CT |
| | 53 | | | | | | 53 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48G. Improvements to Existing Recreation Facilities-CD5-FY16 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 373 CT | | | | | | 373 CT |
| | 373 | | | | | | 373 |
| 48H. Improvements to Existing Recreation Facilities-CD5-FY15 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 106 CT | | | | | | 106 CT |
| | 106 | | | | | | 106 |
| 48I. Improvements to Existing Recreation Facilities-CD5-FY14 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 26 CT | | | | | | 26 CT |
| | 26 | | | | | | 26 |
| 48J. Improvements to Existing Recreation Facilities-CD5-FY13 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 48K. Improvements to Existing Recreation Facilities-CD5-FY12 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 359 CT | | | | | | 359 CT |
| | 359 | | | | | | 359 |
| 48L. Improvements to Existing Recreation Facilities-CD5-FY11 | | | | | | | |
| See description under line item 48. | | | | | | | |
| | 87 CT | | | | | | 87 CT |
| | 87 | | | | | | 87 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48M. Improvements to Existing Recreation Facilities-CD5-FY10 See description under line item 48. | | | | | | | |
| | 168 CT | | | | | | 168 CT |
| | 168 | | | | | | 168 |
| 48N. Improvements to Existing Recreation Facilities-CD5-FY09 See description under line item 48. | | | | | | | |
| | 61 CT | | | | | | 61 CT |
| | 61 | | | | | | 61 |
| 48O. Improvements to Existing Recreation Facilities-CD5-FY08 See description under line item 48. | | | | | | | |
| | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 48P. Improvements to Existing Recreation Facilities-CD5-FY07 See description under line item 48. | | | | | | | |
| | 126 CT | | | | | | 126 CT |
| | 126 | | | | | | 126 |
| 48Q. Improvements to Existing Recreation Facilities-CD5-FY06 See description under line item 48. | | | | | | | |
| | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 48R. Improvements to Existing Recreation Facilities-CD5-FY02 See description under line item 48. | | | | | | | |
| | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48S. Improvements to Existing Recreation Facilities-CD5-FY01 | | | | | | | |
| See description under line item 48. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 48T. Improvements to Existing Recreation Facilities-CD5-FY00 | | | | | | | |
| See description under line item 48. | 74 CT | | | | | | 74 CT |
| | 74 | | | | | | 74 |
| 49 Improvements to Existing Recreation Facilities-CD6 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD6 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 49A. Improvements to Existing Recreation Facilities-CD6-FY22 | | | | | | | |
| See description under line item 49. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 49B. Improvements to Existing Recreation Facilities-CD6-FY21 | | | | | | | |
| See description under line item 49. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 49C. Improvements to Existing Recreation Facilities-CD6-FY20 See description under line item 49. | | | | | | | |
| | 627 CT | | | | | | 627 CT |
| | 627 | | | | | | 627 |
| 49D. Improvements to Existing Recreation Facilities-CD6-FY19 See description under line item 49. | | | | | | | |
| | 112 CT | | | | | | 112 CT |
| | 112 | | | | | | 112 |
| 49E. Improvements to Existing Recreation Facilities-CD6-FY18 See description under line item 49. | | | | | | | |
| | 69 CT | | | | | | 69 CT |
| | 69 | | | | | | 69 |
| 49F. Improvements to Existing Recreation Facilities-CD6-FY17 See description under line item 49. | | | | | | | |
| | 19 CT | | | | | | 19 CT |
| | 19 | | | | | | 19 |
| 49G. Improvements to Existing Recreation Facilities-CD6-FY16 See description under line item 49. | | | | | | | |
| | 181 CT | | | | | | 181 CT |
| | 181 | | | | | | 181 |
| 49H. Improvements to Existing Recreation Facilities-CD6-FY15 See description under line item 49. | | | | | | | |
| | 190 CT | | | | | | 190 CT |
| | 190 | | | | | | 190 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 49I. Improvements to Existing Recreation Facilities-CD6-FY13 | | | | | | | |
| See description under line item 49. | 80 CT | | | | | | 80 CT |
| | 80 | | | | | | 80 |
| 49J. Improvements to Existing Recreation Facilities-CD6-FY12 | | | | | | | |
| See description under line item 49. | 543 CT | | | | | | 543 CT |
| | 543 | | | | | | 543 |
| 49K. Improvements to Existing Recreation Facilities-CD6-FY11 | | | | | | | |
| See description under line item 49. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 49L. Improvements to Existing Recreation Facilities-CD6-FY07 | | | | | | | |
| See description under line item 49. | 5 CT | | | | | | 5 CT |
| | 5 | | | | | | 5 |
| 49M. Improvements to Existing Recreation Facilities-CD6-FY06 | | | | | | | |
| See description under line item 49. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 50 Improvements to Existing Recreation Facilities-CD7 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 50A. Improvements to Existing Recreation Facilities-CD7-FY22 See description under line item 50. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 50B. Improvements to Existing Recreation Facilities-CD7-FY21 See description under line item 50. | 308 CT | | | | | | 308 CT |
| | 308 | | | | | | 308 |
| 50C. Improvements to Existing Recreation Facilities-CD7-FY20 See description under line item 50. | 409 CT | | | | | | 409 CT |
| | 409 | | | | | | 409 |
| 50D. Improvements to Existing Recreation Facilities-CD7-FY19 See description under line item 50. | 20 CT | | | | | | 20 CT |
| | 20 | | | | | | 20 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|------------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 50E. Improvements to Existing Recreation Facilities-CD7-FY18 | | | | | | | |
| See description under line item 50. | 3 CT | | | | | | 3 CT |
| | <u>3</u> | | | | | | <u>3</u> |
| 50F. Improvements to Existing Recreation Facilities-CD7-FY17 | | | | | | | |
| See description under line item 50. | 511 CT | | | | | | 511 CT |
| | <u>511</u> | | | | | | <u>511</u> |
| 50G. Improvements to Existing Recreation Facilities-CD7-FY16 | | | | | | | |
| See description under line item 50. | 225 CT | | | | | | 225 CT |
| | <u>225</u> | | | | | | <u>225</u> |
| 50H. Improvements to Existing Recreation Facilities-CD7-FY15 | | | | | | | |
| See description under line item 50. | 11 CT | | | | | | 11 CT |
| | <u>11</u> | | | | | | <u>11</u> |
| 50I. Improvements to Existing Recreation Facilities-CD7-FY14 | | | | | | | |
| See description under line item 50. | 31 CT | | | | | | 31 CT |
| | <u>31</u> | | | | | | <u>31</u> |
| 50J. Improvements to Existing Recreation Facilities-CD7-FY13 | | | | | | | |
| See description under line item 50. | 30 CT | | | | | | 30 CT |
| | <u>30</u> | | | | | | <u>30</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 50K. Improvements to Existing Recreation Facilities-CD7-FY12 | | | | | | | |
| See description under line item 50. | 16 CT | | | | | | 16 CT |
| | 16 | | | | | | 16 |
| 50L. Improvements to Existing Recreation Facilities-CD7-FY11 | | | | | | | |
| See description under line item 50. | 113 CT | | | | | | 113 CT |
| | 113 | | | | | | 113 |
| 50M. Improvements to Existing Recreation Facilities-CD7-FY10 | | | | | | | |
| See description under line item 50. | 11 CT | | | | | | 11 CT |
| | 11 | | | | | | 11 |
| 50N. Improvements to Existing Recreation Facilities-CD7-FY09 | | | | | | | |
| See description under line item 50. | 51 CT | | | | | | 51 CT |
| | 51 | | | | | | 51 |
| 50O. Improvements to Existing Recreation Facilities-CD7-FY08 | | | | | | | |
| See description under line item 50. | 59 CT | | | | | | 59 CT |
| | 59 | | | | | | 59 |
| 50P. Improvements to Existing Recreation Facilities-CD7-FY06 | | | | | | | |
| See description under line item 50. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 50Q. Improvements to Existing Recreation Facilities-CD7-FY05 | | | | | | | |
| See description under line item 50. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 51 Improvements to Existing Recreation Facilities-CD8 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD8 | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | | | | | | | |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 51A. Improvements to Existing Recreation Facilities-CD8-FY22 | | | | | | | |
| See description under line item 51. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 51B. Improvements to Existing Recreation Facilities-CD8-FY21 | | | | | | | |
| See description under line item 51. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 51C. Improvements to Existing Recreation Facilities-CD8-FY20 | | | | | | | |
| See description under line item 51. | 729 CT | | | | | | 729 CT |
| | 729 | | | | | | 729 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 51D. Improvements to Existing Recreation Facilities-CD8-FY19 | | | | | | | |
| See description under line item 51. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 51E. Improvements to Existing Recreation Facilities-CD8-FY18 | | | | | | | |
| See description under line item 51. | 572 CT | | | | | | 572 CT |
| | 572 | | | | | | 572 |
| 51F. Improvements to Existing Recreation Facilities-CD8-FY17 | | | | | | | |
| See description under line item 51. | 625 CT | | | | | | 625 CT |
| | 625 | | | | | | 625 |
| 51G. Improvements to Existing Recreation Facilities-CD8-FY16 | | | | | | | |
| See description under line item 51. | 248 CT | | | | | | 248 CT |
| | 248 | | | | | | 248 |
| 51H. Improvements to Existing Recreation Facilities-CD8-FY15 | | | | | | | |
| See description under line item 51. | 50 CT | | | | | | 50 CT |
| | 50 | | | | | | 50 |
| 51I. Improvements to Existing Recreation Facilities-CD8-FY14 | | | | | | | |
| See description under line item 51. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 51J. Improvements to Existing Recreation Facilities-CD8-FY13 See description under line item 51. | | | | | | | |
| | 209 CT | | | | | | 209 CT |
| | 209 | | | | | | 209 |
| 51K. Improvements to Existing Recreation Facilities-CD8-FY11 See description under line item 51. | | | | | | | |
| | 50 CT | | | | | | 50 CT |
| | 50 | | | | | | 50 |
| 51L. Improvements to Existing Recreation Facilities-CD8-FY09 See description under line item 51. | | | | | | | |
| | 29 CT | | | | | | 29 CT |
| | 29 | | | | | | 29 |
| 51M. Improvements to Existing Recreation Facilities-CD8-FY08 See description under line item 51. | | | | | | | |
| | 363 CT | | | | | | 363 CT |
| | 363 | | | | | | 363 |
| 51N. Improvements to Existing Recreation Facilities-CD8-FY07 See description under line item 51. | | | | | | | |
| | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 51O. Improvements to Existing Recreation Facilities-CD8-FY05 See description under line item 51. | | | | | | | |
| | 68 CT | | | | | | 68 CT |
| | 68 | | | | | | 68 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 51P. Improvements to Existing Recreation Facilities-CD8-FY04 See description under line item 51. | 55 CT | | | | | | 55 CT |
| | 55 | | | | | | 55 |
| 51Q. Improvements to Existing Recreation Facilities-CD8-FY03 See description under line item 51. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 51R. Improvements to Existing Recreation Facilities-CD8-FY02 See description under line item 51. | 25 CT | | | | | | 25 CT |
| | 25 | | | | | | 25 |
| 51S. Improvements to Existing Recreation Facilities-CD8-FY01 See description under line item 51. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |
| 52 Improvements to Existing Recreation Facilities-CD9 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD9 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 52A. Improvements to Existing Recreation Facilities-CD9-FY22 | | | | | | | |
| See description under line item 52. | | | | | | | |
| | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 52B. Improvements to Existing Recreation Facilities-CD9-FY21 | | | | | | | |
| See description under line item 52. | | | | | | | |
| | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 52C. Improvements to Existing Recreation Facilities-CD9-FY20 | | | | | | | |
| See description under line item 52. | | | | | | | |
| | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 52D. Improvements to Existing Recreation Facilities-CD9-FY19 | | | | | | | |
| See description under line item 52. | | | | | | | |
| | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 52E. Improvements to Existing Recreation Facilities-CD9-FY18 | | | | | | | |
| See description under line item 52. | | | | | | | |
| | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 52F. Improvements to Existing Recreation Facilities-CD9-FY17 | | | | | | | |
| See description under line item 52. | | | | | | | |
| | 512 CT | | | | | | 512 CT |
| | 512 | | | | | | 512 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 52G. Improvements to Existing Recreation Facilities-CD9-FY16 See description under line item 52. | | | | | | | |
| | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 52H. Improvements to Existing Recreation Facilities-CD9-FY15 See description under line item 52. | | | | | | | |
| | 60 CT | | | | | | 60 CT |
| | 60 | | | | | | 60 |
| 52I. Improvements to Existing Recreation Facilities-CD9-FY14 See description under line item 52. | | | | | | | |
| | 84 CT | | | | | | 84 CT |
| | 84 | | | | | | 84 |
| 52J. Improvements to Existing Recreation Facilities-CD9-FY13 See description under line item 52. | | | | | | | |
| | 88 CT | | | | | | 88 CT |
| | 88 | | | | | | 88 |
| 52K. Improvements to Existing Recreation Facilities-CD9-FY11 See description under line item 52. | | | | | | | |
| | 49 CT | | | | | | 49 CT |
| | 49 | | | | | | 49 |
| 52L. Improvements to Existing Recreation Facilities-CD9-FY10 See description under line item 52. | | | | | | | |
| | 43 CT | | | | | | 43 CT |
| | 43 | | | | | | 43 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 52M. Improvements to Existing Recreation Facilities-CD9-FY05 | | | | | | | |
| See description under line item 52. | 46 CT | | | | | | 46 CT |
| | 46 | | | | | | 46 |
| 52N. Improvements to Existing Recreation Facilities-CD9-FY04 | | | | | | | |
| See description under line item 52. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 53 Improvements to Existing Recreation Facilities-CD10 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD10 | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 53A. Improvements to Existing Recreation Facilities-CD10-FY22 | | | | | | | |
| See description under line item 53. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 53B. Improvements to Existing Recreation Facilities-CD10-FY21 | | | | | | | |
| See description under line item 53. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|------------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 53C. Improvements to Existing Recreation Facilities-CD10-FY20 | | | | | | | |
| See description under line item 53. | | | | | | | |
| | 39 CR | | | | | | 39 CR |
| | 282 CT | | | | | | 282 CT |
| | <u>321</u> | | | | | | <u>321</u> |
| 53D. Improvements to Existing Recreation Facilities-CD10-FY19 | | | | | | | |
| See description under line item 53. | | | | | | | |
| | 176 CT | | | | | | 176 CT |
| | <u>176</u> | | | | | | <u>176</u> |
| 53E. Improvements to Existing Recreation Facilities-CD10-FY18 | | | | | | | |
| See description under line item 53. | | | | | | | |
| | 54 CT | | | | | | 54 CT |
| | <u>54</u> | | | | | | <u>54</u> |
| 53F. Improvements to Existing Recreation Facilities-CD10-FY17 | | | | | | | |
| See description under line item 53. | | | | | | | |
| | 85 CT | | | | | | 85 CT |
| | <u>85</u> | | | | | | <u>85</u> |
| 53G. Improvements to Existing Recreation Facilities-CD10-FY16 | | | | | | | |
| See description under line item 53. | | | | | | | |
| | 107 CT | | | | | | 107 CT |
| | <u>107</u> | | | | | | <u>107</u> |
| 53H. Improvements to Existing Recreation Facilities-CD10-FY15 | | | | | | | |
| See description under line item 53. | | | | | | | |
| | 254 CT | | | | | | 254 CT |
| | <u>254</u> | | | | | | <u>254</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 53I. Improvements to Existing Recreation Facilities-CD10-FY14 | | | | | | | |
| See description under line item 53. | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |
| 53J. Improvements to Existing Recreation Facilities-CD10-FY13 | | | | | | | |
| See description under line item 53. | 213 CT | | | | | | 213 CT |
| | 213 | | | | | | 213 |
| 53K. Improvements to Existing Recreation Facilities-CD10-FY12 | | | | | | | |
| See description under line item 53. | 239 CT | | | | | | 239 CT |
| | 239 | | | | | | 239 |
| 53L. Improvements to Existing Recreation Facilities-CD10-FY11 | | | | | | | |
| See description under line item 53. | 531 CT | | | | | | 531 CT |
| | 531 | | | | | | 531 |
| 53M. Improvements to Existing Recreation Facilities-CD10-FY10 | | | | | | | |
| See description under line item 53. | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |
| 53N. Improvements to Existing Recreation Facilities-CD10-FY09 | | | | | | | |
| See description under line item 53. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 53O. Improvements to Existing Recreation Facilities-CD10-FY04 | | | | | | | |
| See description under line item 53. | 78 CT | | | | | | 78 CT |
| | 78 | | | | | | 78 |
| 54 Cultural Facilities Improvements | | | | | | | |
| 1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city. | 1,600 CN | 500CN | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 5,600 CN |
| | 2,100 | 1,000 | 1,000 | 1,500 | 1,500 | 1,500 | 8,600 |
| 54A. Cultural Facilities Improvements-FY22 | | | | | | | |
| See description under line item 54. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 54B. Cultural Facilities Improvements-FY20 | | | | | | | |
| See description under line item 54. | 500 CR | | | | | | 500 CR |
| | 500 | | | | | | 500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------------|--------|--------|--------|--------|--------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 54C. Cultural Facilities Improvements-FY18 | | | | | | | |
| See description under line item 54. | | | | | | | |
| | 79 CT | | | | | | 79 CT |
| | 3,000 PT | | | | | | 3,000 PT |
| | <u>3,079</u> | | | | | | <u>3,079</u> |
| 54D. Cultural Facilities Improvements-FY14 | | | | | | | |
| See description under line item 54. | | | | | | | |
| | 3,200 PT | | | | | | 3,200 PT |
| | <u>3,200</u> | | | | | | <u>3,200</u> |
| 54E. Cultural Facilities Improvements-FY13 | | | | | | | |
| See description under line item 54. | | | | | | | |
| | 16 CT | | | | | | 16 CT |
| | 9,400 PT | | | | | | 9,400 PT |
| | <u>9,416</u> | | | | | | <u>9,416</u> |
| 55A. Building Improvements-FY14 | | | | | | | |
| See description under line item 55. | | | | | | | |
| | 91 CT | | | | | | 91 CT |
| | 101 PT | | | | | | 101 PT |
| | <u>192</u> | | | | | | <u>192</u> |
| 55B. Building Improvements-FY13 | | | | | | | |
| See description under line item 55. | | | | | | | |
| | 44 CT | | | | | | 44 CT |
| | 1,700 PT | | | | | | 1,700 PT |
| | 200 ST | | | | | | 200 ST |
| | <u>1,944</u> | | | | | | <u>1,944</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 55C. Building Improvements-FY12 | | | | | | | |
| See description under line item 55. | | | | | | | |
| | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 56A. Parkland - Site Improvements-FY14 | | | | | | | |
| Improvements to Parkland | 58 CT | | | | | | 58 CT |
| | 2,422 PT | | | | | | 2,422 PT |
| | 440 ST | | | | | | 440 ST |
| | 2,920 | | | | | | 2,920 |
| 56B. Parkland - Site Improvements-FY13 | | | | | | | |
| Improvements to Parkland | 3 CT | | | | | | 3 CT |
| | 165 PT | | | | | | 165 PT |
| | 165 ST | | | | | | 165 ST |
| | 333 | | | | | | 333 |
| 56C. Parkland - Site Improvements-FY11 | | | | | | | |
| Improvements to Parkland | 500 ST | | | | | | 500 ST |
| | 500 | | | | | | 500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------|--------|--------|--------|--------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 56D. Parkland - Site Improvements-FY10 | | | | | | | |
| Improvements to Parkland | 10 CT | | | | | | 10 CT |
| | 1,786 FT | | | | | | 1,786 FT |
| | 3,800 PT | | | | | | 3,800 PT |
| | 1,450 ST | | | | | | 1,450 ST |
| | <u>7,046</u> | | | | | | <u>7,046</u> |
| 56E. Parkland - Site Improvements-FY09 | | | | | | | |
| Improvements to Parkland | 55 CT | | | | | | 55 CT |
| | 375 FT | | | | | | 375 FT |
| | 3,196 ST | | | | | | 3,196 ST |
| | 885 TT | | | | | | 885 TT |
| | <u>4,511</u> | | | | | | <u>4,511</u> |
| 56F. Parkland - Site Improvements-FY08 | | | | | | | |
| Improvements to Parkland | 15 ST | | | | | | 15 ST |
| | <u>15</u> | | | | | | <u>15</u> |
| 57A. Roadways, Footways, and Parking-FY14 | | | | | | | |
| Improvements to Roadways, Footways, and Parking | 30 CT | | | | | | 30 CT |
| | 1,200 ST | | | | | | 1,200 ST |
| | <u>1,230</u> | | | | | | <u>1,230</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------|--------|--------|--------|--------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 57B. Roadways, Footways, and Parking-FY13 | | | | | | | |
| Improvements to Roadways, Footways, and Parking | 9 CT | | | | | | 9 CT |
| | 400 PT | | | | | | 400 PT |
| | 518 ST | | | | | | 518 ST |
| | <u>927</u> | | | | | | <u>927</u> |
| 57C. Roadways, Footways, and Parking-FY11 | | | | | | | |
| Improvements to Roadways, Footways, and Parking | 1,000 FT | | | | | | 1,000 FT |
| | 700 ST | | | | | | 700 ST |
| | <u>1,700</u> | | | | | | <u>1,700</u> |
| 58A. Improvements to Existing Recreation Facilities - Infrastructure-FY13 | | | | | | | |
| Improvements to Existing Recreation Facilities - Infrastructure | 15 CT | | | | | | 15 CT |
| | <u>15</u> | | | | | | <u>15</u> |
| 58B. Improvements to Existing Recreation Facilities - Infrastructure-FY12 | | | | | | | |
| Improvements to Existing Recreation Facilities - Infrastructure | 478 CT | | | | | | 478 CT |
| | <u>478</u> | | | | | | <u>478</u> |

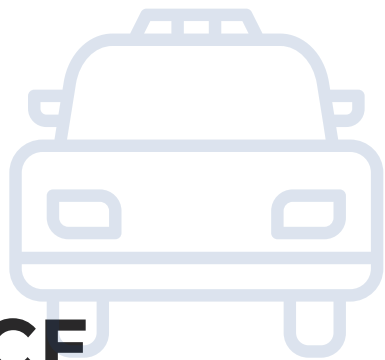
| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 59A. Grant Funded Recreation Improvements-FY14 | | | | | | | |
| Grant Funded Recreation Improvements | 266 ST | | | | | | 266 ST |
| | 266 | | | | | | 266 |
| 59B. Grant Funded Recreation Improvements-FY13 | | | | | | | |
| Grant Funded Recreation Improvements | 901 ST | | | | | | 901 ST |
| | 901 | | | | | | 901 |
| 59C. Grant Funded Recreation Improvements-FY12 | | | | | | | |
| Grant Funded Recreation Improvements | 529 ST | | | | | | 529 ST |
| | 529 | | | | | | 529 |
| 59D. Grant Funded Recreation Improvements-FY11 | | | | | | | |
| Grant Funded Recreation Improvements | 1,100 PT | | | | | | 1,100 PT |
| | 1,231 ST | | | | | | 1,231 ST |
| | 2,331 | | | | | | 2,331 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <i>Totals - PARKS AND RECREATION</i> | | | | | | | |
| 41,930 CN | | 30,905 CN | 29,770 CN | 16,400 CN | 14,740 CN | 14,800 CN | 148,545 CN |
| 18,140 CR | | | | | | | 18,140 CR |
| 77,574 CT | | | | | | | 77,574 CT |
| 4,000 FB | 4,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 16,000 FB |
| 24,848 FT | | | | | | | 24,848 FT |
| 2,700 PB | 2,700 PB | 2,700 PB | 2,700 PB | 1,100 PB | 1,000 PB | | 12,900 PB |
| 45,292 PT | | | | | | | 45,292 PT |
| 5,000 SB | 5,000 SB | 4,000 SB | 4,000 SB | 3,500 SB | 3,500 SB | | 25,000 SB |
| 29,528 ST | | | | | | | 29,528 ST |
| 885 TT | | | | | | | 885 TT |
| | 249,897 | 42,605 | 38,470 | 25,100 | 21,340 | 21,300 | 398,712 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - PARKS AND RECREATION | | | | | | | |
| 41,930 CN | | 30,905 CN | 29,770 CN | 16,400 CN | 14,740 CN | 14,800 CN | 148,545 CN |
| 18,140 CR | | | | | | | 18,140 CR |
| 77,574 CT | | | | | | | 77,574 CT |
| 4,000 FB | 4,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 16,000 FB |
| 24,848 FT | | | | | | | 24,848 FT |
| 2,700 PB | 2,700 PB | 2,700 PB | 2,700 PB | 2,700 PB | 1,100 PB | 1,000 PB | 12,900 PB |
| 45,292 PT | | | | | | | 45,292 PT |
| 5,000 SB | 5,000 SB | 4,000 SB | 4,000 SB | 3,500 SB | 3,500 SB | | 25,000 SB |
| 29,528 ST | | | | | | | 29,528 ST |
| 885 TT | | | | | | | 885 TT |
| | 249,897 | 42,605 | 38,470 | 25,100 | 21,340 | 21,300 | 398,712 |



RECONSTRUCTED BIKE AND PEDESTRIAN TRAIL ALONG
MLK DRIVE IN WEST FAIRMOUNT PARK



POLICE



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
PHILADELPHIA-POLICE-DEPARTMENT/](https://phila.gov/departments/philadelphia-police-department/)

MISSION

The mission of the Philadelphia Police Department (PPD) is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people’s constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees.

CAPITAL BUDGET TRENDS

The average annual amount of City, tax-supported capital dollars budgeted for Police facilities in FY17 through FY22 was approximately \$13.5 million.



CAPITAL BUDGET PROJECTS

During FY23-28, a total of \$44.3 million of City tax-supported funding is programmed for Police Department facilities. In FY23 the budget of \$8.8 million includes support for the 39th Police District renovation. Funding is programmed in FY23-28 for general improvements to district structures and systems to address needs identified in the Public Safety Facilities Master Plan (2018). Previous year funding will be used to complete renovations to Police District 15 and Police District 2. Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure into holistic project scopes.



ADAPTIVE REUSE OF THE FORMER INQUIRER BUILDING FOR THE NEW PHILADELPHIA PUBLIC SERVICES BUILDING, 400 N BROAD STREET

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

POLICE

POLICE FACILITIES

60 Police Facilities - Renovations

| | | | | | | | |
|---|-----------------|---------|--------|----------|----------|----------|-------------------|
| 1 New Police Facilities Design, Construct and renovate police facilities including 1, 3, 5, 12, 14, 15, 16, 17, 18, 19, 22, 26, 35, 39, 400 N. Broad, Fire Arms Training Facility and Highway Patrol | 7,400 CN | 8,400CN | | 5,000 CN | 5,500 CN | 6,000 CN | 32,300 CN |
| 2 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities. | 10 CA 400 CN | 400CN | 425 CN | 425 CN | 450 CN | 450 CN | 10 CA 2,550 CN |
| 3 Police Districts Security Improvements Perform facility security improvements. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities | 500 CN | 500CN | 500 CN | 2,000 CN | 1,500 CN | 1,500 CN | 6,500 CN |
| | 8,810 | 9,800 | 1,425 | 7,925 | 7,950 | 8,450 | 44,360 |
| 60A. Police Facilities - Renovations-FY22 See description under line item 60. | 1,200 CT | | | | | | 1,200 CT |
| | 1,200 | | | | | | 1,200 |
| 60B. Police Facilities - Renovations-FY21 See description under line item 60. | 20,324 CT | | | | | | 20,324 CT |
| | 20,324 | | | | | | 20,324 |
| 60C. Police Facilities - Renovations-FY20 See description under line item 60. | 446 CR | | | | | | 446 CR |
| | 3,140 CT | | | | | | 3,140 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 8,586 | | | | | | 8,586 |
| 60D. Police Facilities - Renovations-FY19 See description under line item 60. | 61 CT | | | | | | 61 CT |
| | 61 | | | | | | 61 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 60E. Police Facilities - Renovations-FY17 | | | | | | | |
| See description under line item 60. | | | | | | | |
| | 5 CT | | | | | | 5 CT |
| | 5 | | | | | | 5 |
| 60F. Police Facilities - Renovations-FY16 | | | | | | | |
| See description under line item 60. | | | | | | | |
| | 85 CT | | | | | | 85 CT |
| | 85 | | | | | | 85 |
| 60G. Police Facilities - Renovations-FY14 | | | | | | | |
| See description under line item 60. | | | | | | | |
| | 645 A | | | | | | 645 A |
| | 1 CT | | | | | | 1 CT |
| | 646 | | | | | | 646 |
| 60H. Police Facilities - Renovations-FY08 | | | | | | | |
| See description under line item 60. | | | | | | | |
| | 576 A | | | | | | 576 A |
| | 576 | | | | | | 576 |
| Totals - POLICE FACILITIES | | | | | | | |
| | 1,221 A | | | | | | 1,221 A |
| | 10 CA | | | | | | 10 CA |
| | 8,800 CN | 9,800 CN | 1,425 CN | 7,925 CN | 7,950 CN | 8,450 CN | 44,350 CN |
| | 446 CR | | | | | | 446 CR |
| | 24,816 CT | | | | | | 24,816 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 40,293 | 9,800 | 1,425 | 7,925 | 7,950 | 8,450 | 75,843 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|------------------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - POLICE | | | | | | | |
| 1,221 A | | | | | | | 1,221 A |
| 10 CA | | | | | | | 10 CA |
| 8,800 CN | 9,800 CN | 1,425 CN | 7,925 CN | 7,950 CN | 8,450 CN | 44,350 CN | |
| 446 CR | | | | | | | 446 CR |
| 24,816 CT | | | | | | | 24,816 CT |
| 5,000 TT | | | | | | | 5,000 TT |
| | 40,293 | 9,800 | 1,425 | 7,925 | 7,950 | 8,450 | 75,843 |



PRISONS



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
PHILADELPHIA-DEPARTMENT-OF-
PRISONS/](https://phila.gov/departments/philadelphia-department-of-prisons/)

MISSION

The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy. PDP, working with the Office of Reentry Partnerships (ORP) will ensure that there is a continuum of reentry services for people incarcerated at PDP after release. This partnership will play a critical role in the City's efforts to reduce recidivism, as criminal justice reform in Philadelphia evolves to focus on community reinvestment and reentry.

CAPITAL BUDGET TRENDS

Annual capital budgets for correctional facilities averaged \$1.7 million of City, tax-supported funds in FY17-FY22.



CAPITAL BUDGET PROJECTS

The Capital Program for FY 23-28 includes \$51.5 million in new City, tax-supported investment for PDP. Funds in FY23 will support lock replacements at RCF and CFCF. Funds are provided throughout the Capital Program for general improvements to emergency power systems, security systems, video surveillance, fire alarms, paving and roofs.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

PRISONS

CORRECTIONAL INSTITUTIONS - CAPITAL

61 Prison System - Renovations

| | | | | | | | |
|---|--------------|---------------|---------------|---------------|--------------|--------------|---------------|
| 1 RCF and CFCF Locks Replacement New Maximum Security Locks | 4,400 CN | 4,300CN | 4,300 CN | | | | 13,000 CN |
| 2 CFCF Roofing Replacement Remove and replace roofing on the CFCF Facility. | 1,575 CN | 4,961CN | 7,464 CN | 7,000 CN | | | 21,000 CN |
| 4 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation | 1,000 CN | 1,000CN | 2,000 CN | 3,500 CN | 3,500 CN | 3,500 CN | 14,500 CN |
| 5 Prison Campus Paving Prison Campus Paving | 500 CN | | | 1,500 CN | | 1,000 CN | 3,000 CN |
| | 7,475 | 10,261 | 13,764 | 12,000 | 3,500 | 4,500 | 51,500 |

61A. Prison System - Renovations-FY22

See description under line item 61.

| | | | | | | | |
|----------|--|--|--|--|--|--|----------|
| 1,100 CT | | | | | | | 1,100 CT |
| 1,100 | | | | | | | 1,100 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|---------------|---------------|---------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 61B. Prison System - Renovations-FY21 | | | | | | | |
| See description under line item 61. | 650 CT | | | | | | 650 CT |
| | 650 | | | | | | 650 |
| 61C. Prison System - Renovations-FY20 | | | | | | | |
| See description under line item 61. | 8,751 CR | | | | | | 8,751 CR |
| | 8,751 | | | | | | 8,751 |
| 61D. Prison System - Renovations-FY17 | | | | | | | |
| See description under line item 61. | 145 CT | | | | | | 145 CT |
| | 145 | | | | | | 145 |
| 61E. Prison System - Renovations-FY16 | | | | | | | |
| See description under line item 61. | 19 CT | | | | | | 19 CT |
| | 3,700 TT | | | | | | 3,700 TT |
| | 3,719 | | | | | | 3,719 |
| Totals - CORRECTIONAL INSTITUTIONS - CAPITAL | | | | | | | |
| | 7,475 CN | 10,261 CN | 13,764 CN | 12,000 CN | 3,500 CN | 4,500 CN | 51,500 CN |
| | 8,751 CR | | | | | | 8,751 CR |
| | 1,914 CT | | | | | | 1,914 CT |
| | 3,700 TT | | | | | | 3,700 TT |
| | 21,840 | 10,261 | 13,764 | 12,000 | 3,500 | 4,500 | 65,865 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|-------------------------|---------------|---------------|---------------|---------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - PRISONS | | | | | | | |
| | 7,475 CN | 10,261 CN | 13,764 CN | 12,000 CN | 3,500 CN | 4,500 CN | 51,500 CN |
| | 8,751 CR | | | | | | 8,751 CR |
| | 1,914 CT | | | | | | 1,914 CT |
| | 3,700 TT | | | | | | 3,700 TT |
| | 21,840 | 10,261 | 13,764 | 12,000 | 3,500 | 4,500 | 65,865 |



PUBLIC PROPERTY



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-PUBLIC-PROPERTY/](https://PHILA.GOV/DEPARTMENTS/DEPARTMENT-OF-PUBLIC-PROPERTY/)

MISSION

The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces of which we are proud.

CAPITAL BUDGET TRENDS

The annual Capital Budgets for DPP have averaged \$12.8 million over the period FY17-FY22.



CAPITAL BUDGET PROJECTS

The FY 23-28 Capital Program recommends a total investment under Public Property of \$29.7 million of City tax-supported funds. Funding will support the Triplex Facilities Improvement Projects, for the design and rehabilitation of Paine Plaza, ongoing DPP responsibilities for asbestos abatement and remediation in City facilities, and the conservation of publicly owned artwork.



NEW LIGHTING IN STAIRWELLS, CITY HALL

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

PUBLIC PROPERTY

BUILDINGS AND FACILITIES - OTHER

62 Citywide Asbestos Abatement & Environmental Remediation

1 Asbestos Abatement & Environmental Remediation
Provide environmental abatement and air monitoring at facilities
Citywide.

| | | | | | | |
|------------|------------|------------|------------|------------|------------|--------------|
| 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 500 | 500 | 500 | 500 | 500 | 500 | 3,000 |

62A. Citywide Asbestos Abatement & Environmental Remediation-FY22

See description under line item 62.

| | |
|------------|------------|
| 500 CT | 500 CT |
| 500 | 500 |

62B. Citywide Asbestos Abatement & Environmental Remediation-FY20

See description under line item 62.

| | |
|------------|------------|
| 386 CT | 386 CT |
| 386 | 386 |

62C. Citywide Asbestos Abatement & Environmental Remediation-FY21

See description under line item 62.

| | |
|------------|------------|
| 500 CT | 500 CT |
| 500 | 500 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

63 Improvements to Municipal Facilities

| | | | | | | | |
|--|----------------------------|-------------------------|----------------------------|----------------------------|----------|----------|------------------------------|
| 1 City Improvements Fund critical renovations and other improvements to City owned facilities. | 500 CR | 500CR | 500 CR | 500 CR | 500 CR | 500 CR | 3,000 CR |
| 2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building. | 444 CN | 2,000CN | 2,000 CN | 2,500 CN | 2,500 CN | 2,500 CN | 11,944 CN |
| 3 City Hall Exterior Renovations Restore City Hall portals. | 1,000 PB | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 PB 5,000 CN |
| 4 Conservation of Art Assess and restore public artwork. | 200 CN 100 FB 100 PB | 200CN 100FB 100PB | 200 CN 100 FB 100 PB | 200 CN 100 FB 100 PB | 200 CN | 200 CN | 1,200 CN 400 FB 400 PB |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 5 City Hall Improvements Perform various infrastructure improvements to City Hall. | | 1,000CN | 1,000 CN | 1,000 CN | 2,500 CN | 2,500 CN | 8,000 CN |
| 6 Eakins House New programming of facility | | 150CN | 200 CN | | | | 350 CN |
| 7 Haddington House Improvements to Haddington House | | 150CN | 100 CN | | | | 250 CN |
| | 2,344 | 5,200 | 5,200 | 5,400 | 6,700 | 6,700 | 31,544 |
| 63A. Improvements to Municipal Facilities-FY22 | | | | | | | |
| See description under line item 63. | 5,500 CR | | | | | | 5,500 CR |
| | 13,200 CT | | | | | | 13,200 CT |
| | 100 FT | | | | | | 100 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | 19,900 | | | | | | 19,900 |
| 63B. Improvements to Municipal Facilities-FY21 | | | | | | | |
| See description under line item 63. | 500 CR | | | | | | 500 CR |
| | 2,200 CT | | | | | | 2,200 CT |
| | 100 FT | | | | | | 100 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | 3,900 | | | | | | 3,900 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------|--------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 63C. Improvements to Municipal Facilities-FY20 | | | | | | | |
| See description under line item 63. | | | | | | | |
| | 6,043 CR | | | | | | 6,043 CR |
| | 1,292 CT | | | | | | 1,292 CT |
| | 100 FT | | | | | | 100 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | 7,500 TT | | | | | | 7,500 TT |
| | <u>16,035</u> | | | | | | <u>16,035</u> |
| 63D. Improvements to Municipal Facilities-FY19 | | | | | | | |
| See description under line item 63. | | | | | | | |
| | 1,440 CR | | | | | | 1,440 CR |
| | 600 FT | | | | | | 600 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | <u>3,140</u> | | | | | | <u>3,140</u> |
| 63E. Improvements to Municipal Facilities-FY18 | | | | | | | |
| See description under line item 63. | | | | | | | |
| | 1,100 CT | | | | | | 1,100 CT |
| | 50 FT | | | | | | 50 FT |
| | 745 PT | | | | | | 745 PT |
| | <u>1,895</u> | | | | | | <u>1,895</u> |
| 63F. Improvements to Municipal Facilities-FY17 | | | | | | | |
| See description under line item 63. | | | | | | | |
| | 115 CT | | | | | | 115 CT |
| | <u>115</u> | | | | | | <u>115</u> |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

63G. Improvements to Municipal Facilities-FY14

See description under line item 63.

| | |
|-------|-------|
| 22 CT | 22 CT |
| 22 | 22 |

Totals - BUILDINGS AND FACILITIES - OTHER

| | | | | | | |
|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1,144 CN | 5,000 CN | 5,000 CN | 5,200 CN | 6,700 CN | 6,700 CN | 29,744 CN |
| 13,983 CR | 500 CR | 500 CR | 500 CR | 500 CR | 500 CR | 16,483 CR |
| 19,315 CT | | | | | | 19,315 CT |
| 100 FB | 100 FB | 100 FB | 100 FB | | | 400 FB |
| 950 FT | | | | | | 950 FT |
| 1,100 PB | 100 PB | 100 PB | 100 PB | | | 1,400 PB |
| 5,145 PT | | | | | | 5,145 PT |
| 7,500 TT | | | | | | 7,500 TT |
| 49,237 | 5,700 | 5,700 | 5,900 | 7,200 | 7,200 | 80,937 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---------------------------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - PUBLIC PROPERTY | | | | | | | |
| 1,144 CN | | 5,000 CN | 5,000 CN | 5,200 CN | 6,700 CN | 6,700 CN | 29,744 CN |
| 13,983 CR | | 500 CR | 500 CR | 500 CR | 500 CR | 500 CR | 16,483 CR |
| 19,315 CT | | | | | | | 19,315 CT |
| 100 FB | | 100 FB | 100 FB | 100 FB | | | 400 FB |
| 950 FT | | | | | | | 950 FT |
| 1,100 PB | | 100 PB | 100 PB | 100 PB | | | 1,400 PB |
| 5,145 PT | | | | | | | 5,145 PT |
| 7,500 TT | | | | | | | 7,500 TT |
| | 49,237 | 5,700 | 5,700 | 5,900 | 7,200 | 7,200 | 80,937 |



RECORDS



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-RECORDS/](https://phila.gov/departments/departments-of-records/)

MISSION

The Department of Records (DOR) provides inclusive, efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state realty transfer taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, and photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices.

CAPITAL BUDGET TRENDS

The average annual amount of City, tax-supported capital dollars budgeted to the Department of Records in FY17 through FY22 was approximately \$1.4 million.

CAPITAL BUDGET PROJECTS



The Capital Budget for FY23 does not provide new funding for Records as DOR's current capital needs can be covered with remaining carryforward (CT) appropriations.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

RECORDS

CAPITAL PROJECTS

64A. Records Improvements-FY20

See description under line item 64.

| | |
|------------|------------|
| 4 CR | 4 CR |
| 248 CT | 248 CT |
| <u>252</u> | <u>252</u> |

64B. Records Improvements-FY18

See description under line item 64.

| | |
|-----------|-----------|
| 93 CT | 93 CT |
| <u>93</u> | <u>93</u> |

64C. Records Improvements-FY15

See description under line item 64.

| | |
|-----------|-----------|
| 29 CT | 29 CT |
| <u>29</u> | <u>29</u> |

Totals - CAPITAL PROJECTS

| | |
|------------|------------|
| 4 CR | 4 CR |
| 370 CT | 370 CT |
| 374 | 374 |

TOTALS - RECORDS

| | |
|------------|------------|
| 4 CR | 4 CR |
| 370 CT | 370 CT |
| 374 | 374 |



STREETS



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-STREETS/](https://PHILA.GOV/DEPARTMENTS/DEPARTMENT-OF-STREETS/)

MISSION

The mission of the Streets Department is to provide clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities.

CAPITAL BUDGET TRENDS

The Streets Department received an annual average of \$54 million in new City tax-supported capital funds during the period FY17-FY22. In FY22, Streets received \$145 million, primarily to boost resources for reconstruction of ADA ramps and repaving/reconstruction of City streets.

CAPITAL BUDGET PROJECTS



The FY23-28 Capital Program for the Streets Department recommends an overall investment of \$278.1 million in new City tax-supported funds. Highlights include:

- ▲ Reconstruction/Resurfacing and ADA Ramp Reconstruction – In FY23-28 the City is recommending \$179.5 million for Reconstruction and Resurfacing of Streets as well as ADA Ramp Reconstruction.
- ▲ High Leverage Projects - Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.
- ▲ More than \$17.6 million is programmed for Traffic Engineering Improvements for FY23-28, including \$6 million for traffic safety improvements associated with the “Vision Zero” initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- ▲ The Sanitation Division is receiving \$3 million in FY23 to complete the upgraded waste processing systems at the Northwest Transfer Station in Roxborough.
- ▲ The Capital Program includes \$60 million dollars to provide local matches for new federal funding from the Infrastructure Investment Jobs Act(IIJA).

The work of the Streets Department is supported through the capital budget of the Office of Fleet Management (OFM) with the purchase of specialized construction and sanitation vehicles for the Streets Department.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

STREETS

BRIDGES

65 Bridge Reconstruction & Improvements

| | | | | | | | |
|--|--|--------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|
| 1 Bridge Reconstruction, Rehabilitation, and Restoration Reconstruction, rehabilitation, and restoration of existing bridges. | 500 TB 4 CA 8,000 FB 500 CN 1,500 SB | 48,000FB 2,000CN 9,000SB | 48,000 FB 2,000 CN 9,000 SB | 48,000 FB 2,000 CN 9,000 SB | 48,000 FB 2,000 CN 9,000 SB | 48,000 FB 2,000 CN 9,000 SB | 500 TB 4 CA 248,000 FB 10,500 CN 46,500 SB |
| 2 Act 13 - Stabilize Structurally Deficient Bridges Reconstruction, rehabilitation, and restoration of existing bridges. | 3,000 SB | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB |
| 3 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44. | 100 SB | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| 4 Local Bridge Rehabilitation Reconstruction, rehabilitation, restoration or removal of existing bridges. | | 1,000CN | 1,000 CN | 2,000 CN | 1,400 CN | 1,400 CN | 6,800 CN |
| | 13,604 | 63,100 | 63,100 | 64,100 | 63,500 | 63,500 | 330,904 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------|----------------|--------|--------|--------|--------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 65A. Bridge Reconstruction & Improvements-FY22 | | | | | | | |
| See description under line item 65. | | | | | | | |
| | | 500 PT | | | | | 500 PT |
| | | 500 CT | | | | | 500 CT |
| | | 8,000 FT | | | | | 8,000 FT |
| | | 4,600 ST | | | | | 4,600 ST |
| | | <u>13,600</u> | | | | | <u>13,600</u> |
| 65B. Bridge Reconstruction & Improvements-FY21 | | | | | | | |
| See description under line item 65. | | | | | | | |
| | | 1,400 CT | | | | | 1,400 CT |
| | | 22,400 FT | | | | | 22,400 FT |
| | | 7,300 ST | | | | | 7,300 ST |
| | | 500 TT | | | | | 500 TT |
| | | <u>31,600</u> | | | | | <u>31,600</u> |
| 65C. Bridge Reconstruction & Improvements-FY20 | | | | | | | |
| See description under line item 65. | | | | | | | |
| | | 2,802 CT | | | | | 2,802 CT |
| | | 78,270 FT | | | | | 78,270 FT |
| | | 3,260 PT | | | | | 3,260 PT |
| | | 41,201 ST | | | | | 41,201 ST |
| | | <u>125,533</u> | | | | | <u>125,533</u> |
| 65D. Bridge Reconstruction & Improvements-FY19 | | | | | | | |
| See description under line item 65. | | | | | | | |
| | | 1,016 CT | | | | | 1,016 CT |
| | | 19,200 FT | | | | | 19,200 FT |
| | | 322 ST | | | | | 322 ST |
| | | <u>20,538</u> | | | | | <u>20,538</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 65E. Bridge Reconstruction & Improvements-FY18 | | | | | | | |
| See description under line item 65. | | | | | | | |
| | 14,560 FT | | | | | | 14,560 FT |
| | 3,020 ST | | | | | | 3,020 ST |
| | <u>17,580</u> | | | | | | <u>17,580</u> |
| 65F. Bridge Reconstruction & Improvements-FY17 | | | | | | | |
| See description under line item 65. | | | | | | | |
| | 1,402 CT | | | | | | 1,402 CT |
| | <u>1,402</u> | | | | | | <u>1,402</u> |
| Totals - BRIDGES | | | | | | | |
| | 4 CA | | | | | | 4 CA |
| | 500 CN | 3,000 CN | 3,000 CN | 4,000 CN | 3,400 CN | 3,400 CN | 17,300 CN |
| | 7,120 CT | | | | | | 7,120 CT |
| | 8,000 FB | 48,000 FB | 48,000 FB | 48,000 FB | 48,000 FB | 48,000 FB | 248,000 FB |
| | 142,430 FT | | | | | | 142,430 FT |
| | 3,760 PT | | | | | | 3,760 PT |
| | 4,600 SB | 12,100 SB | 12,100 SB | 12,100 SB | 12,100 SB | 12,100 SB | 65,100 SB |
| | 56,443 ST | | | | | | 56,443 ST |
| | 500 TB | | | | | | 500 TB |
| | 500 TT | | | | | | 500 TT |
| | <u>223,857</u> | <u>63,100</u> | <u>63,100</u> | <u>64,100</u> | <u>63,500</u> | <u>63,500</u> | <u>541,157</u> |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

GRADING & PAVING

66 Reconstruction/Resurfacing of Streets

1 Reconstruction/Resurfacing and ADA Ramp Reconstruction
Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps.

| | | | | | | |
|-----------|----------|-----------|-----------|-----------|-----------|------------|
| 1,849 CA | | | | | | 1,849 CA |
| 27,000 CN | 20,000CN | 27,000 CN | 33,000 CN | 33,000 CN | 33,000 CN | 173,000 CN |

2 Historic Streets
Restore and reconstruct historic streets throughout the City.

| | | | | | | |
|----------|---------|----------|----------|----------|----------|----------|
| 1,000 FB | | | | | | 1,000 FB |
| 1,000 SB | | | | | | 1,000 SB |
| 500 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 5,500 CN |

3 ADA Evaluation
Professional services to provide analysis and survey of certain features within the pedestrian right of way.

| | | | | | | |
|----------|---------|----------|----------|----------|----------|-----------|
| 2,250 PB | 2,250PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 13,500 PB |
| | 500CN | | 500 CN | | | 1,000 CN |

| | | | | | | |
|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| 33,599 | 23,750 | 30,250 | 36,750 | 36,250 | 36,250 | 196,849 |
|---------------|---------------|---------------|---------------|---------------|---------------|----------------|

66A. Reconstruction/Resurfacing of Streets-FY22

See description under line item 66.

| | | | | | | |
|------------|--|--|--|--|--|------------|
| 2,250 PT | | | | | | 2,250 PT |
| 134,200 CT | | | | | | 134,200 CT |
| 1,000 FT | | | | | | 1,000 FT |
| 1,200 ST | | | | | | 1,200 ST |
| 138,650 | | | | | | 138,650 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------|--------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 66B. Reconstruction/Resurfacing of Streets-FY21 | | | | | | | |
| See description under line item 66. | 14,000 CR | | | | | | 14,000 CR |
| | 32,600 CT | | | | | | 32,600 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 1,200 ST | | | | | | 1,200 ST |
| | <u>48,800</u> | | | | | | <u>48,800</u> |
| 66C. Reconstruction/Resurfacing of Streets-FY20 | | | | | | | |
| See description under line item 66. | 1,500 CR | | | | | | 1,500 CR |
| | 9,092 CT | | | | | | 9,092 CT |
| | <u>10,592</u> | | | | | | <u>10,592</u> |
| 66D. Reconstruction/Resurfacing of Streets-FY19 | | | | | | | |
| See description under line item 66. | 1,000 TT | | | | | | 1,000 TT |
| | <u>1,000</u> | | | | | | <u>1,000</u> |
| 66E. Reconstruction/Resurfacing of Streets-FY14 | | | | | | | |
| See description under line item 66. | 267 A | | | | | | 267 A |
| | 267 | | | | | | 267 |
| | <u>1,000</u> | | | | | | <u>1,000</u> |
| 67A. Modernization of Transportation Facilities-FY18 | | | | | | | |
| Improvements to Street transportation facilities. | 750 CT | | | | | | 267 A |
| | <u>750</u> | | | | | | <u>267</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|--------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 68 Highways Citywide | | | | | | | |
| 1 Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 500 | 500 | 500 | 500 | 500 | 500 | 3,000 |
| 68A. Highways Citywide-FY22 See description under line item 68. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 68B. Highways Citywide-FY21 See description under line item 68. | 150 CT | | | | | | 150 CT |
| | 150 | | | | | | 150 |
| 68C. Highways Citywide-FY20 See description under line item 68. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 68D. Rehabilitation of Stairways in Manayunk and Citywide-FY16 See description under line item 68. | 171 CT | | | | | | 171 CT |
| | 171 | | | | | | 171 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <i>Totals - GRADING & PAVING</i> | | | | | | | |
| 267 A | | | | | | | 267 A |
| 1,849 CA | | | | | | | 1,849 CA |
| 28,000 CN | 22,000 CN | 28,500 CN | 35,000 CN | 34,500 CN | 34,500 CN | 182,500 CN | 182,500 CN |
| 15,500 CR | | | | | | 15,500 CR | 15,500 CR |
| 178,963 CT | | | | | | 178,963 CT | 178,963 CT |
| 1,000 FB | | | | | | 1,000 FB | 1,000 FB |
| 2,000 FT | | | | | | 2,000 FT | 2,000 FT |
| 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 13,500 PB | 13,500 PB |
| 2,250 PT | | | | | | 2,250 PT | 2,250 PT |
| 1,000 SB | | | | | | 1,000 SB | 1,000 SB |
| 2,400 ST | | | | | | 2,400 ST | 2,400 ST |
| 1,000 TT | | | | | | 1,000 TT | 1,000 TT |
| | 236,479 | 24,250 | 30,750 | 37,250 | 36,750 | 36,750 | 402,229 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

IMPROVEMENTS TO CITY HIGHWAYS

69 Federal Aid Highway Program

1 Citywide 3R
Resurface, reconstruct and restore city highways that are eligible for federal funds; modernize and preserve facilities and infrastructure.

| | | | | | | |
|-----------|----------|-----------|-----------|-----------|-----------|------------|
| 14,800 FB | 20,000FB | 20,000 FB | 20,000 FB | 20,000 FB | 20,000 FB | 114,800 FB |
| 2,700 CN | 2,700CN | 2,700 CN | 3,000 CN | 4,000 CN | 4,000 CN | 19,100 CN |
| 1,438 CA | | | | | | 1,438 CA |

2 County Fee for Local Capital Projects
For citywide state-funded highway, bridge and transportation projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives.

| | | | | | | |
|----------|---------|----------|----------|----------|----------|-----------|
| 2,000 SB | 2,000SB | 2,000 SB | 2,000 SB | 2,000 SB | 2,000 SB | 12,000 SB |
|----------|---------|----------|----------|----------|----------|-----------|

3 Transportation Engineering and Restoration Fund (TERF)
Improve federally-funded highway and transportation networks citywide.

| | | | | | | |
|-----------|---------|----------|----------|-----------|-----------|-----------|
| 500 TB | | | | | | 500 TB |
| 10 CA | | | | | | 10 CA |
| 1,000 SB | 500SB | 500 SB | 500 SB | 13,000 SB | 13,000 SB | 28,500 SB |
| 16,000 FB | 1,000FB | 1,000 FB | 1,000 FB | 26,000 FB | 26,000 FB | 71,000 FB |
| | 250CN | 250 CN | 250 CN | 6,500 CN | 6,500 CN | 13,750 CN |
| 500 PB | | | | | | 500 PB |

4 Swanson Street Reconstruction
Resurface, reconstruct and restore Swanson Street between Columbus Boulevard and Oregon Avenue.

| | | | | | | |
|----------|---------|--|--|--|--|-----------|
| 15,200FB | | | | | | 15,200 FB |
| | 3,800CN | | | | | 3,800 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 5 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the Philadelphia Museum of Art. | | 400CN | 400 CN | 400 CN | | | 1,200 CN |
| | | 1,600FB | 1,600 FB | 1,600 FB | 1,600 FB | | 6,400 FB |
| | | 1,600SB | 1,600 SB | 1,600 SB | 1,600 SB | | 6,400 SB |
| <hr/> | | | | | | | |
| 6 Roosevelt Boulevard Improvement Improve Roosevelt Boulevard to accommodate all modes of transportation. | | | | | 500 CN | 500 CN | 1,000 CN |
| | | | | | 2,000 FB | 2,000 FB | 4,000 FB |
| | | | | | 2,000 SB | 2,000 SB | 4,000 SB |
| <hr/> | | | | | | | |
| | 38,948 | 49,050 | 30,050 | 30,350 | 79,200 | 76,000 | 303,598 |
| <hr/> | | | | | | | |
| 69A. Federal Aid Highway Program-FY22 | | | | | | | |
| See description under line item 69. | 5,000 CT | | | | | | 5,000 CT |
| | 40,000 FT | | | | | | 40,000 FT |
| | 500 PT | | | | | | 500 PT |
| | 5,000 ST | | | | | | 5,000 ST |
| | 500 TT | | | | | | 500 TT |
| | 51,000 | | | | | | 51,000 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 69B. Federal Aid Highway Program-FY21 | | | | | | | |
| See description under line item 69. | | | | | | | |
| | 5,388 | | | | | | 5,388 |
| | CT | | | | | | CT |
| | 49,851 | | | | | | 49,851 |
| | FT | | | | | | FT |
| | 500 | | | | | | 500 |
| | PT | | | | | | PT |
| | 7,000 | | | | | | 7,000 |
| | ST | | | | | | ST |
| | 500 | | | | | | 500 |
| | TT | | | | | | TT |
| | 63,239 | | | | | | 63,239 |
| 69C. Federal Aid Highway Program-FY20 | | | | | | | |
| See description under line item 69. | | | | | | | |
| | 48,622 | | | | | | 48,622 |
| | FT | | | | | | FT |
| | 2 | | | | | | 2 |
| | PT | | | | | | PT |
| | 22,521 | | | | | | 22,521 |
| | ST | | | | | | ST |
| | 46 | | | | | | 46 |
| | CT | | | | | | CT |
| | 71,191 | | | | | | 71,191 |
| 69D. Federal Aid Highway Program-FY19 | | | | | | | |
| See description under line item 69. | | | | | | | |
| | 3,461 | | | | | | 3,461 |
| | CT | | | | | | CT |
| | 14,862 | | | | | | 14,862 |
| | FT | | | | | | FT |
| | 18,323 | | | | | | 18,323 |
| 69E. Federal Aid Highway Program-FY18 | | | | | | | |
| See description under line item 69. | | | | | | | |
| | 244 | | | | | | 244 |
| | CT | | | | | | CT |
| | 32 | | | | | | 32 |
| | FT | | | | | | FT |
| | 276 | | | | | | 276 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 69F. Federal Aid Highway Program-FY17 | | | | | | | |
| See description under line item 69. | | | | | | | |
| | 480 CT | | | | | | 480 CT |
| | 16,568 FT | | | | | | 16,568 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | <u>18,048</u> | | | | | | <u>18,048</u> |
| 69G. Federal Aid Highway Program-FY16 | | | | | | | |
| See description under line item 69. | | | | | | | |
| | 209 CT | | | | | | 209 CT |
| | <u>209</u> | | | | | | <u>209</u> |
| Totals - IMPROVEMENTS TO CITY HIGHWAYS | | | | | | | |
| | 1,448 CA | | | | | | 1,448 CA |
| | 2,700 CN | 7,150 CN | 3,350 CN | 3,650 CN | 11,000 CN | 11,000 CN | 38,850 CN |
| | 14,828 CT | | | | | | 14,828 CT |
| | 30,800 FB | 37,800 FB | 22,600 FB | 22,600 FB | 49,600 FB | 48,000 FB | 211,400 FB |
| | 169,935 FT | | | | | | 169,935 FT |
| | 500 PB | | | | | | 500 PB |
| | 2,002 PT | | | | | | 2,002 PT |
| | 3,000 SB | 4,100 SB | 4,100 SB | 4,100 SB | 18,600 SB | 17,000 SB | 50,900 SB |
| | 34,521 ST | | | | | | 34,521 ST |
| | 500 TB | | | | | | 500 TB |
| | 1,000 TT | | | | | | 1,000 TT |
| | <u>261,234</u> | <u>49,050</u> | <u>30,050</u> | <u>30,350</u> | <u>79,200</u> | <u>76,000</u> | <u>525,884</u> |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

SANITATION

70 Modernization of Sanitation Facilities

| | | | | | | | |
|---|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| 1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system. | 3,000 CN | | | | | | 3,000 CN |
| 2 Area 6 Service Building HVAC and Electrical Improvements To determine the optimal solution to replace the existing heating system at the Sanitation Area 6 Service Building and Fleet Shop. | 500 CN | 500CN | 500 CN | | | | 1,500 CN |
| 3 Mechanical Cleaning Support Facility To locate the site for consolidated mechanical cleaning operations. | 500 CN | | | | | | 500 CN |
| 4 Roof Replacement at 26th and Glenwood Replacement of the roof at the Sanitation Facility/Fleet Tire Shop at 26th and Glenwood and associated rehab work. The project will also rehab the building skin and plumbing associated the boiler. | 200 CN | 200CN | 200 CN | | | | 600 CN |
| 5 Streets Department-Wide Facility Improvements The Streets Department will provide efficient management and maintenance of all of its facilities City-wide. | | 750CN | 750 CN | 1,000 CN | 2,000 CN | 2,000 CN | 6,500 CN |
| | 4,200 | 1,450 | 1,450 | 1,000 | 2,000 | 2,000 | 12,100 |

70A. Modernization of Sanitation Facilities-FY22

| | | | | | | | |
|-------------------------------------|----------|--|--|--|--|--|----------|
| See description under line item 70. | 1,700 CT | | | | | | 1,700 CT |
| | 1,700 | | | | | | 1,700 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 70B. Modernization of Sanitation Facilities-FY21 | | | | | | | |
| See description under line item 70. | 3,950 CT | | | | | | 3,950 CT |
| | 3,950 | | | | | | 3,950 |
| 70C. Modernization of Sanitation Facilities-FY20 | | | | | | | |
| See description under line item 70. | 2,200 CT | | | | | | 2,200 CT |
| | 2,200 | | | | | | 2,200 |
| 70D. Modernization of Sanitation Facilities-FY18 | | | | | | | |
| See description under line item 70. | 7 CT | | | | | | 7 CT |
| | 7 | | | | | | 7 |
| Totals - SANITATION | | | | | | | |
| | 4,200 CN | 1,450 CN | 1,450 CN | 1,000 CN | 2,000 CN | 2,000 CN | 12,100 CN |
| | 7,857 CT | | | | | | 7,857 CT |
| | 12,057 | 1,450 | 1,450 | 1,000 | 2,000 | 2,000 | 19,957 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

STREET LIGHTING

71 Street Lighting Improvements

| | | | | | | | |
|--|------------------|------------|--------------|--------------|--------------|--------------|--------------------|
| 1 Street Lighting Improvements Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles. | 500 PB 300 CN | 500CN | 500 CN | 750 CN | 750 CN | 750 CN | 500 PB 3,550 CN |
| 2 Martin Luther King Drive - Street Lighting Improvements Replace direct burial street light poles with new foundations and poles. | 550 CN | | 640 CN | | 680 CN | | 1,870 CN |
| 3 Street Alley Lighting Improvements Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle. | 350 CN | 350CN | 350 CN | 350 CN | 350 CN | 350 CN | 2,100 CN |
| | 1,700 | 850 | 1,490 | 1,100 | 1,780 | 1,100 | 8,020 |

71A. Street Lighting Improvements-FY22

| | | | | | | | |
|-------------------------------------|--------------|--|--|--|--|--|--------------|
| See description under line item 71. | 500 PT | | | | | | 500 PT |
| | 500 CT | | | | | | 500 CT |
| | 1,000 | | | | | | 1,000 |

71B. Street Lighting Improvements-FY21

| | | | | | | | |
|-------------------------------------|------------|--|--|--|--|--|------------|
| See description under line item 71. | 388 CT | | | | | | 388 CT |
| | 500 PT | | | | | | 500 PT |
| | 888 | | | | | | 888 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

72C. Streets Department Facilities-FY19

See description under line item 72.

| | | | | | | |
|--------------|--|--|--|--|--|--------------|
| 681 CT | | | | | | 681 CT |
| 4,000 PT | | | | | | 4,000 PT |
| 4,681 | | | | | | 4,681 |

Totals - STREETS DEPARTMENT FACILITIES

| | | | | | | |
|--------------|------------|------------|------------|------------|------------|--------------|
| 8 CA | | | | | | 8 CA |
| 1,200 CN | 600 CN | 100 CN | 100 CN | 100 CN | 100 CN | 2,200 CN |
| 350 CR | | | | | | 350 CR |
| 1,781 CT | | | | | | 1,781 CT |
| 4,000 PT | | | | | | 4,000 PT |
| 7,339 | 600 | 100 | 100 | 100 | 100 | 8,339 |

TRAFFIC ENGINEERING IMPS

73 Traffic Control

1 Vision Zero

Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives.

| | | | | | | |
|----------|---------|----------|----------|----------|----------|-----------|
| 4,000 FB | 4,000FB | 4,000 FB | 4,000 FB | 4,000 FB | 4,000 FB | 24,000 FB |
| 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| 4,000 SB | 4,000SB | 4,000 SB | 4,000 SB | 4,000 SB | 4,000 SB | 24,000 SB |

2 Signal Synchronization/Modernization

Install and modernize signals at existing and new intersections and replace signal support.

| | | | | | | |
|--------|-------|--------|--------|--------|--------|----------|
| 500 PB | | | | | | 500 PB |
| 200 CN | 500CN | 250 CN | 500 CN | 500 CN | 500 CN | 2,450 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------------------------|-----------------------------|--------------------------------|----------------------------------|----------------------------------|----------------------------------|------------------------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 3 Material Requisition | | | | | | | |
| Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards. | 200 CN 120 CA | 300CN | 250 CN | 500 CN | 500 CN | 500 CN | 2,250 CN 120 CA |
| 4 Traffic Control Equipment Replacement | | | | | | | |
| Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials. | 200 CN | 500CN | 250 CN | 500 CN | 500 CN | 500 CN | 2,450 CN |
| 5 Signal Synchronization - Transit Improvements | | | | | | | |
| Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and implementing transit improvements on five high priority corridors. | 500 CN 1,200 SB 1,200 FB | 500CN 6,000SB 6,000FB | 500 CN 6,000 SB 6,000 FB | 1,000 CN 6,000 SB 6,000 FB | 1,000 CN 6,000 SB 6,000 FB | 1,000 CN 6,000 SB 6,000 FB | 4,500 CN 31,200 SB 31,200 FB |
| 6 City Automated Speed Enforcement | | | | | | | |
| For ongoing citywide safety improvements consistent with Vision Zero objectives. | 5,000 SB | 5,000SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 30,000 SB |
| 7 Automated Red Light Enforcement Project (ARLE) | | | | | | | |
| For ongoing citywide safety improvements consistent with Vision Zero objectives. | 3,000 SB | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB |
| | 21,120 | 30,800 | 30,250 | 31,500 | 31,500 | 31,500 | 176,670 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|-------------------------------------|---------------|--------|--------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 73A. Traffic Control-FY22 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 2,000 | | | | | | 2,000 |
| | CT | | | | | | CT |
| | 500 | | | | | | 500 |
| | PT | | | | | | PT |
| | 4,000 | | | | | | 4,000 |
| | FT | | | | | | FT |
| | 11,200 | | | | | | 11,200 |
| | ST | | | | | | ST |
| | <u>17,700</u> | | | | | | <u>17,700</u> |
| 73B. Traffic Control-FY21 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 800 | | | | | | 800 |
| | CT | | | | | | CT |
| | 4,000 | | | | | | 4,000 |
| | FT | | | | | | FT |
| | 10,000 | | | | | | 10,000 |
| | ST | | | | | | ST |
| | <u>14,800</u> | | | | | | <u>14,800</u> |
| 73C. Traffic Control-FY20 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 3,622 | | | | | | 3,622 |
| | CT | | | | | | CT |
| | 29,481 | | | | | | 29,481 |
| | FT | | | | | | FT |
| | 3,260 | | | | | | 3,260 |
| | PT | | | | | | PT |
| | 20,704 | | | | | | 20,704 |
| | ST | | | | | | ST |
| | <u>57,067</u> | | | | | | <u>57,067</u> |
| 73D. Traffic Control-FY19 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 290 | | | | | | 290 |
| | CT | | | | | | CT |
| | 3,000 | | | | | | 3,000 |
| | FT | | | | | | FT |
| | 3,000 | | | | | | 3,000 |
| | ST | | | | | | ST |
| | <u>6,290</u> | | | | | | <u>6,290</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 73E. Traffic Control-FY18 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 5,761 | | | | | | 5,761 |
| | 5,761 | | | | | | 5,761 |
| 73F. Traffic Control-FY16 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 40 | | | | | | 40 |
| | 40 | | | | | | 40 |
| Totals - TRAFFIC ENGINEERING IMPS | | | | | | | |
| | 120 | | | | | | 120 |
| | 2,100 | 2,800 | 2,250 | 3,500 | 3,500 | 3,500 | 17,650 |
| | 6,752 | | | | | | 6,752 |
| | 5,200 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 55,200 |
| | 40,481 | | | | | | 40,481 |
| | 500 | | | | | | 500 |
| | 3,760 | | | | | | 3,760 |
| | 13,200 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 103,200 |
| | 50,665 | | | | | | 50,665 |
| | 122,778 | 30,800 | 30,250 | 31,500 | 31,500 | 31,500 | 278,328 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|------------------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - STREETS | | | | | | | |
| 267 A | | | | | | | 267 A |
| 3,429 CA | | | | | | | 3,429 CA |
| 39,900 CN | 37,850 CN | 40,140 CN | 48,350 CN | 56,280 CN | 55,600 CN | 278,120 CN | 278,120 CN |
| 15,850 CR | | | | | | 15,850 CR | 15,850 CR |
| 218,748 CT | | | | | | 218,748 CT | 218,748 CT |
| 45,000 FB | 95,800 FB | 80,600 FB | 80,600 FB | 107,600 FB | 106,000 FB | 515,600 FB | 515,600 FB |
| 354,846 FT | | | | | | 354,846 FT | 354,846 FT |
| 3,750 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 15,000 PB | 15,000 PB |
| 16,772 PT | | | | | | 16,772 PT | 16,772 PT |
| 21,800 SB | 34,200 SB | 34,200 SB | 34,200 SB | 48,700 SB | 47,100 SB | 220,200 SB | 220,200 SB |
| 144,029 ST | | | | | | 144,029 ST | 144,029 ST |
| 1,000 TB | | | | | | 1,000 TB | 1,000 TB |
| 2,500 TT | | | | | | 2,500 TT | 2,500 TT |
| 867,891 | 170,100 | 157,190 | 165,400 | 214,830 | 210,950 | 1,786,361 | |



NEW ROUNDABOUT AT INTERSECTION OF FRANKFORD, YORK, AND TRENTON.



TRANSIT



DEPARTMENT PAGE
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MISSION

The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life.

CAPITAL BUDGET TRENDS

The City's tax-supported capital budget commitment to Transit has averaged \$4.5 million over the previous six years. SEPTA's capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities. City funds leverage substantial Federal and Commonwealth dollars.



CAPITAL BUDGET PROJECTS

The FY23 City commitment is \$5.459 million. Over the FY23-28 Capital Program, City tax-supported capital investments of \$34.740 million are projected to match \$1.8 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA's officially-adopted [Strategic Plan and Capital Budget](#), and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth.

Transit ridership and revenues have been negatively impacted by COVID-19 and remain a serious concern. However, maintaining a State of Good Repair continues to be a high priority for SEPTA. Transit projects include improvements to critical infrastructure such as substations, bridges, stations, terminal and maintenance shops. Funds also support scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the addition of multi-level rail cars to increase the capacity of the Regional Rail network, and improvements to the Center City Concourse network. Station ADA accessibility is also high priority, along with plans for a comprehensive bus network redesign. Transit improvements reinforce the convenience of Philadelphia's employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

TRANSIT

TRANSIT IMPROVEMENTS - SEPTA

74 SEPTA Bridge, Track, Signal, and Infrastructure Improvements

| | | | | | | | |
|---|--|--|--|--|--|--|--|
| <hr/> | | | | | | | |
| 1 Infrastructure Safety Renewal Program (ISRP) (ALL) Provide for restoration of SEPTA's transit and railroad infrastructure to a state of good repair. | 1,244 CN 188 TO 46,248 SO | 1,249CN 460TO 51,291SO | 1,272 CN 469 TO 52,259 SO | 1,296 CN 478 TO 53,226 SO | 1,319 CN 487 TO 54,194 SO | 1,343 CN 495 TO 55,162 SO | 7,723 CN 2,577 TO 312,380 SO |
| <hr/> | | | | | | | |
| 2 State of Good Repair Program (ALL) Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance system capabilities and safety. | 39,599 FO 696 CN 374 TO 26,551 SO | 28,225FO 907CN 314TO 36,647SO | 34,601 FO 1,145 CN 396 TO 46,249 SO | 31,120 FO 1,181 CN 410 TO 47,629 SO | 33,633 FO 1,193 CN 411 TO 48,137 SO | 24,000 FO 1,228 CN 417 TO 49,387 SO | 191,178 FO 6,350 CN 2,322 TO 254,600 SO |
| <hr/> | | | | | | | |
| 3 Maintenance & Transportation Facilities and Roofs Improve SEPTA's bus and rail maintenance shops, facilities maintenance shops and office buildings to bring facilities and systems to a state of good repair. | 19,154 FO 484 CN 106 TO 15,761 SO | 7,124FO 637CN 170TO 24,212SO | 6,783 FO 870 CN 239 TO 33,289 SO | 3,064 FO 443 CN 123 TO 16,960 SO | 3,210 FO 452 CN 125 TO 17,326 SO | 3,502 FO 502 CN 138 TO 19,212 SO | 42,837 FO 3,388 CN 901 TO 126,760 SO |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 4 Regional Rail Substation Improvements (RRD) | | | | | | | |
| Replace components of the traction power supply system for SEPTA's Regional Rail service. | 763 CN | 468CN | 237 CN | 229 CN | 316 CN | 229 CN | 2,242 CN |
| | 161 TO | 155TO | 93 TO | 77 TO | 114 TO | 4 TO | 604 TO |
| | 27,766 SO | 18,689SO | 9,920 SO | 8,912 SO | 12,873 SO | 6,718 SO | 84,878 SO |
| | 24,361 FO | 15,833FO | 15,290 FO | 28,837 FO | 17,409 FO | 27,766 FO | 129,496 FO |
| <hr/> | | | | | | | |
| 5 Regional Rail Signal System Modernization (RRD) | | | | | | | |
| Provide for modernization of the train signal systems for Regional Rail lines, including installation of Automatic Train Control, Positive Train Control and signal power reinforcements. | 1,375 FO | 6,182FO | 3,597 FO | 3,197 FO | 1,135 FO | 800 FO | 16,286 FO |
| | 15 CN | 18CN | 16 CN | 15 CN | 15 CN | 15 CN | 94 CN |
| | 7 TO | 234TO | 231 TO | 206 TO | 73 TO | 52 TO | 803 TO |
| | 608 SO | 1,524SO | 653 SO | 580 SO | 206 SO | 145 SO | 3,716 SO |
| <hr/> | | | | | | | |
| 6 Regional Rail Division Bridge Improvement Program (RRD) | | | | | | | |
| Provide for the rehabilitation or replacement of bridges, restoring bridges to a state of good repair. | 9,791 FO | 18,992FO | 25,932 FO | 13,736 FO | 16,000 FO | 18,840 FO | 103,291 FO |
| | 140 CN | 330CN | 415 CN | 490 CN | 467 CN | 550 CN | 2,392 CN |
| | 33 TO | 141TO | 178 TO | 210 TO | 200 TO | 236 TO | 998 TO |
| | 6,045 SO | 14,147SO | 17,790 SO | 21,005 SO | 20,020 SO | 23,577 SO | 102,584 SO |
| | 221,470 | 227,949 | 251,924 | 233,424 | 229,315 | 234,318 | 1,398,400 |
| <hr/> | | | | | | | |
| 74A. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY22 | | | | | | | |
| See description under line item 74. | 2,424 CT | | | | | | 2,424 CT |
| | 2,424 | | | | | | 2,424 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

74B. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY19

See description under line item 74.

| | | | | | | |
|-------|--|--|--|--|--|-------|
| 28 CT | | | | | | 28 CT |
| 28 | | | | | | 28 |

74C. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY15

See description under line item 74.

| | | | | | | |
|------|--|--|--|--|--|------|
| 1 CT | | | | | | 1 CT |
| 1 | | | | | | 1 |

75 SEPTA Station and Parking Improvements

1 Railroad and Transit Stations and Parking Improvements
Renovate various railroad and transit stations, including improvements to parking facilities.

| | | | | | | |
|-----------|----------|----------|--------|----------|-----------|-----------|
| 4,823 FO | 4,031FO | | | | | 8,854 FO |
| 1,092 CN | 834CN | 347 CN | 35 CN | 291 CN | 396 CN | 2,995 CN |
| 91 TO | 10TO | | | | 1 TO | 102 TO |
| 33,912 SO | 24,133SO | 9,677 SO | 967 SO | 8,144 SO | 11,077 SO | 87,910 SO |

2 Station Accessibility Program (CTD)
Make ADA accessibility improvements to 40th Street, Arrott Transportation Center (Margaret-Orthodox), Susquehanna-Dauphin, Tasker-Morris, and Erie Stations.

| | | | | | | |
|-----------|----------|-----------|-----------|-----------|-----------|------------|
| 4,255 FO | 18,592FO | 40,663 FO | 37,909 FO | 21,276 FO | 24,028 FO | 146,723 FO |
| 12,489 SO | 13,153SO | 20,187 SO | 16,628 SO | 17,811 SO | 22,805 SO | 103,073 SO |
| 843 CN | 1,051CN | 1,128 CN | 1,131 CN | 1,078 CN | 1,068 CN | 6,299 CN |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 3 City Transit Division Loop Improvements (CTD) Provide for improvements to SEPTA bus loops in Philadelphia. | 1 TO | 7TO | 13 TO | 26 TO | 17 TO | | 64 TO |
| | 82 CN | 78CN | 155 CN | 311 CN | 203 CN | 85 CN | 914 CN |
| | 2,276 SO | 2,551SO | 5,041 SO | 10,113 SO | 6,602 SO | 2,551 SO | 29,134 SO |
| <hr/> | | | | | | | |
| 4 City Hall Station and 15th Street Renovations (CTD) Rehabilitate City Hall Station on the Broad Street Line and renovations to 15th Street Station on the Market-Frankford Line. | 5 CN | 92CN | 74 CN | 721 CN | 587 CN | 495 CN | 1,974 CN |
| | 150 SO | 2,758SO | 2,214 SO | 21,639 SO | 17,603 SO | 14,850 SO | 59,214 SO |
| | 60,019 | 67,290 | 79,499 | 89,480 | 73,612 | 77,356 | 447,256 |

| | | | | | | | |
|--|------------|--|--|--|--|--|------------|
| 75A. SEPTA Station and Parking Improvements-FY22 See description under line item 75. | 868 CT | | | | | | 868 CT |
| | 868 | | | | | | 868 |

| 76 SEPTA Passenger Information, Communications, and System Controls | | | | | | | |
|---|---------------|--------------|--------------|--------------|---------------|---------------|---------------|
| <hr/> | | | | | | | |
| 1 SEPTA Key (New Payment Technologies) (ALL) Design and implement phase 2 of a fare collection system that will replace and/or enhance the entire array of current revenue collection equipment. | 13,882 FO | 7,475FO | 7,600 FO | 7,980 FO | 8,379 FO | 8,798 FO | 54,114 FO |
| | 95 CN | 51CN | 52 CN | 54 CN | 57 CN | 60 CN | 369 CN |
| | 13 TO | 7TO | 9 TO | 10 TO | 11 TO | 11 TO | 61 TO |
| | 3,359 SO | 1,809SO | 1,839 SO | 1,931 SO | 2,027 SO | 2,128 SO | 13,093 SO |
| | 17,349 | 9,342 | 9,500 | 9,975 | 10,474 | 10,997 | 67,637 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

76A. SEPTA Passenger Information, Communications, and System Controls-FY22

See description under line item 76.

| | |
|-------|-------|
| 37 CT | 37 CT |
| 37 | 37 |

77 Rail Vehicle / Equipment Acquisition and Improvement Program

1 Locomotives and Regional Rail Cars
 Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth.

77A. Rail Vehicle / Equipment Acquisition and Improvement Program-FY22

See description under line item 77.

| | |
|--------|--------|
| 169 CT | 169 CT |
| 169 | 169 |

Totals - TRANSIT IMPROVEMENTS - SEPTA

| | | | | | | |
|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 5,459 CN | 5,715 CN | 5,711 CN | 5,906 CN | 5,978 CN | 5,971 CN | 34,740 CN |
| 3,527 CT | | | | | | 3,527 CT |
| 117,240 FO | 106,454 FO | 134,466 FO | 125,843 FO | 101,042 FO | 107,734 FO | 692,779 FO |
| 175,165 SO | 190,914 SO | 199,118 SO | 199,590 SO | 204,943 SO | 207,612 SO | 1,177,342 SO |
| 974 TO | 1,498 TO | 1,628 TO | 1,540 TO | 1,438 TO | 1,354 TO | 8,432 TO |
| 302,365 | 304,581 | 340,923 | 332,879 | 313,401 | 322,671 | 1,916,820 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - TRANSIT | | | | | | | |
| | 5,459 CN | 5,715 CN | 5,711 CN | 5,906 CN | 5,978 CN | 5,971 CN | 34,740 CN |
| | 3,527 CT | | | | | | 3,527 CT |
| | 117,240 FO | 106,454 FO | 134,466 FO | 125,843 FO | 101,042 FO | 107,734 FO | 692,779 FO |
| | 175,165 SO | 190,914 SO | 199,118 SO | 199,590 SO | 204,943 SO | 207,612 SO | 1,177,342 SO |
| | 974 TO | 1,498 TO | 1,628 TO | 1,540 TO | 1,438 TO | 1,354 TO | 8,432 TO |
| | 302,365 | 304,581 | 340,923 | 332,879 | 313,401 | 322,671 | 1,916,820 |



COMPLETED RENOVATIONS TO 5TH STREET STATION
SEPTA MARKET-FRANKFORD LINE

WATER



DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/
PHILADELPHIA-WATER-DEPARTMENT/](https://phila.gov/departments/philadelphia-water-department/)

MISSION

The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial, and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

CAPITAL BUDGET TRENDS

The PWD does not utilize the City's general tax-supported capital dollars, instead relying on self-supporting bond issuances (XN funds), operating revenues (XR), and grants from Federal and Commonwealth programs. Over the six-year period FY17-FY22, PWD's overall annual budget-year appropriations, including carryforward funds, averaged over \$800 million.



CAPITAL BUDGET PROJECTS

The FY23-28 Capital Program includes a \$4.575 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.476 billion for treatment plant improvements, \$1.257 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$902 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues would be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change. More information can be found at:

www.phillywatersheds.org/



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

WATER

COLLECTOR SYSTEMS - CAPITAL

78 Improvements to Collector System

1 Collector System Improvements

Reconstruct and rehabilitate the public collection system citywide and construction of storm flood relief sewers to mitigate flooding in sections of the city that flood during major storms.

| | | | | | | |
|------------|-----------|------------|------------|------------|------------|--------------|
| 26,747 XR | 6,500XR | 7,500 XR | 9,500 XR | 9,500 XR | 9,500 XR | 69,247 XR |
| 100 FB | 100FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| 100 SB | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| 143,253 XN | 169,500XN | 173,500 XN | 250,500 XN | 255,500 XN | 261,500 XN | 1,253,753 XN |
| 100 TB | 100TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |

2 Expansion of Collector System

Extend the public collection system citywide.

| | | | | | | |
|--------|-------|--------|--------|--------|--------|----------|
| 10 PB | 10PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| 550 XN | 550XN | 550 XN | 550 XN | 550 XN | 550 XN | 3,300 XN |

| | | | | | | |
|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 170,860 | 176,860 | 181,860 | 260,860 | 265,860 | 271,860 | 1,328,160 |
|----------------|----------------|----------------|----------------|----------------|----------------|------------------|

78A. Improvements to Collector System-FY22

See description under line item 78.

| | |
|---------------|---------------|
| 225 XR | 225 XR |
| 33,756 XT | 33,756 XT |
| 33,981 | 33,981 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|---------------|--------|--------|--------|--------|--------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 78B. Improvements to Collector System-FY21 | | | | | | | |
| See description under line item 78. | | | | | | | |
| | 35 TT | | | | | | 35 TT |
| | 84,148 XT | | | | | | 84,148 XT |
| | <u>84,183</u> | | | | | | <u>84,183</u> |
| 78C. Improvements to Collector System-FY20 | | | | | | | |
| See description under line item 78. | | | | | | | |
| | 10,098 XR | | | | | | 10,098 XR |
| | <u>10,098</u> | | | | | | <u>10,098</u> |
| 78D. Improvements to Collector System-FY17 | | | | | | | |
| See description under line item 78. | | | | | | | |
| | 100 XR | | | | | | 100 XR |
| | <u>100</u> | | | | | | <u>100</u> |
| 78E. Improvements to Collector System-FY16 | | | | | | | |
| See description under line item 78. | | | | | | | |
| | 105 XR | | | | | | 105 XR |
| | <u>105</u> | | | | | | <u>105</u> |
| 78F. Improvements to Collector System-FY14 | | | | | | | |
| See description under line item 78. | | | | | | | |
| | 29 XR | | | | | | 29 XR |
| | <u>29</u> | | | | | | <u>29</u> |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - COLLECTOR SYSTEMS - CAPITAL | | | | | | | |
| 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| 35 TT | | | | | | | 35 TT |
| 143,803 XN | 170,050 XN | 174,050 XN | 251,050 XN | 256,050 XN | 262,050 XN | 1,257,053 XN | |
| 37,304 XR | 6,500 XR | 7,500 XR | 9,500 XR | 9,500 XR | 9,500 XR | 79,804 XR | |
| 117,904 XT | | | | | | 117,904 XT | |
| | 299,356 | 176,860 | 181,860 | 260,860 | 265,860 | 271,860 | 1,456,656 |

CONVEYANCE SYSTEMS - CAPITAL

79 Improvements to Conveyance System

1 Reconstruction of Conveyance Systems
Reconstruct water mains throughout the city.

| | | | | | | | |
|------------|-----------|------------|------------|------------|------------|------------|--------|
| 100 FB | 100FB | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| 100 SB | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| 108,300 XN | 113,300XN | 307,300 XN | 112,300 XN | 120,300 XN | 110,300 XN | 871,800 XN | |
| 14,500 XR | 6,500XR | 7,500 XR | 9,500 XR | 9,500 XR | 9,500 XR | 57,000 XR | |

2 Meter Replacement
Purchase water meters to replace obsolete meters.

| | | | | | | | |
|----------|---------|----------|----------|----------|----------|-----------|--|
| 5,000 XN | 5,000XN | 5,000 XN | 5,000 XN | 5,000 XN | 5,000 XN | 30,000 XN | |
|----------|---------|----------|----------|----------|----------|-----------|--|

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains. | 10 PB 50 XN | 10PB 50XN | 10 PB 50 XN | 10 PB 50 XN | 10 PB 50 XN | 10 PB 50 XN | 60 PB 300 XN |
| | 128,060 | 125,060 | 320,060 | 127,060 | 135,060 | 125,060 | 960,360 |

| | | | | | | | |
|---|---------------|--|--|--|--|--|---------------|
| 79A. Improvements to Conveyance System-FY22 See description under line item 79. | 35,050 XT | | | | | | 35,050 XT |
| | 35,050 | | | | | | 35,050 |

| | | | | | | | |
|---|--------------------|--|--|--|--|--|--------------------|
| 79B. Improvements to Conveyance System-FY21 See description under line item 79. | 52 XR 53,317 XT | | | | | | 52 XR 53,317 XT |
| | 53,369 | | | | | | 53,369 |

| | | | | | | | |
|---|---------------|--|--|--|--|--|---------------|
| 79C. Improvements to Conveyance System-FY20 See description under line item 79. | 35,000 XT | | | | | | 35,000 XT |
| | 35,000 | | | | | | 35,000 |

| Totals - CONVEYANCE SYSTEMS - CAPITAL | | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| | 113,350 XN | 118,350 XN | 312,350 XN | 117,350 XN | 125,350 XN | 115,350 XN | 902,100 XN |
| | 14,552 XR | 6,500 XR | 7,500 XR | 9,500 XR | 9,500 XR | 9,500 XR | 57,052 XR |
| | 123,367 XT | | | | | | 123,367 XT |
| | 251,479 | 125,060 | 320,060 | 127,060 | 135,060 | 125,060 | 1,083,779 |

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

GENERAL - CAPITAL

80 Engineering and Material Support

1 Engineering and Administration
Provide staffing for Construction, Design and Survey Units.

14,321 XR 14,321XR 14,321 XR 14,321 XR 14,321 XR 14,321 XR 85,926 XR

2 Vehicles
Replace Water Department vehicles that have exceeded their useful life.

12,000 XR 12,000XR 12,000 XR 12,000 XR 12,000 XR 12,000 XR 72,000 XR

26,321 26,321 26,321 26,321 26,321 26,321 157,926

80A. Engineering and Material Support-FY22

See description under line item 80.

8,211 XR 8,211 XR

8,211 8,211

80B. Engineering and Material Support-FY21

See description under line item 80.

4,258 XR 4,258 XR

4,258 4,258

Totals - GENERAL - CAPITAL

38,790 XR 26,321 XR 26,321 XR 26,321 XR 26,321 XR 26,321 XR 170,395 XR

38,790 26,321 26,321 26,321 26,321 26,321 170,395

| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

TREATMENT FACILITIES - CAPITAL

81 Improvements to Treatment Facilities

1 Improvements to Treatment Facilities
 Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities.

| | | | | | | |
|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 50 FB | 50FB | 50 FB | 50 FB | 50 FB | 50 FB | 300 FB |
| 50 SB | 50SB | 50 SB | 50 SB | 50 SB | 50 SB | 300 SB |
| 251,021 XN | 317,774XN | 159,959 XN | 444,347 XN | 184,221 XN | 119,221 XN | 1,476,543 XN |
| 3,879 XR | 8,126XR | 7,941 XR | 10,553 XR | 10,679 XR | 10,679 XR | 51,857 XR |
| 255,000 | 326,000 | 168,000 | 455,000 | 195,000 | 130,000 | 1,529,000 |

81A. Improvements to Treatment Facilities-FY22

See description under line item 81.

| | |
|----------------|----------------|
| 500 XR | 500 XR |
| 162,791 XT | 162,791 XT |
| 163,291 | 163,291 |

81B. Improvements to Treatment Facilities-FY21

See description under line item 81.

| | |
|----------------|----------------|
| 60,600 XR | 60,600 XR |
| 110,693 XT | 110,693 XT |
| 171,293 | 171,293 |

81C. Improvements to Treatment Facilities-FY20

See description under line item 81.

| | |
|------------|------------|
| 678 XR | 678 XR |
| 678 | 678 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|----------------|----------------|----------------|----------------|----------------|------------------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - TREATMENT FACILITIES - CAPITAL | | | | | | | |
| 50 FB | 50 FB | 50 FB | 50 FB | 50 FB | 50 FB | 50 FB | 300 FB |
| 50 SB | 50 SB | 50 SB | 50 SB | 50 SB | 50 SB | 50 SB | 300 SB |
| 251,021 XN | 317,774 XN | 159,959 XN | 444,347 XN | 184,221 XN | 119,221 XN | 1,476,543 XN | |
| 65,657 XR | 8,126 XR | 7,941 XR | 10,553 XR | 10,679 XR | 10,679 XR | 113,635 XR | |
| 273,484 XT | | | | | | | 273,484 XT |
| 590,262 | 326,000 | 168,000 | 455,000 | 195,000 | 130,000 | 1,864,262 | |
| TOTALS - WATER | | | | | | | |
| 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 1,500 FB |
| 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 120 PB |
| 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 1,500 SB |
| 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| 35 TT | | | | | | | 35 TT |
| 508,174 XN | 606,174 XN | 646,359 XN | 812,747 XN | 565,621 XN | 496,621 XN | 3,635,696 XN | |
| 156,303 XR | 47,447 XR | 49,262 XR | 55,874 XR | 56,000 XR | 56,000 XR | 420,886 XR | |
| 514,755 XT | | | | | | | 514,755 XT |
| 1,179,887 | 654,241 | 696,241 | 869,241 | 622,241 | 553,241 | 4,575,092 | |

ZOO



DEPARTMENT PAGE

WWW.PHILADELPHIAZOO.ORG

MISSION

The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.

CAPITAL BUDGET TRENDS

The Zoo received an annual average of \$1.1 million in City tax-supported capital funding in FY17-FY22.



CAPITAL BUDGET PROJECTS

The Zoo’s master plan serves as the foundation for capital investments from the City and from private and institutional partners. While the plan remains in development, the Capital Program call for City tax-supported funding totaling \$14.5 million In FY 23-28 to make improvements to various City-owned components of the Zoo and to help leverage private and philanthropic contributions.



| 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

ZOO

PHILADELPHIA ZOO - CAPITAL

82 Philadelphia Zoo Facility and Infrastructure Improvements

| | | | | | | | |
|---|-----------------|--------------|--------------|--------------|--------------|--------------|-------------------|
| 1 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings. | 24 CA 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 24 CA 3,000 CN |
| 2 City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings. | 500 CN | 500CN | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 4,500 CN |
| 3 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 4 City-owned Building Renovation Interior Renovations Renovations to multiple infrastructure systems in City-owned buildings. | 500 CN | 500CN | 500 CN | 500 CN | 1,000 CN | 1,000 CN | 4,000 CN |
| | 2,024 | 2,000 | 2,000 | 2,500 | 3,000 | 3,000 | 14,524 |

82A. Philadelphia Zoo Facility and Infrastructure Improvements-FY22

| | | | | | | | |
|-------------------------------------|--------------|--|--|--|--|--|--------------|
| See description under line item 82. | 2,500 CT | | | | | | 2,500 CT |
| | 5,000 PT | | | | | | 5,000 PT |
| | 7,500 | | | | | | 7,500 |

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2023 - 2028 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 82B. Philadelphia Zoo Facility and Infrastructure Improvements-FY21 | | | | | | | |
| See description under line item 82. | | | | | | | |
| | 263 CT | | | | | | 263 CT |
| | 263 | | | | | | 263 |
| 82C. Philadelphia Zoo Facility and Infrastructure Improvements-FY20 | | | | | | | |
| See description under line item 82. | | | | | | | |
| | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 82D. Philadelphia Zoo Facility and Infrastructure Improvements-FY19 | | | | | | | |
| See description under line item 82. | | | | | | | |
| | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| Totals - PHILADELPHIA ZOO - CAPITAL | | | | | | | |
| | 24 CA | | | | | | 24 CA |
| | 2,000 CN | 2,000 CN | 2,000 CN | 2,500 CN | 3,000 CN | 3,000 CN | 14,500 CN |
| | 2,778 CT | | | | | | 2,778 CT |
| | 5,000 PT | | | | | | 5,000 PT |
| | 9,802 | 2,000 | 2,000 | 2,500 | 3,000 | 3,000 | 22,302 |
| TOTALS - ZOO | | | | | | | |
| | 24 CA | | | | | | 24 CA |
| | 2,000 CN | 2,000 CN | 2,000 CN | 2,500 CN | 3,000 CN | 3,000 CN | 14,500 CN |
| | 2,778 CT | | | | | | 2,778 CT |
| | 5,000 PT | | | | | | 5,000 PT |
| | 9,802 | 2,000 | 2,000 | 2,500 | 3,000 | 3,000 | 22,302 |

APPENDIX 1

CAPITAL PROGRAM

AND

BUDGET PROCESS



The Director of Finance is the chief financial and budget officer of the City and is responsible for the financial functions of the City, including the development of the annual operating budget, the capital budget, and capital program as well as other financial functions. The Budget Office within the Office of the Director of Finance oversees the preparation of the operating and capital budgets. Once the operating and capital budgets are adopted, the Budget Office is responsible for monitoring operating spending by expenditure class code, department, and fund, and the capital budget by projects, budget lines, funding, historical records of bid awards, cost overruns, as well as other fiscal and project information.

The Charter requires that, at least 30 days before the end of each fiscal year, City Council must adopt by ordinance an Operating Budget and Capital Budget for the ensuing fiscal year and a Capital Program for the next six years. There are no consequences for budget passed during the final 30 days of the fiscal year, but passage must occur prior to any spending

The Operating Budget and Capital Budget bills must be signed into law by the Mayor like any other ordinance, although the Charter does authorize a line item veto for budget bills. A budget process timeline is shown below:

CITY OF PHILADELPHIA ANNUAL BUDGET PROCESS

The City of Philadelphia's fiscal year (FY) runs from July 1 to June 30

JULY

July 1st - Fiscal Year Begins

Controller provides opinions on the Five Year Plan to PICA
PICA votes on the Five Year Plan within 30 days of passage

Capital and Operating
Budget calls and meetings



OCTOBER - DECEMBER

October: Capital Budget call

November: Capital Budget meetings held with departments and Current Fiscal Year Q1 QCMR released

December: Operating Budget call and meetings held with departments

Capital and Operating Budget adjustments made by Council
PICA Budget Meetings
City Council Budget Hearings
City Council passes Budget



MARCH - JUNE

May: City Council holds Capital and Operating Budget hearings and Current Fiscal Year Q3 QCMR released; PICA conducts meetings with City departments on the upcoming budget

June: City Council Budget hearings end; City Council passes annual Budget



Normal Business Operations

JULY - SEPTEMBER

August: Prior Fiscal Year Q4 Quarterly City Manager's Report (QCMR) released



Operating Budget meetings continue
Gather public input from community stakeholders to understand the requests and community needs
Capital and Operating Budget formulation
Recommendations prepared for the Mayor
Mayor's Budget Address
City Council Budget Hearings

JANUARY - APRIL

January: Operating Budget meetings with departments continue

February: Current Fiscal Year Q2 QCMR released

February/March: Internal deliberations for Capital and Operating Budget. Recommendations prepared for the Mayor

April: Mayor delivers proposed Operating Budget, Five Year Plan, and Capital Budget and Program¹

JUNE

June 30th - Fiscal Year Ends

The chart below notes the differences between the operating budget versus the capital budget:

| OPERATING BUDGET AND FIVE YEAR PLAN | CAPITAL PROGRAM AND BUDGET |
|--|--|
| Annual budget, which is included in five year plan for longer-term fiscal stability | Annual budget, which is included in six-year program for future planning purposes |
| Appropriations do not carry forward from prior years | Carryforward funding from year to year |
| Includes all City departments | Only includes City departments with capital projects |
| Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund) | One class with different funding sources (for example, GO funds and private funds) |

With Program-Based Budgeting, coordination of operating-related costs with capital investments has been made stronger. For example, staffing increases in Class 100 have a direct impact on capital investments. If the City is increasing the number of firefighters or paramedics, then this should be timed with any future engine or medic unit vehicle purchases. Similarly, when assets are being decommissioned or acquired, utility costs should be factored in the Operating Budget during the transition period. Transfers of appropriations between budget lines must be approved by City Council, and the overall amount appropriated by the budget in any fiscal year cannot be increased absent special circumstances. Any capital appropriations that are not spent or encumbered at year-end must be either carried forward to the next fiscal year (for upcoming use) or are canceled.

RACIAL EQUITY IN THE BUDGET PROCESS

To embed racial equity in the internal budget process, the Budget Office in coordination with the Office of Diversity, Equity, and Inclusion incorporates a racial equity lens into the budget process. This includes:

- ▲ **Minority Contracting Goals:** Operating budget meetings include goal setting for spending with minority, women, and disabled-owned businesses. Goal setting previously was independent of the budget process.
- ▲ **Revenue Impact Disparity Analysis:** As the City considers any new revenue streams or changes to existing rates, the anticipated impacts on communities of color, low-wealth communities, and diverse businesses are evaluated and considered as part of the decision-making process.

- ▲ **Connecting Funding Requests & Racial Equity:** Departments requesting new operating or capital funding are asked about the impacts on racial disparities, looking for both quantitative and qualitative information. These questions have been refined and expanded and apply to requests for new funding, existing funding, and spending reduction scenarios and are included in the [Budget Detail](#).
- ▲ **Budget Equity Committee:** This committee reviews budget proposals with the goal of assessing the equity impact of proposals on Philadelphia’s communities of color and low-wealth communities.
- ▲ **More opportunities for People Outside City Government to Influence Budget Proposals:** In partnership with the Mayor’s Office of Public Engagement and staff throughout City government, feedback is gathered early in the budget development process through focus groups with community organizations, business leadership, the City’s frontline employees, and other groups with the goal of hearing from more voices and perspective during the budget process.

FY23 BUDGET CALL RACIAL INQUIRY

These principles and procedures were incorporated in the FY23 Operating Budget Call. Departments are asked to submit information about costs related to continuing existing service, provide justifications for requests for funding for new or expanded programs, and develop spending reduction scenarios. To meet the City’s vision where race is not a determinant of success, and everyone thrives, including LGBTQ+ individuals, women, people with disabilities, low-income households and other historically marginalized and underrepresented groups in Philadelphia, departments were provided a set of questions about racial equity as part of the FY23 Budget Call. These measures were put in place for the City to aim to be more diligent and intentional about creating conditions to dampen historic inequities and improving outcomes for all residents.

Racially equitable budget requests may include:

- Those that support programs or services designed to advance equity
- Increase transit and mobility options
- Improve access to facilities and programs
- Increase diverse representation at all leadership levels and advance a more inclusive workspace
- Minimize negative impacts for communities of color, and other marginalized groups.

FY23 BUDGET CALL RACIAL INQUIRY

Building off the inquiry surrounding City department budgets and racial equity, the City engaged in a comprehensive community engagement process. The City replaced last year's Budget survey process to engage with focus groups to be more demographically representative of Philadelphia communities. While this approach did not allow for as many people to engage in this deeper process of engagement, it did better reflect a wider representation of Philadelphians' preferences and priorities.

The City adjusted outreach approaches to better engage Black and Brown Philadelphians by holding focus group sessions that were more demographically representative than past outreach efforts, and by hosting a budget-focused virtual town hall. This approach provided deeper quality engagement with a demographically representative group of Philadelphians, but this also meant that fewer individuals were involved in the process because the nature of running community focus groups requires more in-depth preparation versus blanketed online surveys. COVID-19 required focus groups to occur online, with outreach reliant primarily on social media accounts and targeted in person flyer and material drop offs.

Emphasis on accessibility, community outreach, equitable engagement, providing more sessions for residents, as well as financial compensation were key focuses of the FY23 Budget Engagement Plan. Although the sessions had to be held virtually due to COVID-19 health concerns, this year's engagement provided more opportunities for residents to have their voice heard, City employees to reflect their experiences and share insight, and grass-top leaders to share their expertise. In addition to adjusting strategies to increase equitable engagement, the City utilized strategies to increase language, digital, and disability access in the engagement process.

FY23 BUDGET COMMUNITY ENGAGEMENT PLAN

The City held over 20 community engagement sessions with 500+ community members. Participants ranged from residents, leaders from businesses, non-profits, arts and cultural organizations, as well as City employees across departments to share their thoughts, concerns, and ideas.

Community focus group sessions covered citywide concerns, perspective, lived experiences, providing the public with insight to how the City budget works and idea sharing for citywide issues. Overall, this process was an advancement in terms of garnering more diverse perspectives, identities, experiences and ideas of Philadelphian resident. However, further effort is needed to engage members of immigrant communities, hourly workers, and others who have been left out of these conversations. Below is an overview of the variety of engagement sessions conducted by the Budget Office followed by the priorities and concerns voices by each group.

ENGAGEMENT CONDUCTED

- ▲ Nine Community Focus Groups with 94 community members and One Virtual Town Hall with 188 community members. *Community Focus groups compared to FY22 efforts, tripled the share of Black Philadelphian's participating to 36 percent overall.*
- ▲ Five Grasstops Focus Groups with 70+ representatives from business, arts, and City boards present
- ▲ Six Employee Focus Groups with 140+ City employees

PRIORITIES, PREFERENCES AND OVERALL CONCERNS

The most common themes from all the sessions were: public spaces, public safety, streets and sanitation, and racial equity. A breakdown by engagement type is shown below.

▲ Community Focus Groups & Town Hall

- Public Safety
- Public Spaces & Parks
- Street & Sanitation
- Racial Equity

▲ Grasstops Focus Groups


- Arts & Culture
- Public Safety
- Racial Equity
- Streets & Sanitation

▲ City Employee Focus Groups

- Education
- Racial Equity
- Public Safety
- Streets & Sanitation

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APPENDIX II



CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES

REVISED OCTOBER 2, 2020

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

SECTION A: LONG-TERM DEBT/LOAN FUNDS

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

Acquisition refers to the purchase of land, buildings, equipment or machinery for City ownership:

- ▲ The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.
- ▲ Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.
- ▲ Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

Construction refers to building, erecting, or installing tangible assets that are owned by the City:

- ▲ Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.
- ▲ The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.
- ▲ The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.
- ▲ When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- ▲ Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

Improvements refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

- ▲ Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- ▲ Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.
- ▲ Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, **improvement projects on property not owned by the City are not eligible for loan funding.** However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

- ▲ Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.
- ▲ Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.
- ▲ The site improvement project and its attendant housing, street, water/sewer, or commercial development or redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Recommended Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

- ▲ The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.
- ▲ The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.
- ▲ Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.


SECTION B: OTHER FUNDING SOURCES

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

- ▲ **Useful Life.** The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.
- ▲ **Purpose.** The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.
- ▲ **Cost.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.
- ▲ **Other.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.

ADDENDUM TO CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES FOR INFORMATION TECHNOLOGY



MARCH 21, 2014
.....

Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.

▲ **Hardware.** Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

▲ **Software.** In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

▲ **Hardware.** Because GASB 51 includes software that is “licensed” as well as “purchased” to be capital eligible, the configuration/implementation cost component of cloud solutions can be funded with loan funds in Software as a Service (SaaS) solutions provided the total project cost is greater than \$15,000. Also, the annual license fees of the cloud solutions can be funded with loan funds if the cost is clearly broken out and delineated. Project planning, training costs and annual maintenance fees including those incurred during implementation cannot be funded with loan funds.







Infrastructure components of SaaS solutions, such as the server, rack, hosted network equipment, and the cost to lease the off-premise hosting space are included in the ongoing operational maintenance and service charges and are not capital eligible. This in no way limits the purchase of servers with capital dollars as detailed earlier in the guidelines. Furthermore, Infrastructure as a Service (IaaS) cloud

Cloud-based solutions must have a useful life of five years to be capital eligible in addition; the useful life of the cloud-based asset is constrained to the maximum length of the contract extensions for the cloud solutions.

▲ **Software Consultants.** The cost of purchasing or paying a vendor to develop either new or modified application software, including the cost of requirements definition, design, coding, configuration, interface development, implementation and testing is capital eligible. In general, the use of consultants can only be funded through capital when the consultant adds value to the software itself such as when a vendor is hired to implement the selected software or a vendor is selected for data conversion as a requirement for the new system. This would exclude advisors/consultants for schedules or budget management because this does not add value to the software. Additionally, other consulting costs associated with preliminary project planning including writing RFQs, RFIs and RFPs, demonstration of potential systems, system training and general annual maintenance fees cannot be funded with loan funds.

▲ **Departmental Operations.** The cost of business and operational planning studies related to software projects are not capital eligible. In addition, any departmental business process reengineering costs are also not capital eligible.

These ratios are shown below, both historically and projected:

| |  TARGET |  2018 |  2019 |  2020 |  2021 (1 ST QRT QCMR EST.) |  2022 (PROPOSED) |
|--|---|---|---|---|---|---|
| Tax Supported Debt Service (excluding Pension Bonds)¹ | 6% | 6.0% | 5.4% | 5.2% | 5.8% | 5.5% |
| Tax Supported Debt Service plus other Fixed Playments² | 7% | 6.6% | 6.0% | 5.7% | 6.3% | 6.0% |
| Tax Supported Debt Service plus other Fixed Playments and Pension Costs³ | 20% | 21.9% | 20.6% | 19.0% | 19.0% | 19.3% |
| Variable Rate Debt as % of General Fund Debt | 35% | 9.5% | 9.7% | 4.7% | 4.7% | 4.1% |
| Un-hedged Variable Rate Debt as % of General Fund Debt⁴ | 15% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

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¹“Tax Supported Debt Service” is defined as debt service on general obligation bonds and other tax-supported debt less any self-supporting general obligation debt. This excludes PICA debt service, other fixed payments, and all pension related obligations.

²This measure includes fixed payments to other entities, including amounts payable by the City under the Convention Center Operation Agreement among the City, State, and the Pennsylvania Convention Center Authority (\$15 million annually), and other fixed costs such as the Eagles Stadium Operating and Expense Reimbursement (\$7 million to \$12 million annually). This excludes PICA debt service, and all pension related obligations.

³This measure includes pension obligation debt service, and the portion of the MMO that goes toward paying the unfunded liability (MMO less normal cost). While a target of 20% is higher than is preferable, it is the lowest threshold that allows the City to continue to invest in its infrastructure, given the large proportion of the budget that is consumed by pension costs. This ratio is in line with large cities rated in the ‘A’ category by Moody’s.

⁴This limitation should be calculated separately for General Fund-supported debt, Airport Revenue Bonds, Water and Wastewater Revenue Bonds, and Gas Works Revenue Bonds. When deciding whether to issue any variable rate debt, historic averages of cash balances should be evaluated to confirm that the financial flexibility is available if interest rates rise or in the case of hedged variable rate debt, if there is a dislocation between the swap rate and the bond rate.



GLOSSARY

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ACCRUAL(S): Earned revenues and incurred expenses that have an overall impact on an income statement.

ACTUAL(S): How much revenue has actually been generated or how much money an account has actually been obligated at a given point in time during or a fiscal year.

ADOPTED BUDGET: A plan of financial operation legally adopted by Philadelphia City Council on an annual basis. The plan provides authority to City agencies to expend funds for the purposes, and at the levels, set forth in the budget. The legal requirements for adopting a budget are set forth in the Philadelphia Home Rule Charter.

AFSCME: American Federation of State, County, and Municipal Employees. Many of the bargaining units for City employees are part of AFSCME.

ALLOCATION: A part of a lump-sum appropriation which is designated for expenditure by specific organizational units.

AMORTIZATION: The repaying of debt over time in regular installments of interest and principal sufficient to repay the loan in full by maturity.

ANNUAL OPERATING BUDGET: The document prepared by the Budget Office and supporting staff representing the adopted budget of operating funds and supporting information.

APPROPRIATION: The total funds allocated to a department, as approved by City Council, to make expenditures and incur obligations for specific purposes. An appropriation is usually limited in amount and duration (usually one fiscal year for the operating budget).

ARBITRATION: Uniformed employees bargain under Pennsylvania Act 111 of 1968, which provides for final and binding interest arbitration to resolve collective bargaining impasses. Uniformed employees are not permitted to strike under state law. Non-uniformed employees bargain under Act 195 of 1970, which allows for the right to strike over collective bargaining impasses. Certain employees, including employees of the Sheriff's Office and the Register of Wills, corrections officers (represented by DC33), and employees of the First Judicial District (represented by DC47), are not permitted to strike but may proceed to interest arbitration under Act 195.

AUDIT: An objective examination and evaluation of the financial statements of an organization to ensure its records are a fair and accurate representation of transactions they claim to represent.

BALANCED BUDGET: When total revenues are equal to or greater than total expenses.

BILL: Proposed law under consideration by City Council.

BOND(S): A debt security issued by the municipality to finance its capital expenditures, such as the construction of buildings or repairs to roofs.

BUDGET: An estimate of revenues and expenses for a fiscal year.

ANNUAL COMPREHENSIVE FINANCIAL REPORT: The Annual Comprehensive Financial Report is a set of financial statements comprising the financial report of a municipal government entity in compliance with Governmental Accounting Standards Board (GASB) accounting requirements."

CAPITAL BUDGET: A one-year plan for financing long-term capital projects that lead to the physical development for the City. The capital budget is enacted as part of the complete annual budget which includes the operating budget.

CAPITAL PROGRAM: The City's six-year plan for long-term capital projects. The Capital Budget is the first year of the Capital Program.

CARRYFORWARD: Unspent prior year capital appropriations that are re-appropriated into the next fiscal year.

COLLECTIVE BARGAINING AGREEMENT: Written, legally enforceable contract for a specified period, between the City of Philadelphia and its employees represented by an independent trade union. The contract sets down and defines employment conditions, including wages and benefits.

CURRENT ESTIMATE/PROJECTION: Current projection of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds.

DEBT SERVICE: Interest and principal payments on City bonds and payments to other government entities that issue bonds on behalf of the City, including the Philadelphia Municipal Authority, Philadelphia Authority for Industrial Development, and the Redevelopment Authority. The Water Department, Division of Aviation, and Philadelphia Gas Works pay interest and principal out of their own revenue streams. The repayment of bonds issued by these organizations is secured by a lease or contract requiring the City to make payments sufficient to finance interest and principal payments on the debt.

DEFERRED RETIREMENT OPTION PROGRAM (DROP): The City's retirement benefit that allows City employees to accumulate their monthly service retirement benefit in an interest-bearing account at the Board of Pensions for up to four years and continue to be employed by the City of Philadelphia. The deferred retirement benefit accrues on a monthly basis until the employee formally retires from the City of Philadelphia. Upon formal retirement, the employee receives the accumulated retirement benefit in a lump sum. Any City employee who has attained the normal retirement age of his/her Pension Plan (or second anniversary of minimum retirement age for exempt and non-represented employees) and has ten years of credited pension service is eligible for the program. The service pension is calculated based on an employee's average final compensation and credited pension service at the date he/she elects to participate in DROP.

DEPRECIATION: An accounting method of allocating the cost of a tangible asset over its useful life, used to account for declines in value.

DISTRICT COUNCIL 33 (DC33): The City's largest union, which represents over 7,000 members.

DISTRICT COUNCIL 47 (DC47): The City's union that represents administrative, professional, and technical employees and first level supervisors.

ENCUMBRANCE: A commitment of funds to be expended and recorded in the City's accounting system.

ENTERPRISE FUND: These funds are used by the City to account for the financial activity of the City's operations for which customers are charged a user fee. The City has two Enterprise Funds: the Water Fund and the Aviation fund.

EXOGENOUS VARIABLES: Expenditure variables that are independent from other variables in the budget. The Budget Office issues an annual call for exogenous variable estimates for projected City expenditures on items such as utilities, fuel, and energy costs in late November.

EXPENDITURES: Monies spent by the City in the course of operations during a fiscal year. Synonym for Obligations.

FISCAL YEAR (FY): A twelve-month period to which the annual budget applies and at the end of which the City determines its financial position and the results of its operations. The City's fiscal year begins July 1 and ends June 30. For instance, Fiscal Year 2021 (FY21) began July 1, 2020 and will end June 30, 2021.

FIVE YEAR PLAN (FYP): The City's five-year spending and revenue projections, broken out by fiscal year. The City issues a new Plan each fiscal year and may issue an amended Plan following financially impactful events, such as new labor contracts.

FOP: Fraternal Order of Police, Lodge 5. Several of the bargaining units for unionized City employees are in the FOP.

FULL-TIME EQUIVALENT (FTE): A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts.

FUND: A sum of money saved or made available for a particular purpose.

FUND BALANCE: The amount of money remaining in a fund at the end of the fiscal year after accounting for all of the revenues and expenditures of the completed fiscal year.

GENERAL FUND: The primary fund supporting the operations of City government. This fund is primarily financed through tax revenue. It accounts for all revenues and expenditures of the City government except those for which a dedicated fund has been created.

GENERAL OBLIGATION DEBT: A general obligation (GO) bond is a municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are issued with the belief that a municipality will repay its debt obligation through taxation or other revenues. No assets are used as collateral.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): Professional association of state, provincial, and local finance officers in the United States and Canada.

GOVERNMENTAL FUND: Funds generally used to account for tax-supported activities. There are five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

HEART AND LUNG ACT: Also known as the Enforcement Officers Disability Benefit Act, this Act requires that public safety personnel who are temporarily disabled from an injury that occurs during the performance of duty be fully compensated and continue to receive their employee salary and benefits without paying taxes.

HOME RULE CHARTER: A home rule municipality in Pennsylvania is incorporated under its own unique charter, which is created pursuant to the state's Home Rule and Optional Plans Law and approved by referendum. Philadelphia became the first home rule city in Pennsylvania in 1951.

IAFF: International Association of Fire Fighters, Local 22. One of the bargaining units for unionized City employees.

INDEMNITY: A sum of money paid as compensation against damage, loss, or injury.

INTERNAL SERVICES: Services provided by administrative agencies to other City agencies. These administrative agencies include the Office of Fleet Management, Department of Public Property, Office of Innovation and Technology, Office of the Director of Finance, Law Department, Procurement Department, Office of the Chief Administrative Officer, and the Office of Human Resources.

LGBTQ+: Lesbian, Gay, Bisexual, Transgender, Queer/Questioning, and Others.

LOCALLY-GENERATED NON-TAX REVENUE: Revenue received from sources other than taxes, grants from federal and state government, and inter-fund transfer payments. Includes user fees, fines, rents, proceeds of asset sales, interest earnings, and payments in lieu of taxes from nonprofit organizations.

LONG-TERM OBLIGATIONS: Commitments the City has made that require the expenditure of funds after the current fiscal year. These commitments include outstanding debt, long-term leases, and pension payments to retirees.

MINORITY-, WOMEN-, AND DISABLED-OWNED BUSINESS ENTERPRISES (M/W/DSBES): The Office of Economic Opportunity ensures that M/W/DSBE firms receive an equitable share of contracting opportunities with the City of Philadelphia.

MODIFIED ACCRUAL: An accounting method commonly used by government agencies that combines accrual-basis accounting with cash-basis accounting, which recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

MUNICIPAL BOND: A bond issued by a local government and that is generally used to finance public projects such as roads, schools, airports, and infrastructure-related capital expenses and repairs.

OBLIGATIONS: Monies spent by the City in the course of operations during a fiscal year. Synonym for expenditures.

ORDINANCE: An ordinance is a law enacted by a municipal body, such as City Council.

OVERTIME: The amount of time individuals work beyond their normal working hours.

PICA: The Pennsylvania Intergovernmental Cooperation Authority (PICA) was created by the Commonwealth of Pennsylvania in 1991 to provide financial assistance to the City of Philadelphia in overcoming a severe financial crisis. PICA has certain financial and oversight functions, including issuing refunding bonds and granting or lending the proceeds to the City, exercising financial review and advisory powers, and approving the City's annual and amended five-year financial plans.

QUARTER (Q): The three-month period on a financial calendar that acts as a basis for reporting. The four-quarter breakdown for the City of Philadelphia is July 1 through September 30 (Q1), October 1 through December 31 (Q2), January 1 through March 31 (Q3), and April 1 through June 30 (Q4).

QUARTERLY CITY MANAGER’S REPORT (QCMR): A summary report on the finances and management of the City. The purpose of the report is to provide senior management of the City, external stakeholders, and the general public with a clear and timely summary of the City’s progress in implementing the financial and management goals of the current fiscal year of the City’s Five Year Financial Plan, both on a “To Date Actual” basis and on a “Forecast for Full Year” basis. Sections of the QCMR include General Fund revenues and obligations; departmental full-time positions, leave-usage, and service delivery reports; Water, Aviation, and Grants Fund reports; and a cash flow forecast.

RATING AGENCY: These are private companies, such as Moody’s, Standard & Poor’s, and Fitch Ratings, that assign credit ratings to government entities. These ratings assess the debtor’s ability to pay back debt and the debtor’s likelihood of default.

RECESSION: A business cycle contraction resulting in slowdown in economic activity.

REQUEST FOR PROPOSAL (RFP): A solicitation often made through a bidding process by the City for the procurement of a commodity or service. Potential suppliers submit business proposals that are evaluated on pre-determined requirements.

REVENUE: Funds collected by the City to finance operations during a fiscal year. All types of General Fund revenue are classified into one of four categories: Taxes, Locally-Generated Non-Tax Revenue, Revenue from Other Governments, and Revenue from Other Funds.

REVENUE FROM OTHER FUNDS: Payments to the General Fund from the Water Fund, Aviation Fund, Grants Revenue Fund, and other City funds. These payments are reimbursements for costs incurred by the General Fund to support operations primarily financed through other funds, such as operations of the Philadelphia Water Department, the city’s two airports, and activities financed by grants from the federal or state government.

REVENUE FROM OTHER GOVERNMENTS: Financial assistance received from the federal government, the Commonwealth of Pennsylvania, or other governmental units, such as the Philadelphia Parking Authority. This assistance is used to finance specific programs or reimburse specific costs that are paid by the General Fund.

SIX YEAR CAPITAL PROGRAM: A six-year plan for financing long-term capital projects that lead to the physical development of the city and serves as the blueprint for capital improvements for the City. Included in the program is the name of each project and the amount forecasted to be expended in each year as well as the proposed method of financing the projects.

TARGET BUDGET: Current target of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds. This is the budget amount departments anticipate spending, given their total appropriations. Targets are set by departments and the Budget Office in partnership after the annual budget is adopted.

UNFUNDED PENSION LIABILITY: An actuarial calculation of the difference between accrued liabilities for pension benefits payable to past and current City employees and the value of Pension Fund assets.